



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING Wednesday, January 11, 2023 – 6:00 P.M. Meeting Conducted by Zoom

<https://us06web.zoom.us/j/85785210392?pwd=a1lxUUozUkwYNHlWZFlh0bGRpaFI5UT09>

Password: 767781

AGENDA

PRESENTED BY:

- | | |
|---|------------------------------------|
| I. CALL TO ORDER & PLEDGE OF ALLEGIANCE | Bernard Stewart
Board President |
| II. ROLL CALL | Dee Antonio
District Clerk |
| III. BROWN ACT FINDING
GOVERNMENT Code § 54953(e)(3)(B)(ii) | <i>Motion Required</i> |
| IV. COMMUNICATIONS

A. Oral
<i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. “Request to Speak” cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.</i>

B. Written | |
| V. CONSENT CALENDAR
<i>Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.</i> | Bernard Stewart
Board President |
| A. Consideration of Minutes of the Regular Meetings of the District Board: December 14, 19, and 20, 2022 | <i>Motion Required</i> |
| B. Consideration of Medical Device Security Solution | |
| C. Consideration of Braun Precision Series Small Piece Folder | |

VI. PRESENTATION

Coronary Artery Disease

PRESENTED BY:

Nowwar Mustafa, M.D.
Interventional Cardiologist

VII. REPORTS

A. Medical Staff Report

PRESENTED BY:

Shakir Hyder, M.D.
Chief of Medical Staff

B. Service League Report

Debbie Feary
Service League President

C. Quality Report:
2023 Infection Prevention Program Plan

Dianne Martin, M.D.
Infectious Disease Specialist

Mary Bowron, DNP, RN, CIC, CNL,
CPHQ
Chief of Quality & Resource
Management

D. Finance Report

Chris Henry
Vice President & Chief Financial
Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

VIII. ANNOUNCEMENTS

IX. ADJOURN TO CLOSED SESSION

A. Conference involving Trade Secrets pursuant to
Health & Safety Code section 32106

B. Conference with Legal Counsel – Anticipated
Litigation pursuant to Government Code section
54956.9(d)(2)

**X. RECONVENE TO OPEN SESSION &
REPORT ON PERMISSIBLE ACTIONS TAKEN
DURING CLOSED SESSION**

Bernard Stewart
Board President

XI. ADJOURNMENT

Bernard Stewart
Board President

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 14, 2022 via Zoom. Director Yee called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jeannie Yee; Bernard Stewart, DDS; Michael Wallace; Jacob Eapen, MD; William Nicholson, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Cheryl Renaud, Executive Assistant

Guests: Dr. Carmen Agcaoili, Mary Bowron, Angus Cochran, Dr. Eldan Eichbaum, Kristin Ferguson, Chris Henry, Gisela Hernandez, Dr. Shakir Hyder, Kel Kanady, Paul Kozachenko, Larry LaBossiere, John Lee, Nick Legge, Dan Nardoni, Judge Thomas Nixon, Maria Nunes, Donald Pipkin, Matthew Stauffer, Sheela Vijay, Marcus Watkins, and Sri Boddu.

Director Yee welcomed any members of the general public to the meeting. She noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org.

OPENING REMARKS

Director Nicholson moved that the Board of Directors make the finding required by Section 54953(e)(3)(B)(ii) of the Government Code that “state or local officials continue to impose or recommend measures to promote social distancing.” Director Stewart seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD – aye
William Nicholson, MD – aye

The motion unanimously carried and the finding is affirmed.

Director Yee noted that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, is being recorded for broadcast at a later date.

Director Nicholson read Resolution No. 1248, Resolution and Order of the Board of Directors of Washington Township Health Care District acknowledging the

CONSIDERATION OF RESOLUTION No. 1248 ACKNOWLEDGING

appointment of Jacob Eapen, Bernard L. Stewart, and Michael J. Wallace as Directors of the Board of Directors of Washington Township Health Care District.

*THE APPOINTMENT OF
JACOB EAPEN,
BERNARD L. STEWART,
and MICHAEL J.
WALLACE AS
DIRECTORS OF
WASHINGTON
TOWNSHIP HEALTH
CARE DISTRICT*

Director Eapen seconded the motion.

Roll call was taken:

Jeannie Yee - aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD - aye
William Nicholson, MD – aye

The motion unanimously carried.

