

Board of Directors' Meeting

May 8, 2024

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 8, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

*CALL TO ORDER*

*PLEDGE OF ALLEGIANCE*

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

*ROLL CALL*

Absent: Jacob Eapen, MD; Michael Wallace

Also present: Tina Nunez; Larry LaBossiere; Terri Hunter; Thomas McDonagh; Paul Kozachenko; Kel Kanady; Kristin Ferguson; Jerri Randrup; Laura Anning; Ginger Miramontes; Gisela Hernandez; Jen Kubisz; Donald Pipkin; John Zubiena; Michelle Hudson; Felipe Villanueva; Brian Smith, MD; Sheela Vijay; Marcus Watkins; Mary Bowron; Mark Saleh, MD; Jason Krupp, MD; Melissa Garcia; Sri Boddu; Shirley Ehrlich

Director Nicholson welcomed any members of the general public to the meeting.

*OPENING REMARKS*

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:  
ORAL*

There were no Written Communications.

*COMMUNICATIONS:  
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

*CONSENT CALENDAR*

- A. Consideration of Minutes of the Regular Meetings of the District Board: April 10, 15, 22 & 24, 2024
- B. Consideration of Capital Budget Purchase – Omni Retractor Surgical Instrument Set
- C. Consideration of Capital Budget Purchase – Samsung Portable X-Ray Machine for Trauma
- D. Consideration of 3M Software Purchase
- E. Consideration of Medical Staff: Performance Improvement and Patient Safety Committee (PIPS)

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Director Yee moved that the Board of Directors approve the Consent Calendar, Items A - E. Director Stewart seconded the motion.

Roll call was taken:

Jacob Eapen, MD – absent  
Michael Wallace – absent  
William Nicholson, MD – aye  
Jeannie Yee – aye  
Bernard Stewart, DDS – aye

Motion Approved.

Tina Nunez, Vice President of Ambulatory Care and Administrative Services, introduced Dr. Chet Morrison, Trauma Program Medical Director, who provided an update on the Trauma Center Designation. Dr. Morrison stated the Alameda County Emergency Medical Services Agency designated Washington Hospital Healthcare System as the next county Level II Trauma Center in June of 2022. Washington Hospital held a Pre-Site Survey on April 30 and will host the Official Designation Site Survey on June 5, 2024. Washington Hospital is planning for a Ribbon Cutting Ceremony on June 24, 2024 and will be able to treat trauma patients starting July 1, 2024, if approved through the Designation Survey.

*PRESENTATION:  
TRAUMA UPDATE*

Dr. Morrison spoke about the addition of the Medical Staff's strengths and capabilities with the expectation of a second trauma surgeon to start prior to opening and establishing a Trauma Coverage relationship with UCSF for trauma orthopedics. Additionally, Washington Hospital will be increasing our hospitalist service, establishing a geriatric and an internal medicine liaison and expanding anesthesia coverage. There is a plan for new hybrid operating rooms in the Morris Hyman Critical Care Pavilion's Infill Project with substantial construction to be completed around December 2025.

Dr. Morrison also talked about the launch of the new geriatric fracture protocol, which standardizes practice across several departments with the goal of expediting time to surgery for older patients with orthopedic fractures.

Dr. Mark Saleh, Chief of Staff, reported that there are 624 Medical Staff members, including 344 active members. Dr. Saleh commented about the ongoing preparation for Trauma. Dr. Saleh also discussed establishing the proper privileges in time for the arrival of the new robot with the goal being to increase surgical volume.

*MEDICAL STAFF  
REPORT*

Sheela Vijay, the Service League President, reported for the month of April 2024, that 585 Service League volunteers contributed a total of 1,595 hours.

*SERVICE LEAGUE  
REPORT*

On April 19, the Service League hosted a High School Informational Session in which 40 high school students attended. This provided valuable insights into the various roles and responsibilities of volunteers within our hospital.

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Sheela mentioned that a New Volunteer Orientation was held on May 4, 2024, in which 33 individuals attended. The orientation provided comprehensive information about the hospital's mission, values and various volunteer programs, ensuring our new recruits are well-equipped to make a meaningful impact.

