



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, January 8, 2020 – 6:00 P.M.
Conrad E. Anderson, MD Auditorium
2500 Mowry Avenue, Fremont, CA

AGENDA

PRESENTED BY:

- | | |
|--|---|
| <p>I. CALL TO ORDER & PLEDGE OF ALLEGIANCE</p> | <p>Michael J. Wallace
Board President</p> |
| <p>II. ROLL CALL</p> | <p>Dee Antonio
District Clerk</p> |
| <p>III. CONSENT CALENDAR
<i>Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.</i></p> | <p>Michael J. Wallace
Board President</p> |
| <p>A. Consideration of Minutes of the Regular Meetings of the District Board: December 11, 16, and 23, 2019</p> | <p><i>Motion Required</i></p> |
| <p>B. Consideration of Budgeted Capital Request: OB/OR Surgical Lights (\$125,000.00)</p> | |
| <p>C. Consideration of Reappointment to Washington Township Hospital Development Corporation</p> | |
| <p>IV. COMMUNICATIONS</p> | |
| <p>A. Oral
<i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.</i></p> | |
| <p>B. Written</p> | <p><i>Motion Required</i></p> |
| <p>From Prasad Kilaru, MD, Chief of Staff, dated December 23, 2019 requesting approval of Medical Staff Credentialing Action Items</p> | |

V. PRESENTATION

New Maternal Health Legislation in California Lawrence Tiglao, M.D.

VI. REPORTS

PRESENTED BY:

A. Service League Report

Ruth McGautha
Service League

B. Medical Staff Report

Prasad Kilaru, MD
Chief of Staff

C. Hospital Events Report

Kimberly Hartz
Chief Executive Officer

D. Lean Report:
Improving Cath Lab Procedure Supplies

Christy Holt
Cardiovascular Service Line
Director

and
Terence Lin, MD
Medical Director, Invasive
Vascular Imaging

E. Quality Report:
2020 Infection Prevention Program Plan

Mary Bowron, DNP, RN, CIC
Chief of Quality & Resource
Management

F. Finance Report

Chris Henry
Vice President & Chief Financial
Officer

G. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

VII. ACTION ITEMS

Motion Required

VIII. ANNOUNCEMENTS

Kimberly Hartz
Chief Executive Officer

IX. ADJOURN TO CLOSED SESSION

A. Report involving a trade secret pursuant to Health
& Safety Code section 32106

B. Conference with Legal Counsel-Anticipated
Litigation pursuant to Government Code section
54956.9(d)(2)

C. Conference regarding Personnel Matters

**X. RECONVENE TO OPEN SESSION &
REPORT ON CLOSED SESSION**

Michael J. Wallace
Board President

XI. ADJOURNMENT

Michael J. Wallace
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 11, 2019 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; William Nicholson, MD; Michael Wallace; Jacob Eapen, MD; Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Kristin Ferguson, Mary Bowron, John Lee. John Zubiena, Donald Pipkin, Nick Legge, Gisela Hernandez, Kimberlee Alvari, Rob Lanci, Paul Kozachenko

Director Yee moved for the following slate of Board officer for the calendar year 2017:

ELECTION OF OFFICERS

President: Michael J. Wallace
First Vice President: William Nicholson
Second Vice President: Jeannie Yee
Treasurer: Jacob Eapen
Secretary: Bernard Stewart

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Michael Wallace – aye
Jeannie Yee - aye

The motion carried. Director Wallace assumed the Chair as President of the Board for 2020.

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: November 13, 18, and 25, 2019
- B. Resolution No. 1203: AIG Federal Savings Bank – Washington Township Health Care District Tax Deferred Savings Program
- C. Resolution No. 1204: AIG Federal Savings Bank – Washington Hospital Deferred Compensation Plan
- D. Resolution No. 1205: AID Federal Savings Bank – Washington Township Health Care District Employer Matching Contribution Plan
- E. Medical Executive Committee Presentation of Revised Emergency Department Manual
- F. Budgeted Capital Request: Replacement of Coils and Condensate Pan for Air Handler Unit 35 (\$76,475.00)
- G. Budgeted Capital Request: Hemsphere Advances Monitoring Platform (\$43,376.63)

H. Budgeted Capital Request: Prismaflex Continuous Renal Replacement Therapy (CRRT) System (\$30,376.13)

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through H.