The Oath of Office was administered to Directors Jacob Eapen, Bernard L. Stewart, and Michael J. Wallace by the Honorable Thomas Nixon.

OATH OF OFFICE

Director Nicholson moved for the following slate of Board officers for the calendar year 2023:

*ELECTION OF
OFFICERS*

President: Bernard Stewart
First Vice President: Michael Wallace
Second Vice President: William Nicholson
Treasurer: Jacob Eapen
Secretary: Jeannie Yee

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael J. Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Jeannie Yee – aye

The motion unanimously carried. Director Stewart assumed the Chair as President of the Board for 2023.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: November 9, 21, and 28, 2022
- B. Proposed Budget Amendment: California Hospital and Skilled Nursing Facility COVID-19 Worker Retention Payments

C. Reappointment to the Washington Township Hospital Development Corporation Board of Directors for 2023

Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through C. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Jeannie Yee – aye

The motion unanimously carried.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Eldan Eichbaum, Co-Medical Director of the Washington Hospital Spine Program and Maria Nunes, MSN, FNP-BC, SCRNP, Clinical Manager of the Stroke Program and Nurse Practitioner. Dr. Eichbaum talked about the spine surgery program at WHHS, the purpose of which is the delivery of quality, comprehensive, and efficient spine care to WHHS patients. He discussed the various features of the program and the statistical outcomes for FY 2022. He noted that Advanced Certification in Spine Surgery is awarded by the Joint Commission in collaboration with the American Academy of Orthopedic Surgeons and American Spine Registry.

*PRESENTATION:
ADVANCED
CERTIFICATION IN
SPINE SURGERY*

The eligibility requirements were reviewed and it was noted that Advanced Certification in Spine Surgery requires standardized performance measures. WHHS's performance in these measures were presented. We will be scheduling a mock survey prior to the projected on-site two day survey by the Joint Commission to be scheduled later in 2023.

Dr. Shakir Hyder, Chief of Staff, reported there are 586 Medical Staff members including 337 active members.

*MEDICAL STAFF
REPORT*

Sheela Vijay, Service League First Vice President, reported that 153 Service League volunteers contributed 1,967 hours to the hospital in the month of November. The November orientation was attended by 1 adult, 10 college students, and 56 high school students. The Service League hosted the \$5 Jewelry and Gift Sale at the end of November; the commission earned totaled over \$9,400. Also in November, a beautiful collage created by local artist, Nancy Pratt, was unveiled and now hangs in the Volunteer Services suite in Washington West. The collage depicts the civic contributions made by the women of the Country Club of Washington Township Women's Club which was instrumental in the founding of the Service League in 1955.

*SERVICE LEAGUE
REPORT*

Kimberly Hartz introduced Matthew Stauffer, Manager of the Washington Outpatient Rehabilitation Center, who talked about improving community access to

*LEAN REPORT:
PROCESS*

the clinic from an average of 54 visits per day to 100 visits per day. In January 2022, there was a 7-week wait time for new patients. That was reduced to 2 weeks by December 2022. Mr. Stauffer reviewed the areas they focused on to improve performance.

*IMPROVEMENT
INITIATIVES*

Kimberly Hartz introduced Dr. Carmen Agcaoili, Interim Medical Director of Palliative Care who gave an overview of the Palliative Care program at Washington Hospital. She reviewed the evolution of the Palliative Care program which began in 2015 and reviewed the increase in consult orders from FY21 to FY22. She discussed the performance outcomes for FY 2022 and talked about Advance Health Care Directives and Physician Order for Life Sustaining Treatment (POLST). A Palliative Care Multidisciplinary Team will be established in the future.

*QUALITY REPORT:
PALLIATIVE CARE
QUALITY BOARD
REPORT*

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for October 2022. The average daily inpatient census was 150.1 with admissions of 912 resulting in 4,654 patient days. Outpatient observation equivalent days were 260. The average length of stay was 5.20 days. The case mix index was 1.530. Deliveries were 122. Surgical cases were 371. The Outpatient visits were 9,140. Emergency visits were 4,970. Cath Lab cases were 177. Joint Replacement cases were 151. Neurosurgical cases were 20. Cardiac Surgical cases were 15. Total FTEs were 1,586.3. FTEs per adjusted occupied bed were 6.41.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for November 2022. Preliminary information for the month indicated total gross revenue at approximately \$198,364,000 against a budget of \$189,123,000. We had 57 COVID-19 discharges which represented 6% of total discharges. There were 17 flu and 23 RSV discharges representing 4.5% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.02. The Average Daily Inpatient Census was 163.7. There were 11 discharges with lengths of stay greater than 30 days, ranging from 34 to 94. Still in house at the end of November were five patients with length of stays of over 30 days and counting (highest at 65).

