

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 14, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jeannie Yee

ROLL CALL

Absent: Jacob Eapen, MD

Also present: Kimberly Hartz; Cheryl Renaud; Paul Kozachenko; Tina Nunez; Larry LaBossiere; Tom McDonagh; Erica Luna; Shirley Ehrlich

Guests: Donald Pipkin; Angus Cochran; John Lee; Kristin Ferguson; Sheela Vijay; Shakir Hyder, MD; Mary Bowron; Brian Smith, MD; Srikar Boddar; Nick Legge; Prabhjot Khalsa, MD; Kel Kanady; Jack Rose, MD; Maria Nunes; John Zubiena; Michelle Hudson; Jimmy Chang; Melissa Garcia; Maria Fuentes; Gisela Hernandez; Marcus Watkins; Jerri Randrup

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of Minutes of the Regular Meetings of the District Board:
May 10, 15, 22 and 24, 2023
- B. Consideration of ARBA Retail Systems Point of Sale

Director Wallace moved that the Board of Directors approve the Consent Calendar, Items A through B. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – absent
Jeannie Yee – aye

Motion Approved.

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Kimberly Hartz, Chief Executive Officer, introduced Thomas McDonagh, Vice President and Chief Financial Officer and Erica Luna, Assistant Chief Financial Officer, who presented the Budget Estimate for Fiscal Year 2024. Mr. McDonagh stated that Washington Hospital experienced some of the most unprecedented medical and economic challenges during the COVID-19 pandemic. As operations recover and normalize, the System's situation has improved. The COVID-19 State of Emergency in California was lifted on February 28, 2023. However, the impact it had was far reaching and will remain with us as a System and community for some time. From an operational standpoint, we have incorporated many COVID-19 learnings into our daily routines and processes to meet new demands and to continue to care for our community well into the future. The challenges prompted the System to reevaluate our growth plans and embark on a "Road to Recovery". In 2022, we were designated as the next Level II Adult Trauma Center for Alameda County and we continue to prioritize physician and staff recruitment and retention to serve our community.

*PRESENTATION:
BUDGET ESTIMATE
FY 2023-2024*

The FY 2024 budget provides for: (in thousands)

- Total Net Operating Revenue of \$593,027
- Total Operating Expenses of \$577,976
- Funding of Capital Spending Requests of \$43,336
- General Obligation Bond Property Tax Revenue of \$16,626
- Net Income Targets:
 - Hospital Earnings Before Interest, Depreciation & Amortization (EBIDA) of \$51,898
 - Hospital Operating Income of \$15,052
 - Hospital Total Net Income of \$19,290
 - Consolidated Net Income (Loss) of (\$9,808)
- Funding of \$27,003 in Support of Affiliate Operations

Director Michael Wallace moved for adoption of Resolution No. 1251, which is the Budget Estimate for Fiscal Year 2023-2024. This Resolution provides for the necessary funds required for the operation of the District and for the continued support of the Washington Township Hospital Development Corporation in its operations to promote the charitable and community service mission of the District.

*RESOLUTION No.
1251 BUDGET
ESTIMATE FY
2023-2024*

Director William Nicholson, MD seconded the motion.

Director Stewart asked if there were any comments from the members of the public. There were none.

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Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – absent
Jeannie Yee – aye

Motion Approved.

Dr. Shakir Hyder, Chief of Staff, reported there are 592 Medical Staff members, including 338 active members. Dr. Hyder mentioned that the Washington Hospital Medical Staff Dinner Dance on Saturday, June 10, 2023, honored Dr. Dianne Martin as the recipient of the 2023 Remo Cerruti, MD Physician of the Year Award.

*MEDICAL STAFF
REPORT*

Dr. Hyder stated that Dr. Mark Saleh will be the new Chief of Staff starting July 1, 2023 for the next 24 months and Dr. Aaron Barry is the next Chief of Staff-Elect.

Kimberly Hartz introduced the Service League President, Sheela Vijay. Sheela reported for May that there were 182 members of the Service League who contributed 2,101 hours to the Hospital. There was an orientation of new Service League Members made up of 5 high school students, 17 college students and 89 adults.

*SERVICE LEAGUE
REPORT*

On May 1-3, the Service League held its semi-annual Masquerade Jewelry & Gift Sale and garnered over \$7,000.

The Quilting Group also had their first ever spring quilt raffle. It was a successful fundraising endeavor with \$400 in ticket sales.

In the month of May, Mended Hearts volunteer visits had an increase of 45%. They spoke with 45 heart patients and interacted with 18 family members and caregivers.

As part of the goal that Sheela has made to become acquainted with each of the different volunteer assignments we offer, Sheela gained a first-hand understanding of the day-to day operations by shadowing Margaret Peterson, a dedicated gift shop volunteer.

Kimberly Hartz introduced Dr. Jack Rose, Co-Medical Director of the Stroke Program with Dr. Prabhjot Khalsa. Dr. Rose presented the Stroke Program Calendar year 2023 Review and Quality Report. He explained the Stroke Program leadership, structure, alert process, guidance and dissemination of data, patient volume, outcomes, patient, staff and community education, performance improvement, and patient satisfaction data, as well as the early warning signs of a stroke.