Director Stewart seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jacob Eapen, MD - aye
Jeannie Yee - aye

The motion carried.

Mr. Wallace returned to the meeting room.

In accordance with District law, policies, and procedures, Director Wallace moved that the Board of Directors approve the Consent Calendar, items A, D, E, and F.

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jacob Eapen, MD - aye
Jeannie Yee - aye

The motion unanimously carried.

There were no Oral communications.

COMMUNICATIONS:
ORAL

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated November 25, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

COMMUNICATIONS:
WRITTEN

Initial Appointments

Basra, Apram DO; Costouros, John MD; Nguyen, Kieu MD; Nunes, Maria NP; Parmar, Kalgi DPM; Schechter, Sarah MD; Shamim, Sadiya MD; Villa, Catalina MD

Temporary Privileges

Costouros, John MD; Nguyen, Kieu MD; Parmar, Kalgi DPM; Schechter, Sarah MD, Sharmin, Sadiya MD; Villa, Catalina MD

Waiver Request

Chan, Jennifer MD; Karamioo, Sara DPM; Maung, Linn DDS MD

Reappointments – Two Year

Bech, Basil MD; Carnes, Stephanie PA-C; Chahal, Gurpreet MD; Chawla, Mundeep MD; Dressler, Gail MD; Falkenburg, Joann MD; Ghayoumi, Afshin MD; Goldin, Michael MD; Hartford, James MD; Jolly, Shashank MD; Kelly, Thomas MD; Kennedy, Daniel MD; Koransky, Mark MD; Krishnamurthy, Pramod MD; Kumar, Tarun MD; Lee, Richard MD; Levin, David MD; McCarthy, Danny DO; Mistry, Meenal PA-C; Phan, "Huey" Hieucam MD; Rostami, Nahid MD; Saleh, Mark MD; Watson, Lindsay MD

Reappointments – One Year

Davila, Edmundo MD; Dearborn, John MD; Mahal, Surjit MD; Mehigan, John MD

Transfer in Staff Category

Brooks, Albert MD; Oki, Yasuhiro MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Beall, Bryan DO; Jamali, Mehrnaz MD; Lee, Julia MD; Soe, Kyaw MD

Completion of Proctoring and Advancement in Staff Category

Chan, Jennifer MD; Sunil Kumar, Latha MD; Van Dyk, Nathan MD

Extension of Proctorship and Provisional Category 1-year

Chan, Jennifer MD; Karamloo, Sara DPM; Maung, Linn DDS MD

New Privilege Requests

Kumar, Tarun MD

Delete Privilege Requests

Mehigan, John

Conflict of Interest Statement Updated

Besh, Basil MD; Brooks, Albert MD; Goldin, Michael MD; Saleh, Mark MD

Leave of Absence

Rose, Barry MD

Withdrawal of Application

Hans, Kulbinder NP

Suspensions / Relinquishment

Bhandari, Bhupinder MD; Gay, Andre MD; Reynolds, Kerisimasi DO; Sandhu, Sukhwinder "Goney" MD

Resignations

Gacote, Apolinar MD; Seshadri, Sheshashree MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye

William Nicholson, MD – aye
Jeannie Yee – aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS - aye

The motion unanimously carried.

Kimberly Hartz introduced Donald Pipkin, Chief of Strategic Management and Ben Sigman, Economist from Economic & Planning Systems, Inc. who presented the Economic Impact Report. This study characterized WHHS economic and social impacts, including job creation and spending from operations and construction, leadership in medical quality and services, charity care and volunteering, and community benefits from programs, partnerships, and grants.

*PRESENTATION
Economic Impact Report*

Ruth McGautha, President of the Service League, reported on the Service League activities, including the Masquerade fund-raising event. Ms. McGautha reported that Girl Scout Troop 31602 presented sixty beautiful hand-crafted scarves to the Volunteers Services Office.

