



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS' MEETING

Wednesday, January 8, 2025 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

<https://whhs.zoom.us/j/99981412172?pwd=gaD3BTjbgMbnmcfZg2lJHxyhJ3Xmaz.1>

Password: 619182

Board Agenda and Packet can be found at:

[January 2025 | Washington Hospital Healthcare System](#)

AGENDA

PRESENTED BY:

- | | |
|---|--|
| <p>I. CALL TO ORDER & PLEDGE OF ALLEGIANCE</p> | <p>Michael Wallace
Board President</p> |
| <p>II. ROLL CALL</p> | <p>Cheryl Renaud
District Clerk</p> |
| <p>III. COMMUNICATIONS</p> <p>A. Oral
<i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.</i></p> <p>B. Written</p> | |
| <p>IV. CONSENT CALENDAR</p> <p><i>Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.</i></p> <p>A. Consideration of the Minutes of the Regular Meetings of the District Board: December 11, 16 & 23, 2024</p> | <p>Michael Wallace
Board President</p> <p><i>Motion Required</i></p> |

V. REPORTS

PRESENTED BY:

A. Medical Staff Report

Mark Saleh, MD
Chief of Medical Staff

B. Service League Report

Sheela Vijay
Service League President

C. Annual Critical Care Program Update

Omeed Azizirad, MD
Co-Medical Director, Intensivist
Program

D. Finance Report

Thomas McDonagh
Vice President & Chief Financial
Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

F. Hospital Systems Calendar

Kimberly Hartz
Chief Executive Officer

VI. ACTION

A. Approval of Infill Project "Best Value" Bid

Motion Required

VII. ANNOUNCEMENTS

VIII. ADJOURN TO CLOSED SESSION

A. Conference Involving Trade Secrets pursuant to
Health & Safety Code Section 32106

- Strategic Planning

**IX. RECONVENE TO OPEN SESSION & REPORT
ON PERMISSABLE ACTIONS TAKEN DURING
CLOSED SESSION**

Michael Wallace
Board President

X. ADJOURNMENT

Michael Wallace
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 11, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jacob Eapen, MD; Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz; Thomas McDonagh; Ajay Sial; Terri Hunter; Paul Kozachenko; Angus Cochran; Brian Smith, MD; Donald Pipkin; Jerri Randrup; Kel Kanady; Kristin Ferguson; Mary Bowron; Sheela Vijay; Tina Nunez; Melissa Garcia; Mark Saleh, MD; Marcus Watkins; John Lee; Maria Fuentes; Jason Krupp, MD; Will Cobb; John Zubiena; Gisela Hernandez; Enrique Cayazzo; Sri Boddu; Cheryl Renaud; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

Director Stewart read Resolution No. 1269, Resolution and Order of the Board of Directors of Washington Township Health Care District acknowledging the appointment of William F. Nicholson, MD and Jeannie Yee as Directors of the Board of Directors of Washington Hospital Health Care District.

CONSIDERATION OF RESOLUTION NO. 1269, ACKNOWLEDGING THE APPOINTMENT OF WILLIAM F. NICHOLSON, MD AND JEANNIE YEE AS DIRECTORS OF WASHINGTON TOWNSHIP HEALTH CARE DISTRICT

Director Wallace seconded the motion.

Roll call was taken:

Jacob Eapen, MD - aye
Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye

Motion Approved.

The Oath of Office was administered to Directors William F. Nicholson, MD and Jeannie Yee by the Honorable Thomas Nixon.

OATH OF OFFICE

Director Stewart moved for the following Slate of Board Officers for the calendar year of 2025 as presented:

ELECTION OF OFFICERS

President: Michael Wallace
First Vice President: William Nicholson, MD
Second Vice President: Jeannie Yee
Treasurer: Bernard Stewart, DDS
Secretary: Jacob Eapen, MD

Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Reappointment to the Washington Township Hospital Development Corporation Board of Directors for 2025
- B. Consideration of Medical Staff: Amendment of Medical Staff Credential Policy – Outpatient Services and Referral for Outpatient Care Ordering Policy
- C. Consideration of Approval of Abbot Chemistry Analyzers Project
- D. Consideration of BD Alaris Pump Module Replacements
- E. Consideration of Huron Consulting Support Services Agreement

Director Nicholson moved that the Board of Directors approve the Consent Calendar, Items A-E. Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Will Cobb, Partner with PricewaterhouseCoopers, who gave a presentation on the Result of the Annual Audit FY 2024. Will Cobb reported that there were no audit adjustments identified for FY 2024 and that he will issue an unqualified opinion.

