

Board of Directors' Meeting

March 13, 2024

Page 1 of 5

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 13, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

*CALL TO ORDER*

*PLEDGE OF ALLEGIANCE*

Roll call was taken: Directors present: Jacob Eapen, MD; Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

*ROLL CALL*

Also present: Kimberly Hartz; Larry LaBossiere; Tina Nunez; Thomas McDonagh; Terri Hunter; Paul Kozachenko; Tammi Tyson; Sheela Vijay; Kel Kanady; Angus Cochran; Laura Anning; Emi Yoshida, MD; Brian Smith, MD; Mary Bowron; Felipe Villanueva; Jason Krupp, MD; John Zubiena; Gisela Hernandez; John Lee; Dan Nardoni; Mark Saleh, MD; Marcus Watkins; Walter Choto; Melissa Garcia; Semone Clark; Michelle Hudson; Sri Boddu; Cheryl Renaud; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

*OPENING REMARKS*

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:  
ORAL*

There were no Written Communications.

*COMMUNICATIONS:  
WRITTEN*

There were no items on the Consent Calendar for consideration.

*CONSENT CALENDAR*

Kimberly Hartz, Chief Executive Officer, introduced Dr. Emi Yoshida, Medical Director of the UCSF-Washington Cancer Center, Radiation Oncology Center. Dr. Yoshida began her presentation with the description of the unit. The Radiation Oncology Center (ROC) specializes in the use of localized ionizing radiation to create targeted DNA damage and cancer cell death. The team consists of radiation oncologists, Dr. Emi Yoshida and Dr. Jesse Alexander. The ROC team also includes medical physics, dosimetry, nursing, radiation therapists, administrative and support staff.

*PRESENTATION:  
UCSF-WASHINGTON  
CANCER CENTER,  
RADIATION  
ONCOLOGY UPDATES*

They treat most types of cancer, mostly that of breast and prostate cancer. The Radiation Oncology Center (ROC) has been accredited by the American College of Radiology since 2012 and most recently re-accredited in 2023. Since February 2023, the UCSF-Washington Cancer Center, Radiation Oncology Center is also accredited by The Joint Commission (TJC) as a Washington Hospital Outpatient Department. The Radiation Oncology Center (ROC) at Washington Hospital is part of our cancer care affiliation with UCSF Health. Local residents are able to receive

Board of Directors' Meeting

March 13, 2024

Page 2 of 5

a higher level of specialized care without needing to travel across the Bay Area. UCSF Health physicians have come to Fremont to oversee the care provided by the ROC since 2019.

The linear accelerator uses sophisticated imaging to conform to a tumor's shape and destroy cancer cells while sparing surrounding healthy tissue. It features several built-in safety measures to ensure that precise radiation doses are delivered to our patients so they can spend less time per treatment and often less treatments are needed. In 2023, there were 260 New Start Patients among 3,667 total treatment visits. There was an average of 14.1 treatments per patient. In the fall of 2023, a new wide bore Siemen's 4D CT Scanner was installed. This scanner allows the team to deliver new treatments, such as Respiratory Gating and Deep Inspiration Breath Hold (DIBH). With this system, that tracks a respiratory cycle, it only delivers radiation when the tumor is in the treatment field. This provides the ability to better treat lung cancers and other targets near the diaphragm.

Dr. Mark Saleh, Chief of Staff, reported that there are 627 Medical Staff members, including 341 active members. Dr. Saleh announced that Doctor's Day is to take place on Friday, March 29 and the Clinical Documentation Integrity Program Staff will be present to raise awareness on the CDI Program including the Coding and Reimbursement Initiative.

*MEDICAL STAFF  
REPORT*

Sheela Vijay, the Service League President, reported that in February 2024, 162 Service League volunteers contributed a total of 1,566 hours. The Service League hosted an Orientation on Saturday, March 2, 2024 in which 8 adults, 11 college students and 5 high school students attended. The Service League Office will be hosting an Open House on Tuesday, April 9 from 1 – 4 pm.