Sheela highlighted a special volunteer, Fran Stone, whose steadfast dedication to Washington Hospital has been truly remarkable. Fran was recently honored by Assembly member Alex Lee at the "Unsung Heroes" event for her outstanding 45 years of service to the hospital. This award celebrates the contributions and positive impact of individuals in our community. Fran's impact extends far beyond her impressive tenure. Her tireless efforts in founding the hospital gift shop and spearheading the Top Hat Gala have significantly enriched our hospital.

The Masquerade Sale has been postponed to July 29, 30 and 31<sup>st</sup>, and will be located in the Anderson Auditorium.

Tina Nunez, Vice President of Ambulatory Care and Administrative Services, introduced Mary Bowron, Chief of Quality and Resource Management, who presented the Quality Dashboard for quarter ending March 31, 2024 comparing WHHS statistics to State and National benchmarks. Mary reported that there were two MRSA Bloodstream Infections this past quarter and there were zero Catheter Associated Urinary Tract Infections, which was below the predicted number of infections (1.309). There were zero Central Line Associated Bloodstream Infection (CLABSI), which was lower than predicted, and zero infections following colon surgery and zero infections following abdominal hysterectomy. C-Difficile: There were zero hospital-wide C. diff infections. Hand Hygiene was at 94%.

*QUALITY REPORT:  
ANNUAL QUALITY  
DASHBOARD FOR Q/E  
MARCH 31, 2024*

Our moderate fall with injury rate of 0.06 was lower than the national rate for the quarter at 0.58. Hospital Acquired Pressure Ulcer rate of 0.98% was lower than the national benchmark this past quarter.

The 30-day readmission rate for AMI discharges was higher than the CMS benchmark (16.7% versus 14%). There was a lower percent of 30-day Medicare pneumonia readmissions compared to the CMS national benchmark (11% versus 16.9%). 30-day Medicare Heart Failure readmissions was higher (24% versus 20.2%) than the CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was lower than the CMS benchmark (15% versus 19.3%). 30-day Medicare CABG readmission rate was lower (10.0% versus 11%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0.0% versus 4.1%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for March 2024. The average daily inpatient census was 169.1 with discharges of 908 resulting in 5,241 patient days. Outpatient observation equivalent

*FINANCE REPORT*

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days were 287. The average length of stay was 5.14 days. The case mix index was 1.567. Deliveries were 134. Surgical cases were 476. The Outpatient visits were 8,756. Emergency visits were 5,162. Cath Lab cases were 186. Joint Replacement cases were 177. Neurosurgical cases were 22. Cardiac Surgical cases were 7. Total FTEs were 1,438.0. FTEs per adjusted occupied bed were 5.75.

Thomas McDonagh, Vice President & Chief Financial Officer, presented the Hospital Operations Report for April 2024. Patient gross revenue of \$194.5 million for April was favorable to budget of \$192.1 million by \$2.3 million (1.2%), and it was higher than April 2023 by \$11.2 million (6.1%).

*HOSPITAL  
OPERATIONS REPORT*

The Average Length of Stay was 6.22. The Average Daily Inpatient Census was 151.7. There were 825 discharges that was unfavorable to budget of 869 (5.1%).

There were 4,551 patient days that was unfavorable to budget of 4,900 (7.1%). There were 465 Surgical Cases and 196 Cath Lab cases at the Hospital.

Deliveries were 114. Non-Emergency Outpatient visits were 9,068. Emergency Room visits were 4,991. Total Government Sponsored Preliminary Payor Mix was 76.1%, against the budget of 72.2%. Total FTEs per Adjusted Occupied Bed was 6.22.

There were \$328K in charity care adjustments in April 2024.

May Employee of the Month is Catherine Keesee, Wellness Center Concierge.

