



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, September 8, 2021 – 6:00 P.M.

Meeting Conducted by Zoom

<https://us02web.zoom.us/j/85797296466?pwd=NWVlVjQvYakZHUUg1dmtYY0FjMXh5Zz09>

Password: 805239

AGENDA

PRESENTED BY:

- | | |
|--|---|
| I. CALL TO ORDER & PLEDGE OF ALLEGIANCE | William Nicholson, M.D.
Board President |
| II. ROLL CALL | Dee Antonio
District Clerk |
| III. COMMUNICATIONS | |
| A. Oral
<i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.</i> | |
| B. Written | |
| IV. CONSENT CALENDAR
<i>Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.</i> | William Nicholson, M.D.
Board President |
| A. Consideration of Minutes of the Regular Meetings of the District Board: August 11, 16, 23, and 25, 2021 | <i>Motion Required</i> |
| V. PRESENTATION | |
| A. American Heart Association Stroke Awards: Get With the Guidelines Gold Plus | JoAnne Pineda, Representative
American Heart Association |

B. WHEA: Don Pickinpaugh Scholarship Awards

Shirley Erlich
WHEA President

VI. REPORTS

PRESENTED BY:

A. Medical Staff Report

Shakir Hyder, M.D.
Chief of Medical Staff

B. Service League Report

Debbie Feary
Service League President

C. Quality Report:
2021 Influenza Prevention Program

Dianne Martin, MD
Infectious Disease Specialist

D. Finance Report

Chris Henry
Vice President & Chief Financial
Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

VII. ACTION ITEM

A. Consideration of Resolution No. 1229: Teamsters
Union (Local 856) Memorandum of Understanding

Motion Required

VIII. ANNOUNCEMENTS

IX. ADJOURN TO CLOSED SESSION

A. Conference involving Personnel Matters: Chief
Executive Officer

B. Report of Medical Staff and Quality Assurance
Committee, Health & Safety Code section 32155

**X. RECONVENE TO OPEN SESSION &
REPORT ON PERMISSIBLE ACTIONS TAKEN
DURING CLOSED SESSION**

William Nicholson, M.D.
Board President

XI. ADJOURNMENT

William Nicholson, M.D.
Board President

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 11, 2021 via Zoom in order to comply with California Governor Gavin Newsom's Reopening Plan for California and Executive Order N-29-20. We will continue to conduct our meetings remotely while we develop plans to return to in-person meetings and develop hybrid formats that maintain Brown Act compliance while also providing greater accessibility and transparency to the public. Director Nicholson called the meeting to order at 6:04 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD
Absent: Michael Wallace

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Larry LaBossiere, Paul Kozachenko, Mary Bowron, Walter Choto, Angus Cochran, Minh-Thu Dennen, Debbie Feary, Gisela Hernandez, Dr. Shakir Hyder, Kel Kanady, Dr. Prasad Kilaru, Cindy Lau, John Lee, Nick Legge, Donald Pipkin, Charlie Sax, Sheela Vijay, Marcus Watkins, and Sri Boddu.

Director Nicholson welcomed any members of the general public to the meeting. He noted that Washington Township Health Care District continues to comply with the Brown Act in providing appropriate connection information in order to provide the public the opportunity to participate in the meeting and that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, will be recorded for broadcast at a later date. When asked if any members of the general public were in attendance and/or interested in speaking, there was no response.

