



# Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

November 12, 2024

## MEETING NOTICE

A meeting of the Washington Township Hospital Development Corporation Board of Directors will be held on Friday, November 15, 2024 at 7:30 A.M. The meeting will take place in the Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont, California. The meeting is also accessible by Zoom.

Join in-person: 2000 Mowry Avenue, Fremont, CA 94538, 1<sup>st</sup> Floor, Executive Board Room

Join the Zoom Meeting:

<https://zoom.us/j/98231827184?pwd=5Yzt7edfezqD9pfPESB4jaL7JmFkss.1>

Passcode: 799835

Join by Telephone: US: +1 213 338 8477

Meeting ID: 982 3182 7184

Passcode: 799835

Portions of this meeting held may be in closed session in accordance with Sections of California Health & Safety Code and Sections of the California Government Code.

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the Recording Secretary at (510) 818-7839. Notification of two working days prior to the meeting will enable the Recording Secretary to make reasonable arrangements to ensure accessibility to this meeting.

This notice is posted in pursuant to Section 54954 of the Government Code.

*Diana Venegas*

Diana Venegas

Recording Secretary

*Kimberly Hartz, Chief Executive Officer*

Ohlone College Student Health Center • Washington Medical Billing • Washington Outpatient Rehabilitation Center  
Washington Outpatient Surgery Center • Peninsula Surgery Center • Washington Sports Medicine  
Washington Township Medical Foundation



# Washington Township Hospital Development Corporation

---

2000 Mowry Avenue, Fremont, CA 94538-1716

## **Certificate of Posting**

I certify that on November 12, 2024, I posted a copy of the foregoing Meeting Notice near the regular meeting place of the Board of Directors of the Washington Township Hospital Development Corporation Board, said time being at least 72 hours in advance of the meeting of the Board of Directors (Government Code Section 54954.2)

Executed at Fremont, California, on November 12, 2024.

*Diana Venegas*

---

Diana Venegas, Recording Secretary

*Kimberly Hartz, Chief Executive Officer*

Ohlone College Student Health Center • Washington Medical Billing • Washington Outpatient Rehabilitation Center  
Washington Outpatient Surgery Center • Peninsula Surgery Center • Washington Sports Medicine  
Washington Township Medical Foundation



# Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

## BOARD OF DIRECTORS' MEETING WASHINGTON TOWNSHIP HOSPITAL DEVELOPMENT CORPORATION

Friday, November 15, 2024 – 7:30 A.M.

2000 Mowry Avenue, Fremont, CA 94538

1<sup>st</sup> Floor, Executive Board Room and via Zoom

<https://zoom.us/j/98231827184?pwd=5Yzt7edfezqD9pfPESB4jaL7JmFkss.1>

Dial: US: +1 213 338 8477

Meeting ID: 982 3182 7184 / Passcode: 799835

**Board Meeting Agenda and Packet may be found at:**

[DEVCO 2024 | Washington Hospital Healthcare System](#)

## AGENDA

### PRESENTED BY:

- |             |                                                                |                                                     |
|-------------|----------------------------------------------------------------|-----------------------------------------------------|
| <b>I.</b>   | <b>CALL TO ORDER</b>                                           | <i>Russell Blowers<br/>Board Vice President</i>     |
| <b>II.</b>  | <b>ROLL CALL</b>                                               | <i>Diana Venegas<br/>Recording Secretary</i>        |
| <b>III.</b> | <b>CONSIDERATION OF MINUTES OF<br/>July 29, 2024</b>           | <i>Motion Required</i>                              |
| <b>IV.</b>  | <b>COMMUNICATIONS</b>                                          | <i>Russell Blowers<br/>Board Vice President</i>     |
|             | A. Oral                                                        |                                                     |
|             | B. Written                                                     |                                                     |
| <b>V.</b>   | <b>REPORTS</b>                                                 | <i>Kimberly Hartz<br/>Chief Executive Officer</i>   |
|             | A. Chief Executive Officer Report                              |                                                     |
|             | B. Financial Report                                            | <i>Thomas McDonagh<br/>Vice President &amp; CFO</i> |
| <b>VI.</b>  | <b>ADJOURN TO CLOSED SESSION</b>                               | <i>Russell Blowers<br/>Board Vice President</i>     |
|             | A. Consideration of Closed Session Minutes of July<br>29, 2024 | <i>Motion Required</i>                              |

Washington Township Hospital Development Corporation  
Board of Directors' Meeting  
November 15, 2024

B. Conference with Legal Counsel – Anticipated  
Litigation pursuant to Government Code Section  
54956.9(d)(2)

*Russell Blowers*  
*Board Vice President*

**VII. RECONVENE TO OPEN SESSION**  
Report on *permissible actions* taken during Closed  
Session

**VIII. ADJOURNMENT**

**NEXT MEETING: FRIDAY, FEBRUARY 14, 2025 - 7:30 A.M. - 9:00 A.M.**

*In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the Recording Secretary at (510) 818-7839. Notification two working days prior to the meeting will enable the Recording Secretary to make reasonable arrangements to ensure accessibility to this meeting.*

**Washington Township Hospital Development Corporation**

**July 29, 2024**

**Page 1**

The meeting of the Board of Directors of the Washington Township Hospital Development Corporation was held on July 29, 2024, in-person and by Teleconference via Zoom. Director Sah called the meeting to order at 7:34 a.m.