*SERVICE LEAGUE
REPORT*

Dr. Prasad Kilaru reported there are 578 Medical Staff members including 359 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL EVENTS
REPORT
Community Outreach*

Past Health Promotions & Outreach Events

Outreach Events included:

- November 15th – Business 2 Business Summit
- November 18th – ABC7 Town Hall
- November 21st – The Art of Relationships
- December 5th – Food is Medicine: Eat for Wellness, Vitality and Longevity
- December 10th – Washington Hospital Management Staff donated gifts to Tri-City area families identified through East Bay Agency for Children.

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- January 16th – A Happier You in 2020

Bay Area Healthier Together

In the month of November, Bay Area Healthier Together's topic was Lung Health and Lung Cancer Screening.

*HOSPITAL EVENTS
REPORT
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

- Trees of Angels Celebrations:
 - November 29th – Niles Festival of Lights Parade
 - December 2nd – City of Newark municipal holiday tree @ Silliman Center
 - December 4th – Union City holiday tree @ Union City City Hall

*HOSPITAL EVENTS
REPORT
Washington Hospital
Foundation Report*

District Board of Directors

The District Board Members attended:

- Niles Festival of Lights Parade – November 29th
- Newark Chamber of Commerce Holiday Luncheon – December 5th
- Masonic Homes of California holiday tree lighting – December 5th
- Bay Area Council Scouting Breakfast – December 6th

Washington Hospital Employee Association, W.H.E.A.

WHEA raised funds and goods to assist the victims of the Kincade Fire in Sonoma County.

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in November: Family Resource Center, Bay Area Community Services, TCV Food Bank and Thrift Store, and Irvington Presbyterian Church in Fremont. The total number of community members receiving health care from the WOW van during the month of November was 136.

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 27,492 views.

InHealth - Channel 78

During the month of November, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Advancements in Lung Cancer Detection and Treatment
- Anxiety: Stop Negative Thoughts
- 2019 Diabetes Health Fair
- Diabetes Matters: Asian Fusion
- November Board of Directors Meeting

Employee of the Month

Ayele Hereboro, Certified Nurse Assistant Medical Imaging was named as the November Employee of the Month.

Kimberly Hartz introduced Donald Pipkin, Chief of Strategic Management and John Boyko, KPO Director who talked about aligning the strategic priorities and objectives to operations at the staff and department levels by providing status, locating barriers, and addressing any problems. The various visibility board were discussed.

Kimberly Hartz introduced Carmen Agcaoili, MD Medical Director of Critical Care. Dr. Agcaoili began with a background of the program which was established in 2008. She talked about the program goals, structure and the work of the Clinical Operations Committee. She reviewed the volume of admissions, top diagnoses in

*HOSPITAL EVENTS
REPORT
District Board of
Directors*

*HOSPITAL EVENTS
REPORT
Washington Hospital
Employee Association,
WHEA*

*HOSPITAL EVENTS
REPORT
Washington on Wheels
(W.O.W.) Mobile Health
Clinic*

*HOSPITAL EVENTS
REPORT
Internet and Social Media
Marketing*

*HOSPITAL EVENTS
REPORT
InHealth*

*HOSPITAL EVENTS
REPORT
Employee of the Month –
Ayele Hereboro*

*LEAN REPORT
Linking Strategy to
Operational Improvement*

*QUALITY REPORT:
Intensivist ICU Board
Report, December 2019*

2019 and the various quality protocols and therapies. She reviewed Length of Stay, ventilator outcomes, sepsis, mortality, and readmissions for 2019.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for October 2019. The average daily census was 145.1 with admissions of 950 resulting in 4,497 patient days. Outpatient observation equivalent days were 175. The average length of stay was 4.82 days. The case mix index was 1.456. Deliveries were 123. Surgical cases were 371. Joint Replacement cases were 145. Neurosurgical cases were 30. Cardiac Surgical cases were 10. The Outpatient visits were 8,748 and Emergency visits were 4,284. Total productive FTEs were 1,349.1. FTEs per adjusted occupied bed were 6.96.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for November 2019. Preliminary information indicated gross revenue for the month at approximately \$164,997,000. The Average Length of Stay of 4.68 and there were 4,347 patient days. There were 366 Surgical Cases and 405 Cath Lab procedures at the Hospital. Deliveries were 117. Non-Emergency Outpatient visits were 7,814. Total FTEs per Adjusted Occupied Bed were 6.55. The Washington Outpatient Surgery Center had 507 cases and the clinics saw approximately 3,442 patients. Total Government Sponsored Preliminary Payor Mix was 71.0%, below the budget of 71.5%. Homeless Patient Total Encounters were 217 with an estimated unreimbursed cost of homeless care of \$366,000 for the month of October.