OPENING REMARKS

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: July 14, July 19, July 26, and July 28, 2021
- B. Medical Staff: Critical Care Service Manual (July 26, 2021)
- C. Morris Hyman Critical Care Pavilion Privacy Curtains
- D. Replacement Computers for Washington Hospital
- E. Replacement Computers for Washington Township Medical Foundation
- F. Epic Healthy Planet Project

In accordance with District law, policies, and procedures, Director Yee moved that the Board of Directors approve the Consent Calendar, items A through F. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Kimberly Hartz, CEO, introduced Minh-Thu Dennen, Director of Pharmacy. Dr. Dennen began with the make-up of the Pharmacy team. She then proceeded to present the Triple Aim to improve Safety, Quality, and Community. She reviewed Per Capita Costs, the clinical Pharmacy focus on medication use process and the Safe Medication Processes and Initiatives as well as Quality Pharmaceutical Care. Another Triple Aim is Populations Health with the Clinical Pharmacy focus on system build of Safety, Quality, and Community. She explained Order Build Sets, Formulary Reviews, and Drug Usage Evaluations.

*PRESENTATION:
PHARMACY CLINICAL
INTERVENTIONS*

Dr. Dennen talked about the Pharmacy Transitions of Care Program which began in January 2020 and the Pharmacy Student and Residency Program.

Dr. Shakir Hyder, Chief of Staff, reported there are 576 Medical Staff members including 348 active members and 93 ambulatory members. The Medical Staff Dinner Dance was held on August 7, 2021. Dr. John Thomas Mehigan received the Remo Cerruti award at that event. Stephanie Williams was also honored by the medical staff as the retiring Chief Nursing Officer.

*MEDICAL STAFF
REPORT*

Dr. Hyder reported that 383 members of the medical staff have been vaccinated for COVID-19, but noted that the count is not yet complete. The medical staff will reconvene their weekly COVID-19 meetings.

Ms. Sheela Vijay, Service League First Vice President reported 77 members of the Service League volunteered 712 hours over the past month. At this time only adults and college-age volunteers are able to serve. Many pre-existing assignments have opened up including Surgical Liaisons in the Surgical Waiting Area; the WOOF Canine Therapy teams; a Greeter in the Imaging Center; the Cuddler Program; and the volunteers who sew the pinky puppets and magic hankies for newborns.

*SERVICE LEAGUE
REPORT*

Kimberly Hartz, CEO, introduced Charlie Sax, Director of Supply Chain. Mr. Sax presented the Supply Chain Transformation Plan giving an update on the metric trends he presented to the Board in a past presentation. He reviewed some of the savings her and his staff have been working on.

*LEAN REPORT: SUPPLY
CHAIN LEAN
TRANSFORMATION
PLAN*

Mary Bowron, Chief of Quality and Resource Management presented the Quality Dashboard for the quarter ending June 30, 2021 comparing WHHS statistics to State and National benchmarks. We had one MRSA Bloodstream Infections this past quarter and zero VRE Infections this past quarter. We had two Central Line Associated Bloodstream Infections (CLABSI), which was above the predicted number of infections (1.7). We had two Catheter Associated Urinary Tract Infection, which was above the predicted number of infections (0.937). C-Difficile:

*QUALITY REPORT:
QUALITY DASHBOARD
QUARTER ENDING
JUNE 30, 2021*

We were lower than predicted this past quarter. We had one infection following colon surgery which was above the predicted number of infections. We had no infections following abdominal hysterectomy which was below the predicted number of infections. Hand Hygiene was at 84%.

Our moderate fall with injury rate was lower than the national rate for the quarter at 3.42. Hospital Acquired Pressure Ulcer rate was lower than the national rate this past quarter.

We had a higher percent of 30-day Medicare pneumonia readmissions compared to the CMS national benchmark (30.0% versus 16.6%). Our 30-day readmission rate for AMI discharges was below the CMS benchmark (11.1% versus 16.1%). 30-day Medicare Heart Failure readmissions were higher (14.8% versus 21.9%) than the CMS benchmark. Our 30-day Medicare CABG readmission rate was lower (0.0% versus 12.7%) than the CMS benchmark. Our 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0% versus 4.0%). Our 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was below the CMS benchmark (11.1% versus 19.6%).