**CALL TO ORDER**

Directors present: Benn Sah, M.D.; Pauline Weaver; Russ Blowers; Sue Querner; Steven Chan, D.D.S.

**ROLL CALL**

Absent: None

Also present: Kimberly Hartz, Chief Executive Officer; Tina Nunez, Vice President, Ambulatory Care and Administrative Services; Thomas McDonagh, Vice President & CFO; Walter Choto, Chief, Ambulatory Care Services; Paul Kozachenko, Attorney; and Diana Venegas, Recording Secretary

Guests present: Dan Nardoni, CFO WTMF; Michelle Hudson, COO WTMF; Jason Krupp, M.D., CMO WTMF; Donald Pipkin, Chief, Strategic Management; Sabrina Valade, Director, Strategic Planning

A motion was made by Director Weaver, seconded by Director Chan, to approve the minutes of the meeting of April 26, 2024.

**CONSIDERATION  
OF MINUTES OF  
April 26, 2024**

Roll call was taken:

- Benn Sah, M.D. – aye
- Pauline Weaver – aye
- Russ Blowers – aye
- Sue Querner - aye
- Steven Chan, D.D.S. – aye

The motion passed.

There were no oral communications, but Ms. Venegas noted there was a written communication regarding the resignation letter of Benn Sah, M.D., President, DEVCO Board.

**COMMUNICATIONS**

Trauma Center Update

**CHIEF EXECUTIVE  
OFFICER REPORT**

The Trauma Center opened on July 1, 2024. We had a successful ribbon cutting event on June 24<sup>th</sup>. Kevin Mitchell, M.D. is our new Trauma surgeon. Our Trauma Center has 3 activation levels – Alpha, Bravo and Delta, with Alpha being the highest of activation. San Jose Regional Medical Center has stated they will now be moving to a Level 3 Trauma Center.

Financial Challenges of Hospital/Hospital Budget

The consolidated budget was approved by the District Board on June 26, 2024. Trauma was included in the budget with the assumption of 850 trauma surgical cases. Economic challenges continue with inflation, higher cost of supplies,

pharmaceuticals and labor.

Parcel Tax Evaluation

We have been working with Larry Tramutola on evaluating the feasibility for a parcel tax at a future election.

Urgent Care

The District Board approved the buildout of an Urgent Care clinic. The new Urgent Care clinic will be located at our Washington Properties site and is expected to open next summer.

Mr. Pipkin presented the draft of a revised Health System Vision, Mission, and Values. Staff received feedback from the DEVCO Board on the draft.

***System Mission,  
Vision and Values  
Discussion – Strategic  
Consideration***

Financial Report

Thomas McDonagh reviewed the DEVCO Financial Report for May 2024.

***FINANCIAL  
REPORT***

Director Sah adjourned the meeting to a closed session at 8:02 a.m.

***ADJOURN TO  
CLOSED SESSION***

Director Sah reconvened the meeting to open session at 9:31 a.m. Diana Venegas, Recording Secretary, reported that during the closed session the Board approved the closed session minutes of April 26, 2024 by unanimous vote of all directors present.

***RECONVENE TO  
OPEN SESSION***

Mr. Nardoni, Ms. Hudson and Dr. Krupp presented the Washington Township Medical Foundation Budget Estimate for FY 2024/2025.

***ACTION ITEM:  
Acceptance of the  
Washington Township  
Medical Foundation  
Budget Estimate for  
Fiscal Year 2024/2025***

The WTMF Budget Estimate for the fiscal year 2024/2025 budget included Total Operation Revenue of \$61,087,559 and Total Expenses of \$94,299,869 for a budgeted Net Loss of (\$33,212,310). The Capital Budget is estimated at 358,422.

The WTMF Budget Estimate was included in the District's consolidated budget which was approved by the District Board of Directors' on June 26, 2024.

Director Weaver moved to ratify the WTMF Budget Estimate for fiscal year 2024/2025. Director Blowers seconded the motion.

Roll call was taken:

- Benn Sah, M.D. – aye
- Russ Blowers – aye
- Pauline Weaver – aye

**Washington Township Hospital Development Corporation**

**July 29, 2024**

**Page 3**

- Sue Querner – aye
- Steven Chan, D.D.S. – aye

The motion carried.

Mr. Choto presented the Washington Township Hospital Development Corporation Budget Estimate for FY 2024/2025.

The FY 2024/2025 budget takes into account inflation, contracted changes and operational changes.

The Washington Township Development Corporation (DEVCO) Budget Estimate for fiscal year 2024/2025 included Total Operation Revenue of \$59,534,872 and Total Expenses of \$49,907,253 for a budgeted Net Income of \$4,477,923. The Capital Budget is estimated at \$293,000.

The DEVCO Budget Estimate was included in the District’s consolidated budget which was approved by the District Board of Directors’ on June 26, 2024.