There were 4,910 patient days. There were 385 Surgical Cases and 181 Cath Lab cases at the Hospital. It was noted that we received our Medicare certification number in September and started billing Medicare on October 3rd. We are still negotiating with Blue Cross, Blue Shield, Cigna and HealthNet.

Deliveries were 145. Non-Emergency Outpatient visits were 8,560. Emergency Room visits were 5,126. Total Government Sponsored Preliminary Payor Mix was 70.2%, against the budget of 71.4%. Total FTEs per Adjusted Occupied Bed were 5.96. The Washington Outpatient Surgery Center had 461 cases and the clinics had approximately 17,861 visits.

There were \$439K in charity care adjustments in October.

November Employee of the Month: Kris Birco, Unit Clerk

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- November 9th: Breathe Easy – Managing Asthma
- November 12th: The Athena Project (WHHS hosted)
- November 15th: Fall Presentation and Recovery
- November 18th: Special Olympics Junior High and High School Soccer – First Aid and Medical Coverage
- November 21st: WHEA Food Drive
- November 22nd: Heart Attack Prevention
- December 1st: Happy Heart – Treatment options for Aortic Stenosis
- December 3rd: Tattoo Removal Clinic (WHHS hosted)
- December 5th: Common Foot and Ankle Problems
- December 8th: Diabetes – Understanding and Controlling Complications
- December 9th: Facility Tour for the Future Health Professionals Club of American High School (WHHS hosted)
- December 12th: WHEA Drive for Warmth

Vaccination Clinic – as of December 8th:

- A total of 97,480 COVID vaccine doses have been administered to community members at our vaccination clinic.
- A total of 39 people have received MPX vaccination
- 375 Community Flu vaccinations (November 14 and 19)

Upcoming Health Promotions & Community Outreach Events:

- December 15th: Self-Care and Self-Compassion – Keys to Well-being
- December 19th: Stroke Awareness
- December 20th: Lower Extremity Edema
- January 10th: Stroke Awareness

Washington Hospital Healthcare Foundation Report

- A Community tree lighting event took place December 7th.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54956.9(d)(2), Director Stewart adjourned the meeting to closed session at 8:01 p.m., as the discussion pertained to a Conference involving Trade Secrets pursuant to Health & Safety Code 32106 and Conference with Legal Counsel regarding Anticipated Litigation pursuant to Government Code section 54956.9(d)(2). Director Stewart stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting is being conducted via Zoom and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning December 15, 2022. She indicated that the minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Stewart reconvened the meeting to open session at 8:44 pm. There was no reportable action taken in Closed Session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 8:44 p.m.

ADJOURNMENT

Bernard Stewart
President

Jeannie Yee
Secretary

DRAFT

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 19, 2022 via Teleconference. Director Stewart called the meeting to order at 6:02 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Jeannie Yee; Bernard Stewart, DDS; William Nicholson, MD

ROLL CALL

Excused: Michael Wallace; Jacob Eapen, MD

Also present: Kimberly Hartz, Chief Executive Officer; Chris Henry, Chief Financial Officer; Tina Nunes, Vice President; Paul Kozachenko, Attorney; Cheryl Renaud, Executive Assistant

Director Stewart welcomed any members of the general public to the meeting. He noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org. The Board made such a finding at its meeting earlier in the month.

OPENING REMARKS

There were no oral or written communications.

COMMUNICATIONS

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Resolution No. 1249 Memorandum of Understanding – Engineers & Scientists of California Local 20 Incorporating Case Managers and Social Workers

Director Nicholson moved that the Board of Directors approve the Consent Calendar, item A. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – absent
William Nicholson, MD – aye
Jacob Eapen, MD – absent
Jeannie Yee – aye

The motion carried.

Director Nicholson moved that the Board of Directors adopt the staff’s recommendation to certify and approve the employment of Elsa McCutcheon to fill a critically needed position. Director Yee seconded the motion.

