

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 8, 2014 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:01 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS, William Nicholson, MD, Patricia Danielson, RHIT, Jacob Eapen, MD; Michael Wallace

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer, Peter Lunny, Chief of Medical Staff, Gail Tomita, Service League President, Christine Nguyen-Flores, Executive Assistant

Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Kristin Ferguson, Larry Bowen, Angus Cochran, Bryant Welch, Mary Bowron, Albert Brooks, MD, Bill Emberley, Joe Tada

Ms. Farber introduced Chris Henry, Associate Administrator and Chief Financial Officer. Mr. Henry introduced Michael MacBryde, CPA from PricewaterhouseCoopers, LLP. Mr. MacBryde presented the Results of the 2014 Financial Statement Audit to the Board of Directors discussing the scope and status of our engagement as well as risk and response summary, areas of audit focus, and our required communications. Mr. MacBryde noted there are no actions required by the Board of Directors and went on to discuss the summarized statements of net position, the summarized statements of revenues and expenses, and changes in net position, risk and response summary and new accounting standards. Patient accounts receivable and related allowances, cash and investments, self-insurance and other actuarially-determined liabilities were also discussed as well as providing a summary of audit procedures performs and those results.

*EDUCATION SESSION:
Results of Annual Audit*

Director Stewart took the action item, Consideration of Audit Report Fiscal Year Ending June 30, 2014 out of agenda order.

*CONSIDERATION OF
AUDIT REPORT FISCAL
YEAR ENDING JUNE 30,
2014*

Director Eapen moved for the acceptance of the Audit Report for Fiscal Year ending June 30, 2014, as presented, and that the Secretary be directed to publish the report in the newspaper of local distribution, in accordance with Local Hospital District Law and Hospital Policies and Procedures. Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS - aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Jacob Eapen, MD - aye
Michael Wallace – aye

The motion unanimously carried.

Director Danielson moved for approval of the minutes of September 10, 15, and 22, 2014. Director Nicholson seconded the motion.

*APPROVAL OF MINUTES
OF SEPTEMBER 10, 15,
AND 22, 2014*

Roll call was taken:

Bernard Stewart, DDS - aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Jacob Eapen, MD - aye
Michael Wallace – aye

The motion unanimously carried.

Before the floor was open to oral communications from the public, Ms. Farber presented a statement in regards to the SEIU-UHW negotiations.

*COMMUNICATIONS
ORAL*

Director Stewart then opened the floor to communications from the public. Ninna Baniani, Lenetra Stevenson, Adelia, and Michael Reeves were invited to address the board. The speakers addressed the Board regarding healthcare benefits, retirement benefits, and CEO Compensation.

The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated September 22, 2014 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS
WRITTEN*

Appointments:

Armstrong, Sherry, CCP; Miller, Rachael, PA-C; Muffley, Matthew, MD; Multani, Kuljeet, MD; Ting, Tuow, MD

Reappointments:

Andrews, Harry, MD; Beatty, Megan, MD; Blaurock, Madeleine, MD; Cerruti, Remo, MD; Cotter, Brooke, MD; Dobson, Anthony, MD; Jones, Maggie, MD; Kantamuneni, Uma, MD; Karipineni, Shakira, MD; Kehl, R.Scott, MD; Lee, Jennifer, MD; Lee, Darlene, MD; Line, Terence, MD; Miller, Kelly, MD; Parmley, Michael, MD; Rasheed, Sabiha, MD; Sahota, D.D.S., Surgery; Sanchez, Henry, MD; Salama, Nancy, MD; Sharma, Padmaja, MD; Shimotsu, Victoria, MD; Silkiss, Rona, MD; Sinha, Sidhartha, MD; Song, James, MD; Sunkavally, Rao, MD; Tilley, Spencer, MD; Tilley, Subena, DO; Tom, Peter, MD; Tsang, Nally, MD; Wang, Jennifer, MD; Wu, Emily, MD

Non-Reappointments:

Gao, Feng, R.N.F.A

Transfer in Staff Category:

Beatty, Megan, MD; Tilley, Spencer, MD; Tilley, Subena, DO

Resignations:

Cohen, Edward, MD; Kamlot, Andreas, MD; Muro, Yvonne, PA-C; Nguyen, Richard, DO

Director Nicholson moved for approval of the credentialing action items. Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS - aye
William Nicholson, MD - aye

Patricia Danielson, RHIT – aye

Jacob Eapen, MD - aye

Michael Wallace – aye

The motion unanimously carried.