Director Weaver made a motion to ratify the DEVCO Budget Estimate for fiscal year 2024/2025. Director Chan seconded the motion.

Roll call was taken:

- Benn Sah, M.D. – aye
- Russ Blowers – aye
- Pauline Weaver – aye
- Sue Querner – aye
- Steven Chan, D.D.S. – aye

The motion carried.

Director Weaver made a motion to approve the Consideration of Capital Purchase Request for the Mini C-Arm for Ortho Clinic not to exceed \$93,129. Director Blowers seconded the motion.

Roll call was taken:

- Benn Sah, M.D. – aye
- Russ Blowers – aye
- Pauline Weaver – aye
- Sue Querner – aye
- Steven Chan, D.D.S. – aye

***ACTION ITEM:  
Acceptance of the  
Washington Township  
Development  
Corporation Budget  
Estimate for Fiscal  
Year 2024/2025***

***ACTION ITEM:  
Consideration of  
Capital Purchase  
Request: Mini C-Arm  
for Ortho Clinic***

*Washington Township Hospital Development Corporation*

*July 29, 2024*

*Page 4*

The motion carried.

There being no further business, Director Sah adjourned the meeting at 9:38 a.m.

***ADJOURNMENT***

The next regularly scheduled meeting is Friday, November 15, 2024 at 7:30 a.m.

---

Russell Blowers  
First Vice President, Board of Directors  
Washington Township Hospital  
Development Corporation

---

Steven Chan, D.D.S.  
Secretary, Board of Directors  
Washington Township Hospital  
Development Corporation



**Washington Township Hospital  
Development Corporation  
Summary Income Statement  
September 2024**

Current Month				Year - To - Date			
Actual	Budget	Favorable/(Unfavorable)		Actual	Budget	Favorable/(Unfavorable)	
		Variance	%			Variance	%
2,064	2,091	(27)	(1.3%)	6,354	6,469	(115)	(1.8%)
111	125	(14)	(11.2%)	274	399	(125)	(31.3%)
2,175	2,216	(41)	(1.9%)	6,628	6,868	(240)	(3.5%)
8,350,258	9,089,836	(739,578)	(8.1%)	27,719,291	26,254,196	1,465,095	5.6%
858,260	885,274	(27,014)	(3.1%)	2,698,985	2,679,365	19,620	0.7%
<b>9,208,518</b>	<b>9,975,110</b>	<b>(766,592)</b>	<b>(7.7%)</b>	<b>30,418,276</b>	<b>28,933,561</b>	<b>1,484,715</b>	<b>5.1%</b>
<b>5,107,379</b>	<b>5,341,118</b>	<b>233,739</b>	<b>4.4%</b>	<b>16,996,486</b>	<b>15,537,643</b>	<b>(1,458,843)</b>	<b>(9.4%)</b>
61.2%	58.8%	(2.4%)		61.3%	59.2%	(2.1%)	
<b>4,101,139</b>	<b>4,633,992</b>	<b>(532,853)</b>	<b>(11.5%)</b>	<b>13,421,790</b>	<b>13,395,918</b>	<b>25,872</b>	<b>0.2%</b>
1,119,326	1,150,836	31,510	2.7%	3,495,842	3,529,300	33,458	0.9%
321,077	339,131	18,054	5.3%	1,004,148	1,040,017	35,869	3.4%
880,339	975,169	94,830	9.7%	2,806,242	2,819,767	13,525	0.5%
(31,034)	165,594	196,628	118.7%	284,406	496,782	212,376	42.8%
254,021	398,636	144,615	36.3%	1,168,828	1,175,502	6,674	0.6%
570,936	548,579	(22,357)	(4.1%)	1,705,121	1,707,927	2,806	0.2%
34,713	39,808	5,095	12.8%	90,178	119,424	29,246	24.5%
124,298	117,279	(7,019)	(6.0%)	371,658	351,838	(19,820)	(5.6%)
282,245	270,689	(11,556)	(4.3%)	918,716	819,304	(99,412)	(12.1%)
<b>3,555,921</b>	<b>4,005,721</b>	<b>449,800</b>	<b>11.2%</b>	<b>11,845,139</b>	<b>12,059,861</b>	<b>214,722</b>	<b>1.8%</b>
<b>545,218</b>	<b>628,271</b>	<b>(83,053)</b>	<b>(13.2%)</b>	<b>1,576,651</b>	<b>1,336,057</b>	<b>240,594</b>	<b>18.0%</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>545,218</b>	<b>628,271</b>	<b>(83,053)</b>	<b>(13.2%)</b>	<b>1,576,651</b>	<b>1,336,057</b>	<b>240,594</b>	<b>18.0%</b>
<b>(136,661)</b>	<b>(382,222)</b>	<b>245,561</b>	<b>64.2%</b>	<b>(667,267)</b>	<b>(905,853)</b>	<b>238,586</b>	<b>26.3%</b>
<b>408,557</b>	<b>246,049</b>	<b>162,508</b>	<b>66.0%</b>	<b>909,385</b>	<b>430,204</b>	<b>479,181</b>	<b>111.4%</b>