*CONSIDERATION OF
ELSA MCCUTCHEON
POST RETIREMENT
ASSISTANCE*

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – absent
William Nicholson, MD – aye
Jacob Eapen, MD – absent
Jeannie Yee – aye

The motion carried.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54956.9(d)(2), Director Stewart adjourned the meeting to closed session at 6:09 p.m., as the discussion pertained to a Conference involving Trade Secrets pursuant to Health & Safety Code 32106; Report of Medical Staff and Quality Assurance Committee, Health & Safety Code section 32155; Conference with Legal Counsel regarding Anticipated Litigation pursuant to Government Code section 54956.9(d)(2); Conference involving Personnel Matters: Chief Executive Officer; and consideration of closed session Minutes: November 21, 2022. Director Stewart stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting is being conducted via Zoom and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning December 20, 2022. He indicated that the minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Stewart reconvened the meeting to open session at 9:13 pm. The Executive Assistant reported that the Board approved the Closed Session Minutes of November 21, 2022, approved the Medical Staff Credentials Committee Report, and rejected the claim for Kipp Alan McKay by unanimous vote of all Directors present:

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

Bernard Stewart, DDS
William Nicholson, MD
Jeannie Yee

There being no further business, Director Stewart adjourned the meeting at 9:14 pm.

ADJOURNMENT

Bernard Stewart
President

Jeannie Yee
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Tuesday, December 20, 2022 via Zoom. Director Stewart called the meeting to order at 7:31 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Jeannie Yee

ROLL CALL

Excused: Jacob Eapen, MD; Michael Wallace

Also present: Shakir Hyder, MD; Mark Saleh, MD; Jan Henstorf, MD; Tim Tsoi, MD; Kimberly Hartz, CEO; Brian Smith, MD; John Romano, MD; Mary Bowron, Chief Quality Officer; Jaspreet Kaur, Medical Staff Services

There were no oral or written communications.

COMMUNICATIONS

Director Stewart adjourned the meeting to closed session at 7:31 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Stewart reconvened the meeting to open session at 8:12 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:12 a.m.

ADJOURNMENT

Bernard Stewart
President

Jeannie Yee.
Secretary



Memorandum

DATE: December 30, 2022

TO: Kimberly Hartz, Chief Executive Officer

FROM: John Lee, Chief Information Officer

SUBJECT: FY23 Medical Device Security Solution

Information security continues to be a primary concern for the Information Services Department. In conjunction with the Biomedical Department, we recently completed a “proof of concept” of two new products that provide insight into network devices and, most notably, medical devices that reside on our network. In addition to the medical devices, the solutions we evaluated also address what is known as the “Internet of Things” or IoT. More and more electronics connect to networks and the internet for various reasons including management of software updates, security and data sharing. These electronics need to be monitored and managed to ensure they work safely and securely.

After evaluation, we would like to proceed with the purchase of the product that we determined best provides insight into our networked devices. This product is called Medigate. Medigate will provide a new state of the art dashboard allowing for extra security and support of all devices connected to our network. Medigate will allow the IS Security and Biomedical teams to safely connect devices to the network knowing where all devices reside, the level of security applied to them in order to validate compliance, and to assist in remediating issues and vulnerabilities. The dashboard can assist our teams to mitigate security and malware risk.

Implementation of the Medigate solution will take approximately six months to fully complete and will be performed using internal labor and vendor resources. The cost to install the system includes hardware, maintenance, and licensing which covers three (3) years.

It is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and agreements to proceed with the purchase of Medigate including licensing and implementation services for a total amount not to exceed **\$175,000**. This is an approved project in the fiscal year 2023 Capital budget.



Memorandum

DATE: January 5, 2023

TO: Washington Hospital Healthcare System Board of Directors

FROM: Nicholas M. Legge

SUBJECT: Capital Purchase – Braun Precision Series Small Piece Folder

The Laundry Department utilizes several pieces of industrial equipment to help with the washing, drying, and processing of linen that is to be utilized for our patients. One key piece of equipment is a Small Piece Folder which is utilized to fold all of the towels and gowns. Key benefits of this machine include the efficiency in which it does the work and the quality of the final product. Our current Small Piece Folder is 31 years old and is continuously having performance issues which requires staff to do a sizeable amount of hand folding. We are requesting approval to purchase a Braun Precision Series Small Piece Folder to replace our current piece of equipment. This purchase would add reliability and efficiency to the operation.