*PRESENTATION:
RESULT OF ANNUAL
AUDIT FY 2024*

Director Nicholson moved that the Board of Directors approve the Annual Audit Results for FY 2024. Director Stewart seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
AUDIT REPORT FY
2024*

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

Dr. Mark Saleh, Chief of Medical Staff, reported that there are 654 Medical Staff members, including 353 active members. Dr. Saleh stated that Medical Staff Services held their holiday luncheon on Friday, December 6 and noted that it was well attended. Dr. Saleh mentioned the Aquablation Program continues to be a success with good results.

*MEDICAL STAFF
REPORT*

Sheela Vijay, Service League President, reported that for the month of November, 206 Service League volunteers contributed a total of 1,839 hours. Five new volunteers have completed their training for the Infusion Center and the Radiation Oncology Department. These critical areas are looking forward to the assistance of these volunteers.

*SERVICE LEAGUE
REPORT*

On Thursday, November 21, the Service League received a generous donation of 108 scarves and 34 baby blankets from the Girl Scouts and Walters Middle School Book Club. This annual tradition is greatly appreciated and the donations will be gifted to the patients during their hospital stay.

On Saturday, November 23, the Service League hosted an Informational Session for 43 high school students. They received an overview of available volunteer

opportunities and application requirements, and were able to begin their application process.

The Service League hosted its semi-annual Masquerade \$5 Sale in the Anderson Auditoriums on Monday, December 2 through Wednesday, December 4. Hundreds of community members and employees attended this event and conducted their shopping, in time for the holidays. The sale was a great success, generating over \$8,700 for the Service League. Sheela thanked the many volunteers who worked hard to ensure the success of this Masquerade Sale, especially Cherie Gamardo for managing this fundraising event.

Sheela also reported that the Gift Shop also held their raffle during the sale, with five lucky individuals winning exciting prizes.

On Saturday, December 7, the Service League held an orientation that was well attended by 22 college students, 6 adults and one high school student. Their enthusiasm highlights the continued interest in volunteering at Washington Hospital.

Lastly, Sheela reported that the Service League Board has voted to commit \$50,000 to the UCSF-Washington Cancer Center Campaign. This contribution reflects the ongoing commitment and support for the Hospital and its mission to enhance care for the community.

Mary Bowron, Chief Quality Officer, presented the Quality Dashboard for the quarter ending September 30, 2024, comparing WHHS statistics to State and National Benchmarks. There were two Hospital Acquired MSRA in the past quarter, which was higher than the 0.845 predicted number of infections. We had one Catheter Associated Urinary Tract Infection (CAUTI), which was lower than the 1.04 predicted number of infections; zero Central Line Bloodstream Infections (CLABSI), which was lower than the 1.618 predicted number of infections. There were zero Surgical Site Infections (SSI) following Colon Surgery, which was lower than the 0.136 predicted number of infections. We had zero SSI following Abdominal Surgery, which was lower than the 0.043 predicted number of infections, and two hospital-wide Clostridium Difficile (C.diff) infections, which was lower than the 9.386 predicted number of infections. Hand Hygiene was at 98.3%.

*QUALITY REPORT:
QUALITY
DASHBOARD Q/E
SEPTEMBER 2024*

Moderate fall with injury rate was lower than the national benchmark rate for the quarter at 0.3. Hospital acquired Pressure Ulcer rate of 0 was lower than the national benchmark of 1.39. for Quarter Ending September 2024.