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for June 2021. The average daily inpatient census was 139.5 with admissions of 781 resulting in 4,185 patient days. Outpatient observation equivalent days were 338. The average length of stay was 5.63 days. The case mix index was 1.638. Deliveries were 132. Surgical cases were 405. Cath Lab cases were 217. Cath Lab procedures were 409. Joint Replacement cases were 175. Neurosurgical cases were 18. Cardiac Surgical cases were 17. The Outpatient visits were 7,984; Emergency visits were 3,881. Total productive FTEs were 1,257.1. FTEs per adjusted occupied bed were 6.24.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for July 2021. Preliminary information for the month indicated total gross revenue at approximately \$185,058,000. We had 20 COVID-19 discharges which represented 2% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 4.85. The Average Daily Inpatient Census was 134.8. Of the 20 COVID-19 discharges in the month, the average length of stays was 6.4 days; six patients had lengths of stay greater than 30 days. Still in house at the end of July were five patients with length of stays of over 30 days

There were 4,180 patient days. There were 391 Surgical Cases and 179 Cath Lab procedures at the Hospital. Deliveries were 126. Non-Emergency Outpatient visits were 7,476. Emergency Room visits were 4,434 and we are at 98.8% of pre-COVID level. Total Government Sponsored Preliminary Payor Mix was 72.0%, against the budget of 72.5%. Total FTEs per Adjusted Occupied Bed were 6.40. The

Washington Outpatient Surgery Center had 524 cases and the clinics had approximately 15,709 visits.

The Homeless Patient Activity indicates that that total Homeless Patient Encounters for the fiscal year was 2,198 which represents 892 homeless patients of which 311 had more than one encounter. The estimated total unreimbursed cost for the fiscal year was about \$4.3 million and was \$1.6 million lower than the prior fiscal year ended June 2020.

- The 2021 Central Park Summer Concert Series kicked off July 15th and continues its six-week run at the Central Park Performance Pavilion.
- Thursday, July 15th: Staying Fit this Summer
- Tuesday, August 3rd: Chronic Venous Disease: Causes, Symptoms and Treatment
- Scheduled for Thursday, August 19th: Must-Do Health Screenings for Women
- Scheduled for Thursday, August 26th: Impact of Obesity – Why You Need to Get and Keep a Healthy Weight
- August Employee of the Month: Geoffrey Advincula, Physical Therapy, Patient Care Services

ANNOUNCEMENTS

In accordance with District law, policies, and procedures, Director Yee moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts to proceed with the purchase of two new “temporary” Liebert UPS’s for an amount not to exceed \$99,911.12. Director Eapen seconded the motion.

ACTION: SHORT TERM REPLACEMENT OF UPS’s FOR THE DATA CENTER

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

The motion carried.

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9(d)(2), Director Nicholson adjourned the meeting to closed session at 8:11 p.m., as the discussion pertained to a Conference involving trade secrets pursuant to Health & Safety Code section 32106 and Conference involving Trade Secrets Section 32106: Existing Services. Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this is a Zoom session and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board’s report beginning August 12, 2021. He indicated that the minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:48 pm. The District Clerk reported that there was no reportable action taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 8:48 pm.

ADJOURNMENT

William F. Nicholson, M.D.
President

Michael J. Wallace
Secretary

DRAFT

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, August 16, 2021 via Teleconference in order to comply with California Governor Gavin Newsom's Reopening Plan for California and Executive Order N-29-20. We will continue to conduct our meetings remotely while we develop plans to return to in-person meetings and develop hybrid formats that maintain Brown Act compliance while also providing greater accessibility and transparency to the public. Director Nicholson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Chief Operating Officer; Chris Henry, Chief Financial Officer; Larry LaBossiere, Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with District Law, Policies, and Procedures, Director Yee moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts to proceed with the purchase of the UN3000 Modular Integrated Urinalysis, to include hardware, software, implementation services, and construction costs for an amount not to exceed \$197,964.17.