*SERVICE LEAGUE  
REPORT*

Elijah Moh, began his journey as a lobby volunteer in 2018. In 2019, he was promoted to a lobby trainer. Sometime thereafter, he became a Nurse Unit Assist (NUA) Trainer and was recently accepted into the nursing program at St. Louis University this fall. The Service League is sad to lose a wonderful trainer such as Elijah and this is just one example of how the program instills character with our young volunteers and also contributes to building the health care workforce of the future.

Mary Bowron, Chief Quality Officer, presented the Quality Dashboard for quarter ending December 31, 2023, comparing WHHS statistics to State and National Benchmarks. There were two Hospital Acquired MSRA in the past quarter, which was higher than the 0.864 predicted number of infections. We had zero Catheter Associated Urinary Tract Infections (CAUTI), which was lower than the 1.279 predicted number of infections; zero Central Line Bloodstream Infections (CLABSI), which was lower than the 1.762 predicted number of infections; zero Surgical Site Infection (SSI) following Colon Surgery, which was lower than the 0.266 predicted number of infections. We had zero SSI following Abdominal Surgery, which was lower than the 0.084 predicted number of infections, and three

*QUALITY REPORT:  
QUALITY  
DASHBOARD  
QUARTER ENDING  
DECEMBER 2023*

Board of Directors' Meeting

March 13, 2024

Page 3 of 5

hospital-wide Clostridium difficile (C.diff) infections, which was lower than the 9.413 predicted number of infections. Hand Hygiene was at 91%, which was higher than the goal of 90%.

Moderate fall with injury rate was lower than national rate for the quarter at 0.18. Hospital Acquired Pressure Ulcer rate of 0% was lower than the national rate of 1.51% this past quarter.

The 30-day readmission rate for AMI discharges was lower than the CMS national benchmark (10.5% versus 14%) and there was a lower percent of 30-day Medicare pneumonia readmissions compared to the CMS national benchmark (15% versus 16.9%). 30-day Medicare Heart Failure readmission rate was lower (18.2% versus 20.2%) than the CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (21.7% versus 19.3%). The 30-day Medicare CABG readmission rate was lower (0% versus 11%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0% versus 4.3%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for January 2024. The average daily inpatient census was 165.6 with discharges of 948 resulting in 5,134 patient days. Outpatient observation equivalent days were 304. The average length of stay was 5.45 days. The case mix index was 1.535. Deliveries were 124. Surgical cases were 468. The Outpatient visits were 8,955. Emergency visits were 5,210. Cath Lab cases were 191. Joint Replacement cases were 206. Neurosurgical cases were 28. Cardiac Surgical cases were 16. Total FTEs were 1,366.6. FTEs per adjusted occupied bed were 5.87.

*FINANCE REPORT*

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for February 2024. Patient gross revenue of \$204.1 million for February was favorable to budget of \$193.1 million by \$11 million (5.7%), and it was higher than February 2023 by \$15.7 million (8.3%).

*HOSPITAL  
OPERATIONS REPORT*

The Average Length of Stay was 5.53. The Average Daily Inpatient Census was 166.5. There were 933 discharges that was favorable to budget of 905 (3.1%).

There were 4,827 patient days. There were 484 Surgical Cases and 191 Cath Lab cases at the Hospital.

Deliveries were 123. Non-Emergency Outpatient visits were 8,380. Emergency Room visits were 4,950. Total Government Sponsored Preliminary Payor Mix was 74.7%, against the budget of 72.6%. Total FTEs per Adjusted Occupied Bed was 5.89.

There were \$145K in charity care adjustments in February 2024.

Board of Directors' Meeting

March 13, 2024

Page 4 of 5

March Employee of the Month is Caleb Patterson, Service Desk Analyst in Information Services.