The 30-day readmission rate for AMI discharges was lower than the CMS national benchmark (5.9% versus 14.6%). The 30-day Medicare pneumonia readmissions rate was 7, compared to the CMS national benchmark (16.3% versus 15.3%). 30-day Medicare Heart Failure readmissions was lower (17.6% versus 18.8%) than the

CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (20% versus 18.3%). The 30-day Medicare CABG readmission rate was lower (0% versus 10.1%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0% versus 5.1%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for October 2024. The average daily inpatient census was 156.8 with discharges of 984 resulting in 4,860 patient days. Outpatient observation equivalent days were 401. The average length of stay was 5.15 days. The case mix index was 1.600. Deliveries were 135. Surgical cases were 548. The Outpatient visits were 9,510. Emergency visits were 5,118. Cath Lab cases were 219. Joint Replacement cases were 221. Neurosurgical cases were 26. Cardiac Surgical cases were 13. Total FTEs were 1,642.6. FTEs per adjusted occupied bed was 5.94. Overall, the net income for October was \$1,031,000.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for November 2024. Patient gross revenue of 221.2 million for November was favorable to budget of \$219.5 million (0.8%), and it was higher than November 2023 by \$30.5 million (16.0%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 158 for November was favorable to the budget of 113 by 43 (38.9%). Trauma gross revenue of \$17.3 million for November was favorable to the budget of \$14.5 million by \$2.7million (18.7%).

The Average Length of Stay was 5.00. The Average Daily Inpatient Census was 168.8 and was unfavorable to budget of 178.3 by 9.4 (5.3%). There were 877 Discharges that was unfavorable to budget of 1,026 (14.5%).

There were 5,065 patient days and was unfavorable to budget of 5,318 by 252 days (4.7%). There were 511 Surgical Cases and 190 Cath Lab cases at the Hospital.

Deliveries were 126. Non-Emergency Outpatient visits were 8,065. Emergency Room visits were 5,029. Total Government Sponsored Preliminary Payor Mix was 73.3%, against the budget of 74.5%. Total FTEs per Adjusted Occupied Bed were 5.90.

There was \$447K in charity care adjustments in November 2024.

December Employee of the Month is Ramelo Vallar, Environmental Services Aide, Environmental Services.

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- November 17: Stop the Bleed Training – Gurdwara Sahib Fremont
- November 18: Irvington High School Synapsis Healthcare Panel and Stop the Bleed Training – Washington West
- November 19: Holiday Grief and Grieving – Masonic Homes and Acacia Creek Senior Living
- November 20: Safely Home After Hip Replacement – Facebook and YouTube
- November 20: Afghan Coalition Health Fair – Fremont Downtown Event Center
- November 29: Niles Festival of Lights Parade – Niles Main Street
- December 4: Coping with Grief and Bereavement During the Holidays – Facebook and YouTube
- December 5: Diabetes Management Presentation – ThermoFisher, Fremont
- December 5: Annual Holiday Tree Lighting – Washington West
- December 6: Newark Tree Lighting – Newark Civic Center

Upcoming Health Promotions & Community Outreach Events:

- December 12: Thornton Middle School Wellness Fair – Thornton Middle School
- December 18: Diabetes Management: How GLP-1 Medications Work – Facebook and YouTube

On December 3, 2024 the Foundation participated in Giving Tuesday to raise funds for the UCSF-Washington Cancer Center Campaign. With the generosity of the community, the Foundation raised over \$8,000.

On Thursday, December 5, 2024, the Foundation hosted a Holiday Tree Lighting Celebration in the Anderson Auditoriums, attended by over 150 community members including Hospital staff, members of the California School for the Deaf and several elected officials.

The Foundation is pleased to announce that over \$11million has been raised towards our goal of \$12 million for the UCSF-Washington Cancer Center Campaign. We would like to extend our thanks to the community donors, WHHS & WTMF employees, physicians, and corporate partners who gave so generously to the campaign. The new cancer center is set to open in early 2026.

The Foundation's annual meeting will take place on Tuesday, January 28, 2025 at 4:30pm in the Anderson Auditorium.

Donald Pipkin and Jerri Randrup provided a short overview of the extensive process for developing the new name and logo and the revised Mission, Vision and Values statement.

*ACTION ITEM:
CONSIDERATION OF
APPROVAL AND
ADOPTION OF THE
NAME "WASHINGTON
HEALTH" AS THE
TRADEMARK NAME
AND LOGO FOR THE
WASHINGTON
TOWNSHIP HEALTH
CARE DISTRICT*

Director Nicholson moved for approval and adoption of the new name: "Washington Health" and the accompanying logo as the official trademark for the Washington Township Health Care District. Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion approved.