The FY 2023 Capital Budget includes \$95,311.57 to purchase a Braun Precision Series Small Piece Folder. The total cost of this purchase, including tax and shipping, will amount to \$87,857.95 (less than the budgeted amount).

It is requested that the Board of Directors authorize the Chief Executive Officer to proceed with the necessary contracts and agreements to purchase the Braun Precision Series Small Piece folder in an amount not to exceed \$87,857.95.



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

November 2022



Washington Hospital
Healthcare System

**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
November 2022**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: December 30, 2022
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – November 2022
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	November <u>Actual</u>	November <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	163.7	147.1	158.2
Combined Average Daily Census	171.7	158.8	167.6
# Of Admissions	969	789	848
Patient Days	4,910	4,414	4,808
Discharge ALOS	5.02	5.59	5.67
<u>OUTPATIENT:</u>			
OP Visits	8,560	8,909	8,023
ER Visits	5,126	4,583	4,675
Observation Equivalent Days – OP	241	350	285

Comparison of November Actual acute inpatient statistics versus the Budget showed a higher level of admissions, and a higher level of patient days. The average length of stay (ALOS) based on discharged days was below Budget. Outpatient visits were lower than Budget. Emergency Room visits were above Budget for the month. Observation equivalent days were lower than Budget.

2. Staffing – Schedule Board 3

Total paid FTEs were above Budget. Total productive FTEs for November were 1,364.7, 7.4 below the budgeted level of 1,372.1. Nonproductive FTEs were 40 above Budget. Productive FTEs per adjusted occupied bed were 5.05, 0.39 below the budgeted level of 5.44. Total FTEs per adjusted occupied bed were 5.96, 0.29 below the budgeted level of 6.25.

3. Income - Schedule Board 1

For the month of November, the Hospital realized Operating Income of \$2,579,000 from Operations.

Total Gross Patient Revenue of \$198,916,000 for November was 5.2% above Budget.

Deductions from Revenue of \$152,746,000 were 76.79% of Total Gross Patient Revenue, slightly below the budgeted amount of 76.86%.

Total Operating Revenue of \$46,670,000 was \$2,377,000 above the Budget (5.4%).

Total Operating Expense of \$44,091,000 was higher than the Budget by \$2,254,000, (5.4%).

The Total Non-Operating Income of \$1,595,000 for the month includes an unrealized gain on investments of \$1,495,000.

The Net Income for November was \$4,174,000, which was \$1,754,000 above the budgeted income of \$2,420,000.

The Total Net Income for November using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$2,298,000 compared to budgeted income of \$2,047,000 or a favorable variance of \$251,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to October 2022.

KIMBERLY HARTZ
Chief Executive Officer

KH/CH



WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
November 2022
GASB FORMAT
(In thousands)