*QUALITY REPORT:
ANNUAL STROKE
PROGRAM UPDATE*

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Notable Achievements in 2022-2023:

- GWTG Award-Gold Plus Award for Stroke and Target Honor Roll for Diabetes.
- Decreased median time of rapid administration of thrombolytic therapy utilizing IV TNKase.
- Expanded services to San Joaquin Valley, with increased volume of neurointerventional procedures.
- Augmented marketing strategies for Neuroscience Program.

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for April 2023. The average daily inpatient census was 158.7 with admissions of 877 resulting in 4,827 patient days. Outpatient observation equivalent days were 272. The average length of stay was 5.52 days. The case mix index was 1.561. Deliveries were 124. Surgical cases were 371. The Outpatient visits were 8,569. Emergency visits were 4,863. Cath Lab cases were 170. Joint Replacement cases were 164. Neurosurgical cases were 25. Cardiac Surgical cases were 10. Total FTEs were 1,407.9. FTEs per adjusted occupied bed were 6.02.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for May 2023. Preliminary information for the month indicated total gross revenue at approximately \$202.9 million against a budget of \$19,500,000. We had 35 COVID-19 discharges, which was 3 fewer cases from the prior month, and 12 less than May 2022 at 47 discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.30. The Average Daily Inpatient Census was 146.8. There were 9 discharges with lengths of stay greater than 30 days, ranging from 34-53. Still in house at the end of May were 6 patients with length of stays of over 30 days and counting.

There were 4,550 patient days. There were 394 Surgical Cases and 182 Cath Lab cases at the Hospital. It was noted that there were 67 cases at the Peninsula Surgery Center in May.

Deliveries were 144. Non-Emergency Outpatient visits were 9,258. Emergency Room visits were 5,147. Total Government Sponsored Preliminary Payor Mix was 71.4%, against the budget of 71.3%. Total FTEs per Adjusted Occupied Bed were 5.49. The Washington Outpatient Surgery Center had 552 cases and the clinics had approximately 16,250 visits.

There were \$445K in charity care adjustments in May.

June Employee of the Month: Kellee Ann Piscanio, Sr. Radiation Therapist

*EMPLOYEE OF THE
MONTH*

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HOSPITAL CALENDAR

Past Health Promotions & Community Outreach Events:

- May 5: Medical Coverage for Special Olympics Track Event
- May 17: Stroke Prevention
- May 18: WHHS Hosted "Celebration of Life"
- May 22: Diabetes Education
- June 3: Tattoo Removal Clinic
- June 6: HPV Vaccine: When and Why?
- June 7: Understanding Palliative Care
- June 8: Fall Prevention
- June 14: Aortic Stenosis
- June 14: Feeding Your Baby During the First Year

Upcoming Health Promotions & Community Outreach Events:


- Thursday Evenings, June 29-August 10: Fremont Summer Concert Series at Central Park Performance Pavilion at Lake Elizabeth


On Thursday, May 4, 2023, Washington Hospital Healthcare Foundation welcomed golfers and bocce ball players to the 36th Annual Golf Tournament at The Club at Castlewood in Pleasanton. After expenses, the event raised \$77,000 for surgical services at the hospital. The Foundation would like to give thanks to its Platinum Sponsors – Fremont Bank and Gonsalves & Kozachenko.

The Foundation will continue to host free charitable giving and estate planning seminars in partnership with estate planner Richard Schachtli at Hopkins Carley. The next free seminar will be held on June 21 at 5pm in the Anderson Auditoriums at Washington West.

The 37th Annual Top Hat Gala is scheduled for Saturday, October 14, 2023.

There being no further business, Director Stewart adjourned the meeting at 8:00 p.m. *ADJOURNMENT*

DocuSigned by:

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 Bernard Stewart, DDS
 President

DocuSigned by:

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 Jeannie Yee
 Secretary

**RESOLUTION NO. 1251
BUDGET ESTIMATE
FY 2023-2024**

BE IT RESOLVED, that the following be, and the same is hereby adopted as the estimate of the Board of Directors as the amount of money required for the Fiscal Year 2023-2024:

SALARIES, WAGES & BENEFITS	\$367,031,000
SUPPLIES & SERVICES	163,016,000
INSURANCE & UTILITIES	11,082,000
RESERVES – DEPRECIATION	36,847,000
FIXED ASSETS	43,336,000
REVENUE BOND PRINCIPAL & INTEREST	15,665,000
GENERAL OBLIGATION BOND PRINCIPAL & INTEREST	17,972,000
FUNDING TO AFFILIATED OPERATIONS	27,003,000
RESERVES – CAPITAL & OPERATIONS	<u><63,742,000></u>
TOTAL	<u>\$618,210,000</u>

AND, BE IT FURTHER RESOLVED that WASHINGTON TOWNSHIP HEALTH CARE DISTRICT shall, for the benefit of the communities served by the District, continue to financially support WASHINGTON TOWNSHIP HOSPITAL DEVELOPMENT CORPORATION in its operations to promote the charitable and community service mission of the District.

PASSED AND ADOPTED by the Board of Directors of WASHINGTON TOWNSHIP HEALTH CARE DISTRICT this 14nd day of June, 2023, by the following vote:

AYES: Directors Stewart, Wallace, Nicholson, Yee

NOES:

ABSENT: Director Eapen

DocuSigned by:
Bernard Stewart
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BERNARD STEWART, DDS
President of the Washington Township
Health Care District Board of Directors

DocuSigned by:
Jeannie Yee
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JEANNIE YEE
Secretary of the Washington Township
Health Care District Board of Directors