Director Nicholson moved for approval of the revised Mission, Vision and Values. Director Stewart seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
ADOPTION OF A
REVISED STATEMENT
OF THE MISSION,
VISION AND VALUES
FOR THE DISTRICT*

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

Director Nicholson moved that the Board approve Resolution No. 1270, which approves the proposed Board Policy No. A-018, Signature and Spending Authority. Director Stewart seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
RESOLUTION NO.
1270 – RESOLUTION
OF THE BOARD OF
DIRECTORS OF
WASHINGTON
TOWNSHIP HEALTH
CARE DISTRICT
ADOPTING AN
UPDATED
SIGNATURE AND
SPENDING
AUTHORITY POLICY*

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

There were no Announcements.

ANNOUNCEMENTS

There being no further business, Director Wallace adjourned the meeting at 7:56 p.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

DRAFT

Board of Directors' Meeting

December 16, 2024

Page 1

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 16, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz; Terri Hunter; Tina Nunez; Tom McDonagh; Ajay Sial; Paul Kozachenko; Cheryl Renaud; Shirley Ehrlich

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

A. Consideration of Minutes of the Regular Meetings of the District Board:
November 13, 18 & 25, 2024

Director Nicholson moved that the Board of Directors approve the Consent Calendar, Item A. Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye

Motion Approved.

There were no Action Items.

ACTION ITEMS

There were no Announcements.

ANNOUNCEMENTS

Director Wallace adjourned the meeting to closed session at 6:04 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Section 32155, Conference involving Trade Secrets pursuant to Health & Safety Code Section 32106 (Strategic Planning), Conference with Legal Counsel – Threatened Litigation pursuant to Government Code Section 54956.9(d)(2) and Conference with Labor Negotiators pursuant to Government Code Section 54957.6. Director Wallace stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning December 17, 2024. The minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 8:45 p.m. The District Clerk reported that during the closed session, the Board approved the Closed Session Meeting Minutes of November 13 & 18, 2024 and the Medical Staff Credentials Committee Report by unanimous vote of all directors present.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 8:45 p.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 23, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and by Teleconference. Director Yee called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Absent: Michael Wallace; William Nicholson, MD

Also present: Kimberly Hartz; Shakir Hyder, MD; Mark Saleh, MD; Ranjana Sharma, MD; John Romano, MD; Rohit Arora, MD; Brian Smith, MD; Larry LaBossiere; Mary Bowron

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Yee adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

*ADJOURN TO CLOSED
SESSION*

Director Yee reconvened the meeting to open session at 8:19 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting adjourned at 8:19 a.m.

ADJOURNMENT

Jeannie Yee
Second Vice President

Jacob Eapen, MD
Secretary



WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
November 2024

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: December 31, 2024
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – November 2024
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board

	November <u>Actual</u>	November <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	168.8	178.2	159.6
Combined Average Daily Census	181.9	191.5	170.6
No. of Discharges	876	1,026	915
Patient Days	5,064	5,347	4,867
Discharge ALOS	4.94	5.21	5.34
<u>OUTPATIENT:</u>			
OP Visits	8,065	8,796	8,684
ER Visits	4,913	5,349	5,099
Observation Equivalent Days – OP	392	400	336

Comparison of November's actual Acute Inpatient statistics versus Budget show a lower level of Average Daily Census, which translates into lower Patient Days. Discharges also came in lower than budget, while the Average Length of Stay (ALOS), based on discharged days, out-performed Budget. Both Outpatient and Emergency Room visits were unfavorable to Budget for November. Observation Equivalent Days were favorable to Budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were below Flex Budget (adjusting for actual volume). Total Productive FTEs for November came in at 1,463.4, below the Flex Budget of 1493.8. Non-Productive FTEs were also below Budget by 58.6. Total FTEs per Adjusted Occupied Bed was 5.90, or 0.14 worse than Budgeted level of, 5.76.

3. Income - Schedule Board 1

Total Gross Patient Revenue for November came in at, \$221,181,000, or \$1,655,000 above Budget.

Deductions from Revenue totaled \$172,848,000, which equates to a 78.2% blended Contractual Rate. This was unfavorable to the Budgeted Contractual Rate of 77.1%.

Total Net Operating Revenue of \$51,939,000 outperformed Budget by, \$348,000 or, 0.7%.

Total Operating Expenses for November were, \$53,438,000. This was higher than Budget by (-\$2,272,000), or (-4.4%).