Gail Tomita, Service League President presented the Service League Report. She noted that on Thursday, October 16th the East Bay Council of Hospital Volunteers will hold a speakers meeting with speakers Lily Stamets, UC San Francisco Manager, The Gift Shop at UCSF Medical Center and Marianne Jones, MA, Redwood City Patient Experience and Hospital Concierge at Sequoia Hospital. They will be speaking on “The Power of People”. The meeting will be held at the Fellowship Hall, Hillcrest Congregational Church 404 Gregory Lane, Pleasant Hill, Ca. Registration is at 9:30am with the speakers scheduled for 10 – 11:30am. Joan Cardellino CAHHS director Volunteer Services will give an update on what is happening in California.

*SERVICE LEAGUE
REPORT*

Dr. Lunny reported there are 543 Medical Staff members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

On Monday, September 15th, 22nd and 29th, Dr. Victoria Leiphart, gynecologist, presented the remaining 3 sessions of the “Restoring Balance,” program, a four-week stress reduction program; 20 people attended.

On Tuesday, September 16th, Dr. Jason Van Tassel, Ear, Nose and Throat Specialist, presented “Relief from Sinus Issues”; 15 people attended.

On Wednesday, September 17th, as part of the Healthy Knowledge at Noon Series, Dr. Vandana Sharma, oncologist, presented, “Lifestyle and Cancer: What Can You Do to Reduce Your Risk”; 11 people attended.

On Monday, September 22nd, Lucy Hernandez, Community Outreach Coordinator, provided bone density screenings for osteoporosis, for employees at Boehringer Ingelheim. Located in Fremont, Boehringer Ingelheim is a pharmaceutical manufacturing company; 47 employees were screened.

On Wednesday, September 24th, the Community Health Resource Library participated in the Health and Safety Fair hosted by Carlton Plaza of Fremont. Staff provided bone density screenings for osteoporosis; 26 people were screened for Osteoporosis and 85 people attended the event.

On Saturday, September 27th, Washington Hospital staffed an information booth at the HERS Breast Cancer Foundation Keep Abreast 5 and 10 k walk/run event at Quarry Lakes in Fremont. The event raised funds for breast cancer programs and services. Washington Hospital was a sponsor; over 600 people participated in the event.

On Wednesday, October 1st and 7th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented, “Medicare Updates for 2015.” Both

of these seminars provided information for Medicare enrollees on changes and updates to Medicare plans for the coming year; over 20 people attended.

On October 1st and 3rd, Lucy Hernandez, Community Outreach Coordinator, presented "Hand Washing" classes at Vallejo Mill Elementary and Mission Valley School in Fremont and Kennedy Elementary School in Newark. Information was provided on proper hand washing and hygiene to prevent infection and the spread of germs; 81 students attended.

Also on Wednesday, October 1st, the Washington Hospital Lab along with Washington Township Medical Foundation participated in the City of Fremont Health Fair. The Lab provided cholesterol and glucose screenings and WTMF provided blood pressure screenings; 74 people were screened and 150 people attended the event.

On Thursday, October 2nd, as part of the Diabetes Matters Series, Michelle Hedding, RN and Diana Jaycox, RN, presented, "CDE: When You Care Too Much: Giving the Right Kind of Support to a Loved One Who Has Diabetes"; 12 people attended.

On Sunday, October 5th, Washington Hospital staff participated in the Tri-City area Rotary Clubs annual "Rotary Chili Cook-off". The event raised money for local charitable organizations including Tri-City Rotary Clinic, LIFE ElderCare, Washington on Wheels Mobile Health Clinic, and the HOPE Project Mobile Clinic; over 300 people attended.

On Tuesday, October 7th, Washington Hospital participated in the City of Newark 15th Annual Senior Resource Fair at Silliman Activity Center. Staff provided bone density screenings for osteoporosis; 26 people were screened for Osteoporosis and over 200 people attended the event.

Also on Tuesday, October 7th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented, Medicare Part D Prescription Drug Coverage; 17 people attended.

Upcoming Health Promotions & Community Outreach Events

On Friday, October 10th, Lincoln elementary school in Newark will hold a walk-a-thon. Washington Township Medical Foundation will staff a booth and provide health information for students, teachers and parents.