*CONSIDERATION OF
BUDGETED CAPITAL
REQUEST: UN 3000
MODULAR
INTEGRATED
URINALYSIS MACHINE*

Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

The motion carried.

No announcements.

ANNOUNCEMENTS

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9(d)(2), Director Nicholson adjourned the meeting to closed session at 6:08 p.m., as the discussion pertained to a Conference involving trade secrets pursuant to Medical Staff and Quality Assurance Committee, Health & Safety Code section 32155, Conference with Legal Counsel-Anticipated litigation pursuant to government code section 54956.9(d)(2), and consideration of closed session Minutes: July 19 and 28, 2021. Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this is a Teleconference call and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for

*ADJOURN TO CLOSED
SESSION*

the Board's report beginning August 17, 2021. He indicated that the minutes of this meeting will reflect any reportable actions.

Director Nicholson reconvened the meeting to open session at 7:20 pm. The District Clerk reported that the Board approved the Closed Session Minutes of July 19 and 28, 2021 in closed session by unanimous vote of all Directors present:

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

William Nicholson, MD
Jeannie Yee
Bernard Stewart, DDS
Jacob Eapen, MD

There being no further business, Director Nicholson adjourned the meeting at 7:20 pm.

ADJOURNMENT

William Nicholson, M.D.
President

Michael J. Wallace
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, August 23, 2021 via Zoom in order to comply with California Governor Gavin Newsom's Reopening Plan for California and Executive Order N-29-20. We will continue to conduct our meetings remotely while we develop plans to return to in-person meetings and develop hybrid formats that maintain Brown Act compliance while also providing greater accessibility and transparency to the public. Director Nicholson called the meeting to order at 7:40 a.m.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart DDS; Jacob Eapen; Jeannie Yee
Excused: Michael Wallace

ROLL CALL

Also present: Shakir Hyder, MD; Tim Tsoi, MD; Jeff Stuart, MD; Prasad Kilaru, MD; Mark Saleh, MD; Kimberly Hartz, Chief Executive Officer; Larry LaBossiere, Vice President & Chief Nursing Officer
Excused: Jan Henstorf, MD

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:40 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:30 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:45 a.m.

ADJOURNMENT

William Nicholson, M.D.
President

Michael Wallace
Secretary

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 25, 2021 via Teleconference in order to comply with California Governor Gavin Newsom's Reopening Plan for California and Executive Order N-29-20. We will continue to conduct our meetings remotely while we develop plans to return to in-person meetings and develop hybrid formats that maintain Brown Act compliance while also providing greater accessibility and transparency to the public. Director Nicholson called the meeting to order at 6:02 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Chief Operating Officer; Chris Henry, Chief Financial Officer; Paul Kozachenko, Legal Counsel; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with District Law, Policies, and Procedures, Director Yee moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of the Vieworks Digital Detector Plate, Bone Stitching Software, and the Patient Measurement Stand to include hardware, software, and implementation services for an amount not to exceed \$49,129.62.

CONSIDERATION OF CALIFORNIA RADIOGRAPHICS FOR VIEWORKS 14X17 WIRELESS DR UPGRADE WITH STITCHING AND MEASUREMENT STAND

Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9(d)(2), Director Nicholson adjourned the meeting to closed session at 6:07 p.m., as the discussion pertained to a Report of Medical Staff and Quality Assurance pursuant to Health & Safety Code Section 32155, Conference involving Trade Secrets pursuant to Health & Safety Code section 32106, and a Conference involving Personnel Matters. Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this is a Teleconference call and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning August 26, 2021. He indicated that the minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:27 pm. The District Clerk reported that the Board approved the Medical Staff Credentials Report in closed session by vote of all Directors present:

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

William Nicholson, MD
Jeannie Yee
Bernard Stewart, DDS
Jacob Eapen, MD
Michael Wallace

There being no further business, Director Nicholson adjourned the meeting at 8:28 pm.