For the month of November, the Hospital realized a Net Operating Income/(Loss) of (\$1,499,000) from Operations, which equates to a (-2.89%) Margin.

The Total Non-Operating Income/(Loss) of \$1,940,000 for the month includes an unrealized gain on investments of \$324,000, and was favorable to Budget by \$1,355,000.

Net Income (NI) for November was \$441,000, which equates to a .85% NI Margin. This was below our Budgeted Net Income of \$1,010,000 by, (-\$569,000).

The Total Net Gain for November using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds, and property tax revenues are removed from the non-operating income and expense detail was, (-\$955,000) a (-1.84%) margin compared to FASB calculated Net Income of \$658,000, resulting in an unfavorable variance of (-\$1,613,000) for the month.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to October 2024.

KIMBERLY HARTZ
Chief Executive Officer

KH/TM



**WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
November 2024
GASB FORMAT
(In thousands)**

November					FISCAL YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
\$ 134,201	\$ 130,280	\$ 3,921	3.0%	1	\$ 629,385	\$ 631,003	\$ (1,618)	-0.3%	
86,980	89,246	(2,266)	-2.5%	2	459,699	446,793	12,906	2.9%	
221,181	219,526	1,655	0.8%	3	1,089,084	1,077,796	11,288	1.0%	
(168,384)	(165,281)	(3,103)	-1.9%	4	(820,923)	(810,806)	(10,117)	-1.2%	
(4,464)	(4,031)	(433)	-10.7%	5	(18,855)	(19,781)	926	4.7%	
(172,848)	(169,312)	(3,536)	-2.1%	6	(839,778)	(830,587)	(9,191)	-1.1%	
78.15%	77.13%			7	77.11%	77.06%			
48,333	50,214	(1,881)	-3.7%	8	249,306	247,209	2,097	0.8%	
3,606	1,377	2,229	161.9%	9	8,124	6,961	1,163	16.7%	
51,939	51,591	348	0.7%	10	257,430	254,170	3,260	1.3%	
24,463	24,625	162	0.7%	11	120,692	119,367	(1,325)	-1.1%	
7,799	7,331	(468)	-6.4%	12	38,655	37,573	(1,082)	-2.9%	
6,792	7,057	265	3.8%	13	34,188	35,116	928	2.6%	
8,706	6,578	(2,128)	-32.4%	14	37,318	34,199	(3,119)	-9.1%	
2,061	2,092	31	1.5%	15	9,587	9,752	165	1.7%	
3,617	3,483	(134)	-3.8%	16	17,240	17,372	132	0.8%	
53,438	51,166	(2,272)	-4.4%	17	257,680	253,379	(4,301)	-1.7%	
(1,499)	425	(1,924)	-452.7%	18	(250)	791	(1,041)	-131.6%	
-2.89%	0.82%			19	-0.10%	0.31%			
555	576	(21)	-3.6%	20	3,067	2,882	185	6.4%	
71	(155)	226	145.8%	21	97	(773)	870	112.5%	
(1,801)	(1,649)	(152)	-9.2%	22	(8,171)	(8,248)	77	0.9%	
219	264	(45)	-17.0%	23	713	1,508	(795)	-52.7%	
-	-	-	0.0%	25	(1)	-	(1)	0.0%	
-	176	(176)	-100.0%	24	(3)	879	(882)	-100.3%	
2,194	1,373	821	59.8%	25	10,149	6,865	3,284	47.8%	
378	-	378		26	987	(64)	1,051	1642.2%	
324		324	0.0%	27	2,065		2,065	0.0%	
1,940	585	1,355	231.6%	28	8,903	3,049	5,854	192.0%	
\$ 441	\$ 1,010	\$ (569)	-56.3%	29	\$ 8,653	\$ 3,840	\$ 4,813	125.3%	
0.85%	1.96%			30	3.36%	1.51%			
\$ (955)	\$ 658	\$ (1,613)	-245.1%	31	\$ 1,863	\$ 2,081	\$ (218)	-10.5%	
-1.84%	1.28%				0.72%	0.82%			

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HOSPITAL
BALANCE SHEET
 November 2024
(In thousands)