*HOSPITAL
OPERATIONS REPORT*

Kimberly Hartz announced that the City of Fremont City Council approved the rezoning of the Warm Springs property at its meeting on December 10, 2019.

ANNOUNCEMENTS

In accordance with Health & Safety Code Section 32106 and Government Sections 54957 and 54956.9(d)(2), Director Wallace adjourned the meeting to closed session at 7:26 pm, as the discussion pertained to Hospital trade secrets and Legal Counsel – Anticipated Litigation pursuant to Government Code section 54956.9(d)(2)..

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 7:52 pm and reported that no reportable action took place in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 7:52 pm.

ADJOURNMENT

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 16, 2019 in the Board Room, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Executive Vice President; Chris Henry, Vice President; Stephanie Williams, Vice President; Tina Nunez, Vice President; Paul Kozachenko, Attorney; Donald Pipkin, Chief of Strategic Management; Tim Fallon, Consultant; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Budgeted Capital Request: Microsoft Computer Update (\$382,684.00)
- B. Budgeted Capital Request: SurgiCount Sponge Safety System (\$41,934.00)
- C. Budgeted Capital Request: Alaris Infusion Pumps (\$62,844.20)
- D. Budgeted Capital Request: Sterrad ST100NX Low Temperature Sterilizer and High Level Disinfectant (\$154,950.00)
- E. Budgeted Capital Request: Intra Aortic Balloon Pump and Equipment (\$72,000.00)
- F. Unbudgeted Capital Request (Foundation Surgical Services Fund): Shoulder Instrumentation (\$137,433.48)

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through F.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion unanimously carried.

Dee Antonio, District Clerk, reported that the Board Package portal is in use. If any board member has difficulty accessing the documents, she will have IT on hand to walk through the process. Friday, December 20th, will be the last courier-serviced mail out.

REPORT: BOARD DOCUMENTS REPOSITORY

In accordance with District Law, Policies and Procedures, Director Yee moved for the Board of Directors to approve and send the Letter of Attestation acknowledging the board's awareness of the January 1, 2030 deadline for compliance with the Hospital Facilities Seismic Safety Act.

ACTION: SEISMIC COMPLIANCE AB 2190 ATTESTATION REQUIREMENT FOR OSHPD

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54957, Director Wallace adjourned the meeting to closed session at 6:04 p.m., as the discussion pertained to anticipated litigation pursuant to Government Code section 54956.9 (d)(2), personnel matters pursuant to California Gov Code 54957, and trade secrets pursuant to Health & Safety Code section 32106.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 8:45 p.m. and reported no reportable action taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 8:45 pm.

ADJOURNMENT

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 23 2019 in the Board Room, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart DDS; Jeannie Yee
Excused: Jacob Eapen; Michael Wallace

ROLL CALL

Also present: Jeff Stuart, MD; Prasad Kilaru, MD; Kranthi Achanta, MD; Shakir Hyder, MD; Tim Tsoi, MD; Jan Henstorf, MD; Kimberly Hartz, Chief Executive Officer
Absent:

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:30 a.m. and reported no reportable action was taken in closed session.

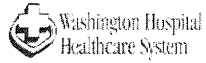
RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting was adjourned at 8:30 a.m.