ADJOURNMENT

William Nicholson, M.D.
President

Michael J. Wallace
Secretary

DRAFT



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

July 2021



Washington Hospital
Healthcare System

**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
July 2021**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: September 2, 2021
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – July 2021
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	July <u>Actual</u>	July <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
Average Daily Census	134.8	145.6	147.6
# of Admissions	811	847	778
Patient Days	4,180	4,514	4,490
Discharge ALOS	4.85	5.33	5.75
<u>OUTPATIENT:</u>			
OP Visits	7,476	7,612	7,225
ER Visits	4,434	3,827	4,395
Observation Equivalent Days – OP	344	192	235

Comparison of July acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were lower than budget. Emergency Room visits were above budget for the month. Observation equivalent days were higher than budget.

2. Staffing – Schedule Board 3

Total paid FTEs were 28.3 below budget. Total productive FTEs for July were 1,237.2, 53.8 below the budgeted level of 1,291.0. Nonproductive FTEs were 25.5 above budget. Productive FTEs per adjusted occupied bed were 5.40, 0.35 below the budgeted level of 5.75. Total FTEs per adjusted occupied bed were 6.38, 0.25 below the budgeted level of 6.63.

3. Income - Schedule Board 1

For the month of July, the Hospital realized income of \$19,000 from operations.

Total Gross Patient Service Revenue of \$185,058,000 for July was just slightly below budget.

Deductions from Revenue of \$145,333,000 represented 78.53% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 77.41%, primarily due to contractual rates for commercial payors which exceeded the budgeted amounts, based on the payor mix within the commercial payor category.

Total Operating Revenue of \$40,171,000 was \$2,018,000 (4.8%) below the budget.

Total Operating Expense of \$40,152,000 was \$928,000 (2.3%) below the budgeted amount.

The Total Non-Operating Income of \$384,000 for the month includes an unrealized gain on investments of \$359,000 and property tax revenue of \$1,447,000.

The Total Net Income for July was \$403,000, which was \$924,000 less than the budgeted income of \$1,327,000.

The Total Net Loss for July using FASB accounting principles, in which the unrealized loss or income on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$242,000 compared to budgeted income of \$1,036,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to June 2021.

KIMBERLY HARTZ
Chief Executive Officer

KH/CH



**WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
July 2021
GASB FORMAT
(In thousands)**

<u>July</u>				<u>YEAR TO DATE</u>				
<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>		<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>
\$ 108,961	\$ 119,989	\$ (11,028)	-9.2%	1	\$ 108,961	\$ 119,989	\$ (11,028)	-9.2%
76,097	65,105	10,992	16.9%	2	76,097	65,105	10,992	16.9%
185,058	185,094	(36)	0.0%	3	185,058	185,094	(36)	0.0%
(140,099)	(139,800)	(299)	-0.2%	4	(140,099)	(139,800)	(299)	-0.2%
(5,234)	(3,483)	(1,751)	-50.3%	5	(5,234)	(3,483)	(1,751)	-50.3%
(145,333)	(143,283)	(2,050)	-1.4%	6	(145,333)	(143,283)	(2,050)	-1.4%
78.53%	77.41%			7	78.53%	77.41%		
39,725	41,811	(2,086)	-5.0%	8	39,725	41,811	(2,086)	-5.0%
446	378	68	18.0%	9	446	378	68	18.0%
40,171	42,189	(2,018)	-4.8%	10	40,171	42,189	(2,018)	-4.8%
18,718	19,181	463	2.4%	11	18,718	19,181	463	2.4%
5,475	5,763	288	5.0%	12	5,475	5,763	288	5.0%
5,309	5,432	123	2.3%	13	5,309	5,432	123	2.3%
4,616	4,776	160	3.4%	14	4,616	4,776	160	3.4%
1,982	1,873	(109)	-5.8%	15	1,982	1,873	(109)	-5.8%
4,052	4,055	3	0.1%	16	4,052	4,055	3	0.1%
40,152	41,080	928	2.3%	17	40,152	41,080	928	2.3%
19	1,109	(1,090)	-98.3%	18	19	1,109	(1,090)	-98.3%
0.05%	2.63%			19	0.05%	2.63%		
223	273	(50)	-18.3%	20	223	273	(50)	-18.3%
20	-	20	0.0%	21	20	-	20	0.0%
(1,737)	(1,724)	(13)	-0.8%	22	(1,737)	(1,724)	(13)	-0.8%
72	136	(64)	-47.1%	23	72	136	(64)	-47.1%
-	86	(86)	-100.0%	24	-	86	(86)	-100.0%
1,447	1,447	-	0.0%	25	1,447	1,447	-	0.0%
359	-	359	0.0%	26	359	-	359	0.0%
384	218	166	76.1%	27	384	218	166	76.1%
\$ 403	\$ 1,327	\$ (924)	-69.6%	28	\$ 403	\$ 1,327	\$ (924)	-69.6%
1.00%	3.15%			29	1.00%	3.15%		
\$ (242)	\$ 1,036	\$ (1,278)	-123.4%	30	\$ (242)	\$ 1,036	\$ (1,278)	-123.4%
-0.60%	2.46%				-0.60%	2.46%		