ASSETS AND DEFERRED OUTFLOWS			November 2024	Unaudited June 2024	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			November 2024	Unaudited June 2024
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$ 4,438	\$ 23,537	1	CURRENT MATURITIES OF L/T OBLIG	\$ 9,880	\$ 9,425		
2	ACCOUNTS REC NET OF ALLOWANCES	78,924	73,908	2	ACCOUNTS PAYABLE	27,969	41,162		
3	OTHER CURRENT ASSETS	43,853	25,556	3	OTHER ACCRUED LIABILITIES	63,472	58,960		
4	TOTAL CURRENT ASSETS	127,215	123,001	4	INTEREST	11,294	13,961		
				5	TOTAL CURRENT LIABILITIES	112,615	123,508		
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS				
5	BOARD DESIGNATED FOR CAPITAL AND OTHER	185,787	180,885	6	REVENUE BONDS AND OTHER	215,894	224,753		
6	GENERAL OBLIGATION BOND FUNDS	134,672	131,846	7	GENERAL OBLIGATION BONDS	466,521	468,300		
7	REVENUE BOND FUNDS	48,548	48,613						
8	BOND DEBT SERVICE FUNDS	13,428	35,694						
9	OTHER ASSETS LIMITED AS TO USE	10,713	10,342						
10	TOTAL ASSETS LIMITED AS TO USE	393,148	407,380	OTHER LIABILITIES					
11	OTHER ASSETS	366,086	354,795	8	SUPPLEMENTAL MEDICAL RETIREMENT	42,122	41,143		
				9	WORKERS' COMP AND OTHER	10,760	10,389		
				10	NET PENSION	55,639	52,379		
				11	ROU ASSET LONG-TERM	10,026	8,124		
12	OTHER INVESTMENTS	24,818	23,784						
13	NET PROPERTY, PLANT & EQUIPMENT	558,243	567,806	12	NET POSITION	559,514	553,147		
14	TOTAL ASSETS	\$ 1,469,510	\$ 1,476,766	13	TOTAL LIABILITIES AND NET POSITION	\$ 1,473,091	\$ 1,481,743		
15	DEFERRED OUTFLOWS	26,946	37,668	14	DEFERRED INFLOWS	23,365	32,691		
16	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1,496,456	\$ 1,514,434	15	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,496,456	\$ 1,514,434		



**WASHINGTON HOSPITAL
OPERATING INDICATORS
November 2024**

12 MONTH AVERAGE	November						FISCAL YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
159.6	168.8	178.2	(9.4)	-5%	1	PATIENTS IN HOSPITAL				
11.0	13.1	13.3	(0.2)	-2%	2	ADULT & PEDS AVERAGE DAILY CENSUS	157.2	170.2	(13.0)	-8%
170.6	181.9	191.5	(9.6)	-5%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	12.6	13.2	(0.6)	-5%
7.9	7.5	8.3	(0.8)	-10%	4	COMBINED AVERAGE DAILY CENSUS	169.8	183.4	(13.6)	-7%
178.5	189.4	199.8	(10.4)	-5%	5	NURSERY AVERAGE DAILY CENSUS	8.2	7.9	0.3	4%
						TOTAL	178.0	191.3	(13.3)	-7%
3.6	4.1	4.4	(0.3)	-7%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.4	4.2	(0.8)	-19%
4,867	5,064	5,347	(283)	-5%	7	ADULT & PEDS PATIENT DAYS	24,059	26,042	(1,983)	-8%
336	392	400	8	2%	8	OBSERVATION EQUIVALENT DAYS - OP	1,926	2,021	95	5%
915	876	1,026	(150)	-15%	9	DISCHARGES-ADULTS & PEDS	4,673	4,874	(201)	-4%
5.34	4.94	5.21	0.3	5%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.16	5.34	0.2	3%
						OTHER KEY UTILIZATION STATISTICS				
1.621	1.594	1.481	0.113	8%	11	OVERALL CASE MIX INDEX (CMI)	1.622	1.564	0.058	4%
						SURGICAL CASES				
191	206	193	13	7%	12	ORTHOPEDIC CASES	1,013	898	115	13%
26	25	33	(8)	-24%	13	NEUROSURGICAL CASES	130	178	(48)	-27%
14	15	9	6	67%	14	CARDIAC SURGICAL CASES	67	55	12	22%
32	22	33	(11)	-33%	15	VASCULAR CASES	156	196	(40)	-20%
121	129	114	15	13%	16	ENDOSCOPY CASES	591	556	35	6%
111	114	157	(43)	-27%	17	OTHER SURGICAL CASES	633	716	(83)	-12%
496	511	539	(28)	-5%	18	TOTAL CASES	2,590	2,599	(9)	0%
188	190	210	(20)	-10%	19	TOTAL CATH LAB CASES	964	979	(15)	-2%
127	126	134	(8)	-6%	20	DELIVERIES	676	648	28	4%
8,684	8,065	8,796	(731)	-8%	21	OUTPATIENT VISITS	43,915	44,119	(204)	0%
5,099	4,913	5,349	(436)	-8%	22	EMERGENCY VISITS	25,210	26,935	(1,725)	-6%
						LABOR INDICATORS				
1,438.4	1,463.4	1,493.8	30.4	2%	23	PRODUCTIVE FTE'S	1,443.6	1,480.0	36.4	2%
202.6	177.2	235.8	58.6	25%	24	NON PRODUCTIVE FTE'S	196.0	209.2	13.2	6%
1,641.0	1,640.6	1,729.6	89.0	5%	25	TOTAL FTE'S	1,639.6	1,689.2	49.6	3%
5.26	5.26	4.97	(0.29)	-6%	26	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.31	5.09	(0.22)	-4%
6.00	5.90	5.76	(0.14)	-2%	27	TOTAL FTE/ADJ. OCCUPIED BED	6.03	5.81	(0.22)	-4%