On Tuesday, October 14th from 5 to 7:30pm, Washington Hospital will host the annual Think Pink Breast Health Awareness Event. The event will feature a health fair and presentations by Dr. William Dugoni Jr., surgeon, Dr. Mimi Lin, radiologist, Dr. Vandana Sharma, oncologist and Kimberlee Alvani, Registered Dietitian.

On November 14th, from 2:30 to 3:30 pm Dr. Alexander Sah, orthopedic surgeon, will be presenting "Treatments for Hip Pain."

Washington Hospital Healthcare Foundation Report

On October 11, the Washington Hospital Healthcare Foundation will host the 28th annual Top Hat dinner dance. This year's gala will be co-chaired by Rod Silveira and Skip Turner, the owners of Professional Home Care Associates and Neurosport, and Dr. Jan Henstorf, Chief Medical Information Officer at Washington Hospital.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards the Washington Special Care Nursery, which is affiliated with UCSF Benioff Children's Hospital San Francisco. This unit in the hospital cares for babies born prematurely or with life-threatening conditions. Funds from the gala will support patients' families and provide technology upgrades.

Washington Hospital Healthcare Board of Directors' Report

Washington Township Healthcare District Board Members attended the 12th Annual SAVE Breakfast Eye-opener on September 26, the Union City Chamber of Commerce State of the City Luncheon on September 30th and the 23rd Annual Rotary Chili Cook-off on October 5th.

*HOSPITAL CALENDAR:
Board of Directors' Report*

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of September, Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, Fremont Senior Center, the Silliman Activity Center in Newark and the New Haven Adult School and the Ruggeri Senior Center, both located in Union City. W.O.W. also provided health care services to students at Brier Elementary School in Fremont.

*HOSPITAL CALENDAR:
Washington On Wheels
Mobile Health Van*

W.O.W. also provided occupational health service, including influenza vaccines to Plexus- a leading electronic manufacturing company in Fremont and Emerald Packaging, located in Union City. Emerald Packaging is one of the largest packaging manufacturers on the West Coast in Union City.

The total number of community members receiving healthcare from the Washington On Wheels Clinic during the month of September was 338.

Internet Marketing

There were over 48,826 visits to the hospital website in the month of September. The hospital's Physician Finder section was the most viewed webpage with 15,097 page views, followed by the Employment section with 8,397 page views and the About WHHS section with 7,710 page views. The Volunteers section had 9,061 views and the Women's Health and Pregnancy with 2,917.

*HOSPITAL CALENDAR:
Internet Report*

InHealth - Channel 78

During the month of September, Washington Hospital's cable channel 78, InHealth, taped new programming including the a Diabetes Matters program "The Diabetes Domino Effect" and a Health and Wellness seminar "Relief from Sinus Issues." InHealth aired new programming including Prostate Health & Prostate Cancer, GERD and Your Risk for Esophageal Cancer, The Washington Hospital Experience: Sandy Amos, RN, Infusion Center and the September Board of

*HOSPITAL CALENDAR:
InHealth*

Director's Meeting.

Awards & Recognitions

Alix O'Brien, RN was recently presented with the DAISY Award for extraordinary nurses. DAISY is an acronym for Diseases Attacking the Immune System and the award was established by the family of J. Patrick Barnes who died of idiopathic thrombocytopenic purpura (ITP). His family established the award to honor the excellent work that nurses do every day at the bedside.

*HOSPITAL CALENDAR:
Awards & Recognitions*

A staff nurse on 5 West, Alix was recognized for her commitment to patient care. She is regarded by her peers for excellence and leadership on her unit, and for caring and always practicing the Magnet and Professional Practice Models. "Alix exemplifies the Patient First ethic in everything she does," says Sam Avila, RN, Nurse Manager of 5 West, Institute for Joint Restoration and Research and CSU and New Grad Program. "By constantly demonstrating compassion, kindness, sensitivity and being a clinically competent provider, she is a perfect example of a nurse practicing the Magnet model."