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**
July 2021
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			July 2021	Unaudited June 2021	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			July 2021	Unaudited June 2021
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS		\$ 23,644	\$ 31,619	1	CURRENT MATURITIES OF L/T OBLIG	\$ 10,000	\$ 10,930	
2	ACCOUNTS REC NET OF ALLOWANCES		82,302	77,492	2	ACCOUNTS PAYABLE	17,652	18,246	
3	OTHER CURRENT ASSETS		12,172	12,052	3	OTHER ACCRUED LIABILITIES	103,363	112,710	
4	TOTAL CURRENT ASSETS		118,118	121,163	4	INTEREST	8,008	10,597	
					5	TOTAL CURRENT LIABILITIES	139,023	152,483	
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		216,442	215,928	6	REVENUE BONDS AND OTHER	204,130	211,490	
7	REVENUE BOND FUNDS		6,643	6,643	7	GENERAL OBLIGATION BONDS	328,511	328,564	
8	BOND DEBT SERVICE FUNDS		20,094	32,763					
9	OTHER ASSETS LIMITED AS TO USE		10,221	10,098	OTHER LIABILITIES				
10	TOTAL ASSETS LIMITED AS TO USE		253,400	265,432	11	SUPPLEMENTAL MEDICAL RETIREMENT	40,568	40,419	
12	OTHER ASSETS		245,997	246,106	12	WORKERS' COMP AND OTHER	8,083	8,033	
13	PREPAID PENSION		4,256	5,161					
14	OTHER INVESTMENTS		12,184	12,163	15	NET POSITION	528,277	527,874	
15	NET PROPERTY, PLANT & EQUIPMENT		635,031	640,049	16	TOTAL LIABILITIES AND NET POSITION	\$ 1,248,592	\$ 1,268,863	
16	TOTAL ASSETS		\$ 1,268,986	\$ 1,290,074	17	DEFERRED INFLOWS	63,269	65,274	
17	DEFERRED OUTFLOWS		42,875	44,063	18	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,311,861	\$ 1,334,137	
18	TOTAL ASSETS AND DEFERRED OUTFLOWS		\$ 1,311,861	\$ 1,334,137					