Memorandum

DATE: January 3, 2025

TO: Washington Township Health Care District Board of Directors

FROM: Kimberly Hartz, Chief Executive Officer

SUBJECT: Bids for the MHCCP – Infill Project

On June 26, 2024, the Board approved Resolution No. 1264: The Budget for the Morris Hyman Critical Care Pavilion Infill Project. On August 14, 2024, the Board approved Resolution No. 1266: Best Value Contractor Selection for the Morris Hyman Critical Care Pavilion Infill Project. The Infill Project was advertised to a group of pre-qualified general contractors. Five contractors were pre-qualified for the project and participated in the Bid Walk. One contractor declined to bid on the project after the Bid Walk.

Four contractors submitted construction bids. As part of the Best Value contractor selection, interviews were held on November 4 and 5, 2024 and all four contractors were assigned best value scores by the Hospital construction team on November 6, 2024. Bids were opened on November 7, 2024. The bid evaluation period took several days, as one of the bids had qualifications in it. Because of this, only three of the bids were found to be complete. XL Construction’s bid was deemed unresponsive and disqualified. The Best Value scores were then shared with the bidders.

The final, three responsive bids are as follows:

Webcor	\$56,714,444.00
Herrero Builders	\$59,003,176.31
Rudolph & Sletten	\$59,853,091.00

After careful review of all submitted bids and the contractor’s accompanying best value scores, it has been determined that **Webcor**, of San Francisco, California, is the most responsible best value bid for this project. Notice of Intent to Award went out to all bidders on December 12, 2024. Herrero Builders prematurely filed a protest to the Intent to Award. After correspondence between Herrero Builders’ and WHHS’ legal counsel, Herrero Builders retracted their protest. This issue is now resolved.

The Board approved a total construction budget of \$52,171,229.00, contingencies included. The Webcor bid falls outside of the total construction budget approved by the Board of Directors by \$4,543,215.00. Staff will endeavor to value engineer the project to get the construction costs closer to budget. Staff will, under the construction contract’s change order provisions, give such direction to Webcor after award of the contract. Further, per the Instructions to Bidders, Section 1.28(B), staff may elect to extend the time to receive faithful performance and labor and material payment bonds by up to sixty days. Upon awarding the contract, staff will notify Webcor of an

extension of sixty days for the performance and payment bonds and direct them to prepare Value Engineering cost reductions.

It is requested that the Board of Directors accept the bid received from Webcor as the lowest responsible Best Value Bidder for the Infill Project, and direct the Chief Executive Officer to enter into and execute the necessary contractual documents to complete this project (with exceptions noted for payment and performance bonds). Management will return to the Board within sixty (60) days with recommendations for an Infill Project budget amendment that will provide adequate contingency for the Infill Project.