ADJOURNMENT

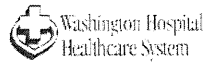
Michael Wallace
President

Bernard Stewart
Secretary



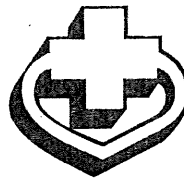
WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

November 2019



**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
November 2019**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: January 2, 2020

TO: Board of Directors

FROM: Kimberly Hartz

SUBJECT: Washington Hospital – November 2019
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	November <u>Actual</u>	November <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
Average Daily Census	144.9	159.3	171.0
# of Admissions	869	965	995
Patient Days	4,347	4,780	5,199
Discharge ALOS	4.68	4.95	5.16
<u>OUTPATIENT:</u>			
OP Visits	7,814	7,114	7,831
ER Visits	4,237	4,084	4,413
Observation Equivalent Days – OP	199	152	179

Comparison of November acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were higher than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 16.8 above budget. Total productive FTEs for November were 1,271.3, 33.4 below the budgeted level of 1,304.7. Nonproductive FTEs were 50.2 above budget. Productive FTEs per adjusted occupied bed were 5.62, 0.09 below the budgeted level of 5.71. Total FTEs per adjusted occupied bed were 6.55, 0.14 above the budgeted level of 6.41.

3. Income - Schedule Board 1

For the month of November the Hospital realized a loss of \$2,230,000 from operations.

Total Gross Patient Service Revenue of \$164,997,000 for November was 6.2% below budget.

Deductions from Revenue of \$128,274,000 represented 77.74% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 77.65% primarily due to a higher percentage of bad debt than was anticipated in the budget.

Total Operating Revenue of \$37,179,000 was \$2,612,000 (6.6%) below the budget.

Total Operating Expense of \$39,409,000 was \$245,000 (0.6%) below the budgeted amount.

The Total Non-Operating Loss of \$279,000 for the month includes an unrealized loss on investments of \$363,000 and property tax revenue of \$1,417,000.

The Total Net Loss for November was 2,509,000, which was \$2,647,000 less than the budgeted income of \$138,000.

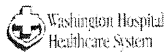
The Total Net Loss for November using FASB accounting principles, in which the unrealized loss or income on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$2,396,000 compared to a budgeted loss of \$91,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to October 2019.

KIMBERLY HARTZ
Chief Executive Officer

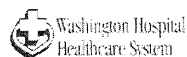
KH/CH



WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
 November 2019
GASB FORMAT
 (In thousands)

November				YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
				OPERATING REVENUE				
\$ 105,730	\$ 122,540	\$ (16,810)	-13.7%	1	\$ 586,820	\$ 597,518	\$ (10,698)	-1.8%
59,267	53,270	5,997	11.3%	2	289,951	266,649	23,302	8.7%
164,997	175,810	(10,813)	-6.2%	3	876,771	864,167	12,604	1.5%
(123,843)	(132,332)	8,489	6.4%	4	(659,639)	(650,348)	(9,291)	-1.4%
(4,431)	(4,186)	(245)	-5.9%	5	(21,967)	(20,483)	(1,484)	-7.2%
(128,274)	(136,518)	8,244	6.0%	6	(681,606)	(670,831)	(10,775)	-1.6%
77.74%	77.65%			7	77.74%	77.63%		
36,723	39,292	(2,569)	-6.5%	8	195,165	193,336	1,829	0.9%
456	499	(43)	-8.6%	9	2,318	2,511	(193)	-7.7%
37,179	39,791	(2,612)	-6.6%	10	197,483	195,847	1,636	0.8%
				OPERATING EXPENSES				
17,379	17,343	(36)	-0.2%	11	89,033	85,941	(3,092)	-3.6%
7,288	7,204	(84)	-1.2%	12	36,392	34,125	(2,267)	-6.6%
4,773	4,889	116	2.4%	13	25,302	23,827	(1,475)	-6.2%
4,291	4,410	119	2.7%	14	21,490	22,401	911	4.1%
1,600	1,730	130	7.5%	15	8,398	8,718	320	3.7%
4,078	4,078	-	0.0%	16	20,354	20,354	-	0.0%
39,409	39,654	245	0.6%	17	200,969	195,366	(5,603)	-2.9%
(2,230)	137	(2,367)	-1727.7%	18	(3,486)	481	(3,967)	-824.7%
-6.00%	0.34%			19	-1.77%	0.25%		
307	362	(55)	-15.2%	20	1,624	1,809	(185)	-10.2%
17	-	17	0.0%	21	454	-	454	0.0%
(1,857)	(2,003)	146	7.3%	22	(9,287)	(10,095)	808	8.0%
200	242	(42)	-17.4%	23	974	1,069	(95)	-8.9%
1,417	1,400	17	1.2%	24	7,107	7,039	68	1.0%
(363)	-	(363)	0.0%	25	(83)	-	(83)	0.0%
(279)	1	(280)	-28000.0%	26	789	(178)	967	543.3%
\$ (2,509)	\$ 138	\$ (2,647)	-1918.1%	27	\$ (2,697)	\$ 303	\$ (3,000)	-990.1%
-6.75%	0.35%			28	-1.37%	0.15%		
\$ (2,396)	\$ (91)	\$ (2,305)	-2533.0%	29	\$ (4,002)	\$ (819)	\$ (3,183)	-388.6%
-6.44%	-0.23%				-2.03%	-0.42%		