*EMPLOYEE OF THE MONTH*

Each year, Washington Hospital presents the Nancy Farber Patient First Ethic Award to a staff member who goes above and beyond to demonstrate compassion, accountability, respect and excellence. On February 24, 2024, Kimberly Hartz, Chief Executive Officer, presented the Nancy Farber Patient First Ethic Award to Andrea "Andie" Barker, Social Worker, and a key member of the Oncology Team within the UCSF-Washington Cancer Center. Andie links patients with support groups, respite care, and transportation services. She even helps identify funding for cancer treatments for patients. Each day, she reminds her colleagues that it is an honor to care for their patients, to provide healing and comfort.

Past Health Promotions & Community Outreach Events:

*HEALTHCARE  
SYSTEM CALENDAR  
REPORT*

- February 14: Leg Pain and Wound Care – Cottonwood Place Senior Living Community
- February 16: Special Olympics Basketball Event – Newark Memorial High School
- February 20: Scoliosis and Spinal Deformity – Facebook Live & YouTube
- February 29: Arthritis and Joint Replacement – Acacia Creek and Masonic Homes Senior Living Communities
- February 29: Save a Life from Opioid Overdose – Age Well Center at Lake Elizabeth
- March 5: United Against Colorectal Cancer – Facebook Live & YouTube
- March 13: Mental Health and Grieving – Newark Optimist Club

Upcoming Health Promotion & Community Outreach Events

- March 20: Managing Diabetes with Exercise – Facebook Live & YouTube
- March 23: Newark Annual Family Day at the Park – Newark Community Park
- March 27: Dysphagia and Reflux Disease – Acacia Creek and Masonic Homes Senior Living Communities
- March 28: National Choking Awareness Day Event – Federicos Restaurant
- April 5: Sun: Beauty or Beast – Facebook Live & YouTube

Kimberly Hartz, Chief Executive Officer, reported that Washington Hospital Healthcare System will kick off a community education campaign about Choking/First Aid in conjunction with National Choking Awareness Day. This event will take place at Federicos Grill in Niles on March 28, 2024 at 3:00 pm.

The 37<sup>th</sup> Annual Golf & Bocce Tournament in support of Washington Hospital's Operating Rooms will be held on Thursday, May 2 at the Club at Castlewood in Pleasanton.

Board of Directors' Meeting

March 13, 2024

Page 5 of 5

Director Stewart moved that the Board of Directors certify and approve the employment of Edward Fayen to fill a critically needed position for no more than 180 days and not to exceed 360 hours. Director Wallace seconded the motion.

*ACTION ITEM:  
CONSIDERATION OF  
FULFILLMENT OF  
CRITICALLY NEEDED  
POSITION (EDWARD  
FAYEN)*

Roll call was taken:

- Jacob Eapen, MD – aye
- Michael Wallace – aye
- William Nicholson, MD – aye
- Jeannie Yee – aye
- Bernard Stewart, DDS – aye

Motion approved.

Director Stewart moved that the Board of Directors certify and approve the employment of Robert Alfieri to fill a critically needed position for no more than 180 days and not to exceed 360 hours. Director Wallace seconded the motion.

*ACTION ITEM:  
CONSIDERATION OF  
FULFILLMENT OF  
CRITICALLY NEEDED  
POSITION (ROBERT  
ALFIERI)*

Roll call was taken:

- Jacob Eapen, MD – aye
- Michael Wallace – aye
- William Nicholson, MD – aye
- Jeannie Yee – aye
- Bernard Stewart, DDS – aye


Motion approved.


There were no announcements.

*ANNOUNCEMENTS*

There being no further business, Director Eapen adjourned the meeting at 7:40 p.m.

*ADJOURNMENT*

DocuSigned by:  
  
07885546742441D  
 Jacob Eapen, MD  
 President

DocuSigned by:  
  
43AFD0E33Z0640E...  
 Bernard Stewart, DDS  
 Secretary