The meeting of the Board of Directors of the Washington Township Hospital Development Corporation was held on August 10, 2015 in the Board Room of TO Washington Hospital, 2000 Mowry Avenue, Fremont, California. Chairman ORDER Sah called the meeting to order at 7:43 am.

Present: Russ Blowers, Shirley Buschke, Miro Garcia, Benn Sah, M.D., Nancy ROLL Farber, Chief Executive Officer CALL

Absent: James Stone

Also present: Kimberly Hartz, Sr. Associate Administrator, Ambulatory Care Services; Chris Henry, Associate Administrator/CFO; Tina Nunez, Associate Administrator, Ambulatory Care Services; Michael Engle, Sr. Director Ambulatory Care Services; Vanessa Terrasas, Recording Secretary

Director Blowers made mention that Director Garcia was not noted as absent in APPROVAL OF the minutes. A motion was made by Director Buschke, seconded by Director MINUTES OF Garcia, to approve the minutes of the meeting of May 11, 2015 with the May 11, 2015 correction. The motion was carried by the following vote:

Ayes: Directors Blowers, Buschke, Garcia and Sah

Noes: None

Absent: Director Stone

Abstain: None

No oral or written communications were received.

COMMUNICATIONS

Ms. Farber provided an update on the Lean/Kaizen workshops that have been PRESIDENT & CHIEF taking place. These are week long workshops that staff and physicians attend and are aimed at eliminating non-value added activities through standardization in order to improve Washington Hospital processes. At the end of every workshop, the teams provide a brief 30 minute report out to discuss their activities during the week. Each workshop report out is recorded and DVD's are made available for staff and physicians. Ms. Farber explained the Emergency Department and Operating Room recently implemented the workplace organization process called 5S and provided a report of their activities. A DVD of the Emergency Department Lean report out was handed out to the DEVCO Board members.

EXECUTIVE OFFICER REPORT

Ms. Farber explained Washington Hospital has seen a decrease in supply expenses due to the VHA program that the Hospital has initiated. Where appropriate, Ms. Farber plans to try to make hospital supplies uniform to reduce escalating costs.

Ms. Nunez provided an update on construction of the parking structure and the Morris Hyman Critical Care Pavilion. Utilities are currently being worked on for the parking structure and the third of seven levels has been completed. The parking structure will provide 648 spaces for staff, volunteers and physician parking. The shoring and mass excavation is complete for the Morris Hyman Critical Care Pavilion. Currently being worked on are the footings that will

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house the base isolators. The pavilion will house a larger emergency room and PRESIDENT & CHIEF expanded intensive care and coronary care units and will provide space for 68 additional private medical/surgical beds. The estimated completion date of the parking structure is March 2016 and June 2018 for the Morris Hyman Critical Care Pavilion.

EXECUTIVE OFFICER REPORT CONT'D

Ms. Farber stated Washington Hospital will be moving from the current coding system, ICD 9, to the ICD 10 system. This is a federally mandated requirement. Washington Hospital will maintain both ICD 9 and ICD 10 systems for a period of time to accommodate payers who will not be able to accept the new ICD 10 codes.

Ms. Farber stated the Epic upgrade that took place at the end of May, was a success. The hospital will be implementing a new Clinical Lab System (Beaker) which is scheduled for this November. Beaker is an Epic product.

Ms. Hartz noted the Washington Township Medical Foundation budget would be presented at a future DEVCO Board meeting. She also noted newly recruited physicians to the Foundation included Dr. Steven Zonner, Family Practice Primary Care Sports Medicine, Dr. Rohit Sehgal, Cardiology and Dr. Harman Chawla, Internal Medicine/Infectious Disease. Ms. Hartz noted Dr. Dianne Martin will join the Foundation this November.

Ms. Farber mentioned Washington Hospital implemented a new patient program geared toward the patient experience. Alice Santos, previously the Washington Hospital Assistant Chief Nursing Officer, is now the Patient Experience Officer and oversees the program. Working with the hospital concierge, Ms. Santos aims at making the patient visit a more pleasant one.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California ADJOURN TO CLOSED Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, Chairman Sah adjourned the meeting to closed session at 8:24 a.m.

SESSION

Chairman Sah adjourned the meeting to open session at 9:12 a.m.

ADJOURN TO OPEN **SESSION**

The Washington Township Hospital Development Corporation fiscal 2015/2016 budget was presented for approval. The budget included total operating revenue of \$27,678,957 and total expenses of \$27,184,700 for a budgeted net loss of DEVELOPMENT \$567,689.

WASHINGTON TOWNSHIP HOSPITAL **CORPORATION BUDGET ESTIMATE**

Director Blowers moved to accept the Washington Township Hospital FY 2015-2016 Development Corporation Budget Estimate Fiscal Year 2015-2016. On a second from Director Buschke, the motion was carried with the following vote:

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Ayes: Directors Blowers, Buschke, Garcia and Sah

Noes: None

Absent: Director Stone

Abstain: None

WASHINGTON
TOWNSHIP HOSPITAL
DEVELOPMENT
CORPORATION
BUDGET ESTIMATE
FY 2015-2016 CONT'D

There being no further business, the meeting adjourned at 9:15 a.m. The next *ADJOURNMENT* meeting is currently scheduled for Monday, November 9, 2015 at 7:30 am.

Benn Sah, M.D.

Chairman

Shirley Buschke

Secretary