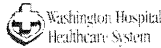
**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**

November 2019
(In thousands)

ASSETS AND DEFERRED OUTFLOWS			LIABILITIES, NET POSITION AND DEFERRED INFLOWS				
	November 2019	Audited June 2019		November 2019	Audited June 2019		
CURRENT ASSETS			CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$ 44,929	\$ 32,099	1	CURRENT MATURITIES OF L/T OBLIG	\$ 9,500	\$ 8,550
2	ACCOUNTS REC NET OF ALLOWANCES	59,526	68,968	2	ACCOUNTS PAYABLE	18,754	23,784
3	OTHER CURRENT ASSETS	12,460	11,672	3	OTHER ACCRUED LIABILITIES	47,073	53,148
4	TOTAL CURRENT ASSETS	116,915	112,739	4	INTEREST	9,196	11,933
				5	TOTAL CURRENT LIABILITIES	84,523	97,415
ASSETS LIMITED AS TO USE			LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER	158,015	156,039	6	REVENUE BONDS AND OTHER	224,647	224,309
7	GENERAL OBLIGATION BOND FUNDS	91	43	7	GENERAL OBLIGATION BONDS	332,402	335,824
8	REVENUE BOND FUNDS	21,930	18,613				
9	BOND DEBT SERVICE FUNDS	10,142	31,451	OTHER LIABILITIES			
10	OTHER ASSETS LIMITED AS TO USE	9,809	9,779	10	NET PENSION LIABILITY	63,637	63,510
11	TOTAL ASSETS LIMITED AS TO USE	199,987	215,925	11	WORKERS' COMP	8,031	7,750
13	OTHER ASSETS	210,144	199,715	12	SUPPLEMENTAL MEDICAL RETIREMENT	36,531	37,299
14	NET PROPERTY, PLANT & EQUIPMENT	706,336	726,001	14	NET POSITION	504,114	506,810
15	TOTAL ASSETS	\$ 1,233,382	\$ 1,254,380	15	TOTAL LIABILITIES AND NET POSITION	\$ 1,253,885	\$ 1,272,917
16	DEFERRED OUTFLOWS	60,641	63,460	16	DEFERRED INFLOWS	40,138	44,923
17	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1,294,023	\$ 1,317,840	17	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,294,023	\$ 1,317,840