<u>November</u>				<u>YEAR TO DATE</u>				
<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>		<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>
\$ 120,502	\$ 110,288	\$ 10,214	9.3%	1	OPERATING REVENUE			
78,414	78,835	(421)	-0.5%	2	INPATIENT REVENUE	\$ 579,836	\$ 566,389	\$ 13,447
198,916	189,123	9,793	5.2%	3	OUTPATIENT REVENUE	385,594	393,175	(7,581)
(148,976)	(141,758)	(7,218)	-5.1%	4	TOTAL PATIENT REVENUE	965,430	959,564	5,866
(3,770)	(3,601)	(169)	-4.7%	5	CONTRACTUAL ALLOWANCES	(728,734)	(719,913)	(8,821)
(152,746)	(145,359)	(7,387)	-5.1%	6	PROVISION FOR DOUBTFUL ACCOUNTS	(15,943)	(18,269)	2,326
76.79%	76.86%			7	DEDUCTIONS FROM REVENUE	(744,677)	(738,182)	(6,495)
46,170	43,764	2,406	5.5%	8	DEDUCTIONS AS % OF REVENUE	77.13%	76.93%	
500	529	(29)	-5.5%	9	NET PATIENT REVENUE	220,753	221,382	(629)
46,670	44,293	2,377	5.4%	10	OTHER OPERATING INCOME	2,994	2,527	467
19,739	19,637	(102)	-0.5%	11	TOTAL OPERATING REVENUE	223,747	223,909	(162)
6,617	5,141	(1,476)	-28.7%	12	OPERATING EXPENSES			
6,262	5,544	(718)	-13.0%	13	SALARIES & WAGES	105,236	101,561	(3,675)
6,047	5,947	(100)	-1.7%	14	EMPLOYEE BENEFITS	27,566	25,704	(1,862)
1,811	1,953	142	7.3%	15	SUPPLIES	29,109	28,218	(891)
3,615	3,615	-	0.0%	16	PURCHASED SERVICES & PROF FEES	28,312	28,703	391
44,091	41,837	(2,254)	-5.4%	17	INSURANCE, UTILITIES & OTHER	9,321	10,133	812
2,579	2,456	123	5.0%	18	DEPRECIATION	18,074	18,074	-
5.53%	5.54%			19	TOTAL OPERATING EXPENSE	217,618	212,393	(5,225)
349	197	152	77.2%	20	OPERATING INCOME (LOSS)	6,129	11,516	(5,387)
(80)	-	(80)	0.0%	21	OPERATING INCOME MARGIN %	2.74%	5.14%	
(1,703)	(1,773)	70	3.9%	22	NON-OPERATING INCOME & (EXPENSE)			
(3)	17	(20)	-117.6%	23	INVESTMENT INCOME	1,620	1,069	551
14	-	14	0.0%	24	REALIZED GAIN/(LOSS) ON INVESTMENTS	(487)	-	(487)
1,523	1,523	-	0.0%	25	INTEREST EXPENSE	(8,593)	(8,867)	274
1,495	-	1,495	0.0%	26	RENTAL INCOME, NET	304	78	226
1,595	(36)	1,631	4530.6%	27	BOND ISSUANCE COSTS	14	-	14
\$ 4,174	\$ 2,420	\$ 1,754	72.5%	28	PROPERTY TAX REVENUE	7,533	7,533	-
8.94%	5.46%			29	UNREALIZED GAIN/(LOSS) ON INVESTMENTS	(2,241)	-	(2,241)
				30	TOTAL NON-OPERATING INCOME & EXPENSE	(1,850)	(187)	(1,663)
				31	NET INCOME (LOSS)	\$ 4,279	\$ 11,329	\$ (7,050)
					NET INCOME MARGIN %	1.91%	5.06%	
\$ 2,298	\$ 2,047	\$ 251	12.3%		NET INCOME (LOSS) USING FASB PRINCIPLES**	\$ 4,817	\$ 9,543	\$ (4,726)
4.92%	4.62%				NET INCOME MARGIN %	2.15%	4.26%	

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN/(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**
November 2022
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			November 2022	Unaudited June 2022	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			November 2022	Unaudited June 2022
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS		\$ 7,949	\$ 5,439	1	CURRENT MATURITIES OF L/T OBLIG	\$ 10,460	\$ 10,065	
2	ACCOUNTS REC NET OF ALLOWANCES		72,801	76,757	2	ACCOUNTS PAYABLE	19,512	17,948	
3	OTHER CURRENT ASSETS		15,668	13,050	3	OTHER ACCRUED LIABILITIES	47,060	70,463	
4	TOTAL CURRENT ASSETS		<u>96,418</u>	<u>95,246</u>	4	INTEREST	8,744	10,516	
					5	TOTAL CURRENT LIABILITIES	<u>85,776</u>	<u>108,992</u>	
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		188,905	199,979	6	REVENUE BONDS AND OTHER	194,316	202,530	
6	GENERAL OBLIGATION BOND FUNDS		18,925	18,778	6				
7	REVENUE BOND FUNDS		6,645	6,610	7	GENERAL OBLIGATION BONDS	342,466	345,595	
8	BOND DEBT SERVICE FUNDS		12,164	32,494					
9	OTHER ASSETS LIMITED AS TO USE		9,429	9,543	OTHER LIABILITIES				
10	TOTAL ASSETS LIMITED AS TO USE		<u>236,068</u>	<u>267,404</u>	11	SUPPLEMENTAL MEDICAL RETIREMENT	38,158	37,676	
12	OTHER ASSETS		285,553	272,341	12	WORKERS' COMP AND OTHER	9,249	9,353	
13	PREPAID PENSION		38,995	36,970					
14	OTHER INVESTMENTS		15,501	15,386	15	NET POSITION	548,251	543,971	
15	NET PROPERTY, PLANT & EQUIPMENT		583,794	600,578	16	TOTAL LIABILITIES AND NET POSITION	<u>\$ 1,218,216</u>	<u>\$ 1,248,117</u>	
16	TOTAL ASSETS		<u>\$ 1,256,329</u>	<u>\$ 1,287,925</u>	17	DEFERRED INFLOWS	66,624	69,016	
17	DEFERRED OUTFLOWS		28,511	29,208	18	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	<u>\$ 1,284,840</u>	<u>\$ 1,317,133</u>	
18	TOTAL ASSETS AND DEFERRED OUTFLOWS		<u>\$ 1,284,840</u>	<u>\$ 1,317,133</u>					