**WASHINGTON HOSPITAL
OPERATING INDICATORS
July 2021**

12 MONTH AVERAGE	July					YEAR TO DATE				
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
147.6	134.8	145.6	(10.8)	-7%	1	<u>PATIENTS IN HOSPITAL</u>				
7.7	11.1	6.2	4.9	79%	2	ADULT & PEDS AVERAGE DAILY CENSUS	134.8	145.6	(10.8)	-7%
155.3	145.9	151.8	(5.9)	-4%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	11.1	6.2	4.9	79%
7.4	8.7	8.0	0.7	9%	4	COMBINED AVERAGE DAILY CENSUS	145.9	151.8	(5.9)	-4%
162.7	154.6	159.8	(5.2)	-3%	5	NURSERY AVERAGE DAILY CENSUS	8.7	8.0	0.7	9%
						TOTAL	154.6	159.8	(5.2)	-3%
2.3	2.0	2.7	(0.7)	-26%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	2.0	2.7	(0.7)	-26%
4,490	4,180	4,514	(334)	-7%	7	ADULT & PEDS PATIENT DAYS	4,180	4,514	(334)	-7%
235	344	192	152	79%	8	OBSERVATION EQUIVALENT DAYS - OP	344	192	152	79%
778	811	847	(36)	-4%	9	ADMISSIONS-ADULTS & PEDS	811	847	(36)	-4%
5.75	4.85	5.33	(0.48)	-9%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.85	5.33	(0.48)	-9%
						<u>OTHER KEY UTILIZATION STATISTICS</u>				
1.629	1.582	1.615	(0.033)	-2%	11	OVERALL CASE MIX INDEX (CMI)	1.582	1.615	(0.033)	-2%
						<u>SURGICAL CASES</u>				
149	158	162	(4)	-2%	12	JOINT REPLACEMENT CASES	158	162	(4)	-2%
22	25	25	-	0%	13	NEUROSURGICAL CASES	25	25	-	0%
12	16	11	5	45%	14	CARDIAC SURGICAL CASES	16	11	5	45%
176	192	189	3	2%	15	OTHER SURGICAL CASES	192	189	3	2%
359	391	387	4	1%	16	TOTAL CASES	391	387	4	1%
197	179	231	(52)	-23%	17	TOTAL CATH LAB CASES	179	231	(52)	-23%
115	126	129	(3)	-2%	18	DELIVERIES	126	129	(3)	-2%
7,225	7,476	7,612	(136)	-2%	19	OUTPATIENT VISITS	7,476	7,612	(136)	-2%
3,692	4,434	3,827	607	16%	20	EMERGENCY VISITS	4,434	3,827	607	16%
						<u>LABOR INDICATORS</u>				
1,311.5	1,237.2	1,291.0	53.8	4%	21	PRODUCTIVE FTE'S	1,237.2	1,291.0	53.8	4%
181.1	223.0	197.5	(25.5)	-13%	22	NON PRODUCTIVE FTE'S	223.0	197.5	(25.5)	-13%
1,492.6	1,460.2	1,488.5	28.3	2%	23	TOTAL FTE'S	1,460.2	1,488.5	28.3	2%
5.67	5.40	5.75	0.35	6%	24	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.40	5.75	0.35	6%
6.45	6.38	6.63	0.25	4%	25	TOTAL FTE/ADJ. OCCUPIED BED	6.38	6.63	0.25	4%

* included in Adult and Peds Average Daily Census



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

RESOLUTION NO. 1229 TEAMSTERS UNION (LOCAL 856)

The Board of Directors of Washington Township Health Care District, County of Alameda, State of California, do hereby resolve as follows:

Attached hereto is a List of Amendments to the current Agreement that will be incorporated into a new Memorandum of Understanding by and between the designated representative of Washington Hospital, that being the Chief Executive Officer, and **Local 856 of the Teamsters Union**, a recognized majority representative under the terms of Board Resolution 331A.

The terms and conditions of the attached List of Amendments will be implemented in their entirety effective on the various dates specified with the Memorandum.

Passed and adopted by the Board of Directors of Washington Township Health Care District this 8th day of September, 2021:

AYES:

NOES:

ABSENT:

William F. Nicholson, M.D.
President of the Washington Township
Health Care District Board of Directors

Michael J. Wallace
Secretary of the Washington Township
Health Care District Board of Directors