*EMPLOYEE OF THE  
MONTH*

Past Health Promotions & Community Outreach Events:

*HEALTHCARE  
SYSTEM CALENDAR  
REPORT*

- April 13: Tattoo Removal Clinic - Washington West
- April 17: Grief and Grieving – Carlton Senior Living Community
- April 20: Go Green with Us in 2024! Earth Day Celebration - Fremont Downtown Event Center
- April 24: Robotic Knee Surgery and Muscle-sparing Anterior Hip Surgery – Anderson Auditorium and Facebook Live
- April 26: Volunteer Appreciation Luncheon – Washington West
- April 27: New Haven Day – James Logan High School
- April 30: Heart Valve Disorders in Adults – Acacia Creek and Masonic Homes Senior Living Communities
- May 6-15: Healthcare System Week – Washington Hospital
- May 7: Stroke Prevention Awareness – Facebook Live & YouTube

Upcoming Health Promotion & Community Outreach Events

- May 11: SPOTMe Free Skin Cancer Screening – Nakamura Clinic
- May 14: Choking First Aid – Anderson Auditorium and Facebook Live

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- May 14: Let's Move: Staying Active as You Age – Acacia Creek and Masonic Homes Senior Living Communities
- May 16: Bike to Work Day Energizer Station – Outside Washington West
- May 16: Celebration of Life – Anderson Auditorium
- June 6: Updated Treatment for Hip Pain and Arthritis
- June 10: Fremont Debate Academy – Anderson Auditorium

The Foundation hosted the 37<sup>th</sup> Annual Golf & Bocce Tournament on May 2, 2024 at the Club at Castlewood in Pleasanton. 120 golfers and 28 bocce players joined in for a beautiful day of friendly competition. The event raised funds for equipment in the Hospital's operating rooms and trauma center.

At the Quarterly Trustee Meeting, on April 23, 2024, the Foundation presented a check for over \$4.7 million in support of a wide range of clinical services at the Hospital, including \$4.5 million for the UCSF-Washington Cancer Center. We would like to thank all the generous donors who made this record-breaking contribution possible.

The Foundation has begun planning for the 38<sup>th</sup> Annual Top Hat Gala, which will be held on Saturday, October 12, 2024. A visioning session was held on Wednesday, May 8, to solicit input from the community members. The Top Hat Committee will be meeting monthly, starting May 21, 2024.

Director Jeannie Yee moved that the Board of Directors approve the Action Item as listed:

*ACTION ITEM:*

- A. Consideration of Resolution No. 1261:  
Approval of California Nurses Association (CNA) Agreement.

Director Stewart seconded the motion.

Roll call was taken:

Jacob Eapen, MD – absent  
Michael Wallace – absent  
William Nicholson, MD – aye  
Jeannie Yee – aye  
Bernard Stewart, DDS – aye

Motion Approved

There were no announcements.

*ANNOUNCEMENTS*

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There being no further business, Director Nicholson adjourned the meeting at 7:42 p.m. *ADJOURNMENT*

DocuSigned by:

*William F. Nicholson*

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William Nicholson, MD  
Second Vice President

DocuSigned by:

*Bernard Stewart*

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Bernard Stewart, DDS  
Secretary

**RESOLUTION NO. 1261  
CALIFORNIA NURSES ASSOCIATION (CNA)**

Washington Township Health Care District, a local health care district, does hereby resolve as follows:

Attached hereto is a List of Amendments to the current Agreement that will be incorporated into a new Memorandum of Understanding by and between the designated representative of Washington Hospital, that being the Chief Executive Officer, and the California Nurses Association (CNA), a recognized majority representative under the terms of Board Resolution 331A.


The terms and conditions of the attached List of Amendments will be implemented in their entirety, effective on the various dates specified within the Memorandum.


Passed and adopted by the Board of Directors of Washington Township Health Care District this 8<sup>th</sup> day of May, 2024, by the following vote:

AYES: Directors Nicholson, Yee, Stewart

NOES:

ABSENT: Directors Eapen, Wallace

DocuSigned by:  
  
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William Nicholson, M.D.  
Second Vice President of the Washington  
Township Health Care District Board of  
Directors

DocuSigned by:  
  
43AFD0E3370640E...  
Bernard Stewart, DDS  
Secretary of the Washington Township  
Health Care District Board of Directors