**WASHINGTON HOSPITAL
OPERATING INDICATORS
November 2022**

12 MONTH AVERAGE	November						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
158.2	163.7	147.1	16.6	11%	1	<u>PATIENTS IN HOSPITAL</u>				
9.4	8.0	11.7	(3.7)	-32%	2	ADULT & PEDS AVERAGE DAILY CENSUS	155.9	146.8	9.1	6%
167.6	171.7	158.8	12.9	8%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	8.8	10.9	(2.1)	-19%
8.0	10.2	7.9	2.3	29%	4	COMBINED AVERAGE DAILY CENSUS	164.7	157.7	7.0	4%
175.6	181.9	166.7	15.2	9%	5	NURSERY AVERAGE DAILY CENSUS	8.6	7.9	0.7	9%
						TOTAL	173.3	165.6	7.7	5%
3.1	4.8	3.2	1.6	50%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.4	2.9	0.5	17%
4,808	4,910	4,414	496	11%	7	ADULT & PEDS PATIENT DAYS	23,854	22,457	1,397	6%
285	241	350	(109)	-31%	8	OBSERVATION EQUIVALENT DAYS - OP	1,347	1,672	(325)	-19%
848	969	789	180	23%	9	ADMISSIONS-ADULTS & PEDS	4,434	4,011	423	11%
5.67	5.02	5.59	(0.57)	-10%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.41	5.60	(0.19)	-3%
						<u>OTHER KEY UTILIZATION STATISTICS</u>				
1.585	1.466	1.495	(0.029)	-2%	11	OVERALL CASE MIX INDEX (CMI)	1.541	1.583	(0.042)	-3%
						<u>SURGICAL CASES</u>				
172	175	154	21	14%	12	JOINT REPLACEMENT CASES	800	775	25	3%
26	27	29	(2)	-7%	13	NEUROSURGICAL CASES	127	144	(17)	-12%
11	10	14	(4)	-29%	14	CARDIAC SURGICAL CASES	54	68	(14)	-21%
176	173	171	2	1%	15	OTHER SURGICAL CASES	886	845	41	5%
385	385	368	17	5%	16	TOTAL CASES	1,867	1,832	35	2%
190	181	216	(35)	-16%	17	TOTAL CATH LAB CASES	875	1,098	(223)	-20%
121	145	121	24	20%	18	DELIVERIES	650	619	31	5%
8,023	8,560	8,909	(349)	-4%	19	OUTPATIENT VISITS	43,956	44,549	(593)	-1%
4,675	5,126	4,583	543	12%	20	EMERGENCY VISITS	24,393	23,063	1,330	6%
						<u>LABOR INDICATORS</u>				
1,383.9	1,364.7	1,372.1	7.4	1%	21	PRODUCTIVE FTE'S	1,380.4	1,369.0	(11.4)	-1%
204.2	244.5	204.5	(40.0)	-20%	22	NON PRODUCTIVE FTE'S	216.3	195.4	(20.9)	-11%
1,588.1	1,609.2	1,576.6	(32.6)	-2%	23	TOTAL FTE'S	1,596.7	1,564.4	(32.3)	-2%
5.21	5.05	5.44	0.39	7%	24	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.32	5.50	0.18	3%
5.98	5.96	6.25	0.29	5%	25	TOTAL FTE/ADJ. OCCUPIED BED	6.15	6.29	0.14	2%

* included in Adult and Peds Average Daily Census