**WASHINGTON HOSPITAL
OPERATING INDICATORS
November 2019**

12 MONTH AVERAGE	November						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
171.0	144.9	159.3	(14.4)	-9%	1	ADULT & PEDS AVERAGE DAILY CENSUS	153.6	154.6	(1.0)	-1%
5.9	6.6	5.1	1.5	29%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	5.9	5.3	0.6	11%
8.7	8.3	9.0	(0.7)	-8%	3	NURSERY AVERAGE DAILY CENSUS	8.8	9.0	(0.2)	-2%
185.6	159.8	173.4	(13.6)	-8%	4	TOTAL	168.3	168.9	(0.6)	0%
4.0	4.8	3.7	1.1	30%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.5	3.3	0.2	6%
5,199	4,347	4,780	(433)	-9%	6	ADULT & PEDS PATIENT DAYS	23,500	23,658	(158)	-1%
179	199	152	47	31%	7	OBSERVATION EQUIVALENT DAYS - OP	908	816	92	11%
995	869	965	(96)	-10%	8	ADMISSIONS-ADULTS & PEDS	4,728	4,761	(33)	-1%
5.16	4.68	4.95	(0.27)	-5%	9	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.96	4.97	(0.01)	0%
1.462	1.499	1.519	(0.020)	-1%	10	OVERALL CASE MIX INDEX (CMI)	1.479	1.482	(0.003)	0%
149	139	153	(14)	-9%	11	SURGICAL CASES	727	703	24	3%
25	25	24	1	4%	12	JOINT REPLACEMENT CASES	124	121	3	2%
9	9	11	(2)	-18%	13	NEUROSURGICAL CASES	49	51	(2)	-4%
198	193	224	(31)	-14%	14	CARDIAC SURGICAL CASES	982	1,049	(67)	-6%
381	366	412	(46)	-11%	15	ALL OTHERS	1,882	1,924	(42)	-2%
389	405	353	52	15%	16	TOTAL CASES	2,207	1,781	426	24%
127	117	129	(12)	-9%	17	TOTAL CATH LAB PROCEDURES	644	664	(20)	-3%
7,831	7,814	7,114	700	10%	18	DELIVERIES	40,869	37,115	3,754	10%
4,413	4,237	4,084	153	4%	19	OUTPATIENT VISITS	21,523	21,078	445	2%
1,341.5	1,271.3	1,304.7	33.4	3%	20	EMERGENCY VISITS	1,311.4	1,268.6	(42.8)	-3%
185.0	210.7	160.5	(50.2)	-31%	21	PRODUCTIVE FTE'S	192.9	188.0	(4.9)	-3%
1,526.5	1,482.0	1,465.2	(16.8)	-1%	22	NON PRODUCTIVE FTE'S	1,504.3	1,456.6	(47.7)	-3%
5.45	5.62	5.71	0.09	2%	23	TOTAL FTE'S	5.71	5.67	(0.04)	-1%
6.21	6.55	6.41	(0.14)	-2%	24	PRODUCTIVE FTE/ADJ. OCCUPIED BED	6.55	6.51	(0.04)	-1%
						TOTAL FTE/ADJ. OCCUPIED BED				

* included in Adult and Peds Average Daily Census



Memorandum

DATE: January 2, 2020

TO: Kimberly Hartz, Chief Executive Officer

FROM: Edward Fayen, Executive Vice President & Chief Operating Officer

SUBJECT: OB / OR Surgical Lights

The surgical lights in Operating Room #4 and the OB Operating Rooms #1 and #2 have reached the end of their useful life and are no longer supported by the manufacturer. Replacement parts are not available for any repairs. New Stryker LED lights (the same lights as in the rest of the ORs) will be purchased and installed. They are energy efficient and emit less heat which is important in maintaining the ambient temperature in the room.

The following is a breakdown in operating cost:

- OR #4 – \$50,000.00
- OB OR #1 and #2 – \$75,000.00

The total cost to purchase and install the surgical lights in the main operating room and OB operating rooms is approximately \$125,000.00. This purchase was included in the Fiscal Year 2019-2020 Fixed Asset Capital Budget.

In accordance with District Law, Policies and Procedures, I request that the Board of Directors authorize the Chief Executive Officer to proceed with the purchase and installation of new Stryker surgical lights for the main operating room and the OB O.R. for an amount not to exceed \$125,000.00.



Memorandum

DATE: December 2, 2019

TO: Board of Directors, Washington Township Health Care District

FROM: Kimberly Hartz, Chief Executive Officer

SUBJECT: **Reappointment to the Washington Township Hospital Development Corporation**

The Washington Township Hospital Development Corporation is a public benefit (nonprofit) California Corporation which is affiliated with the District. A five member Board of Directors governs the Washington Township Hospital Development Corporation (DEVCO). Its current Board of Directors consists of: Benn Sah, MD, Russ Blowers, Miro Garcia, Gloria Villasana Fuerniss and Steven Chan, DDS.

I am recommending for consideration by the Board of Directors the reappointment of these individuals to the Washington Township Hospital Development Corporation for the 2020 calendar year.