Washington Hospital is the recipient of CALNOC's 2014 Performance Excellence in the Prevention of Hospital Acquired Pressure Ulcers. The Hospital was recognized by CALNOC, also known as the Collaborative Alliance for Nursing Outcomes, for the excellent work and "Better than Expected" performance in its prevention efforts. Always on the forefront of patient care excellence, CALNOC created the first nursing database registry of nursing sensitive indicators which turns patient outcome data into powerful information for hospital's to help guide decisions to advance global patient care. Today CALNOC is the nation's only nurse sensitive registry managed, operated and designed by nursing.

Hundreds of leading hospitals have joined CALNOC to monitor and benchmark performance in order to deliver excellence in patient care.

Employee of the Month

Jocelyn is a positive spirit who loves Washington Hospital. She came to Washington Hospital as a new nursing graduate. She successfully completed the new grad program and continues to work on 6 West. Jocelyn does whatever it takes to get the job done and provide excellent patient care. She has a big Influence on 6 West and their professional practice. She works an extremely busy shift that supports night and days on 6 West. She is the Spine Program Coordinator, and interfaces with the spine patients and physicians.

*HOSPITAL CALENDAR:
Employee of the Month –
Jocelyn Love*

Jocelyn is a Staff Nurse III, who demonstrates flexibility and accountability. She places phone calls to the discharged patients of 6 West to ensure their discharge went well and that they will be following up with their doctor. She helps to improve the patient experience on 6 West by problem solving, taking admissions and welcoming the patients.

There was no construction update.

*CONSTRUCTION
REPORT
Construction Update*

Mary Bowron, Senior Director of Quality and Resource Management presented the Centers for Medicare and Medicaid Services: Meaningful Use Reporting. Ms. Bowron noted the "Meaningful Use" is a Centers for Medicare and Medicaid (CMS) program to use certified electronic health record technology to medically improve health outcomes. Per CMS, meaningful use leads to better patient care while reducing costs. To achieve Meaningful Use, receive incentives and avoid penalties, hospitals and providers must follow criteria set by CMS. Some examples of Meaningful Use include: using electronic data to prevent readmissions, ensuring medication such as aspirin and statin are prescribed at discharge, and providing safe and efficient access to health information online. The Meaningful Use Program's purpose is to improve patient care and better outcomes, through incentives for quality driven care. The five core goals include: Improve quality, safety, efficiency and reduce disparities, engage patient and family in care, encourage care coordination, better population and public health, and ensure adequate safety and privacy. Ms. Bowron went on to discuss the 3 stages of Meaningful Use: Stage I (Data capture/sharing), Stage II (Clinical processes), and Stage II (Improved outcomes)

*QUALITY REPORT
Centers for Medicare and
Medicaid Services:
Meaningful Use Reporting*

Chris Henry, Chief Financial Officer, presented the Finance Report for August 2014. The average daily census was 129.1 with admissions of 935 resulting in 4,003 patient days. Outpatient observation equivalent days were 278. The average length of stay was 4.13 days. The case mix index was 1.431. Deliveries were 183. Surgical cases were 341. Joint Replacement cases were 107. Neurosurgical cases were 23. Cardiac Surgical cases were 6. The Outpatient visits were 7,047 and Emergency visits were 4,371. Total productive FTEs were 1,109.2. FTEs per adjusted occupied bed were 7.06.

FINANCE REPORT

Ms. Farber presented the Hospital Operations Report for September. There were 1,026 patient admissions with an average daily census of 148. This was higher than the budget of 952 admissions and 4.2% below the budgeted average daily census of 154. Preliminary information indicated inpatient revenue for the month of September at approximately \$120,400,000; 51.7% was Medicare and 21.7% was Medi-Cal, for a total of 73.4% in government program revenue. There were 163 deliveries in the Hospital resulting in 361 baby days. There were 362 surgical cases at the Hospital and 660 cases at the Outpatient Surgery Center. The Emergency Room saw 4,486 patients. The clinics saw approximately 4,060 patients. FTEs per Adjusted Occupied Bed were 6.50.

*HOSPITAL OPERATIONS
REPORT*

In accordance with District Law, Policies and Procedures, Director Eapen moved for the adoption of Resolution No. 1149. This is a resolution to provide for the implementation of the Permanent Improvements to Civic Center Drive (to include a Traffic Light) Project for an amount not to exceed \$1,864,377. In accordance with District Law, Policies, and Procedures, Director Eapen moved to approve this project to include the authorization for completion of construction documents by the Hospital Civic Engineer and authorization by the Secretary of the Board of Directors to publicly advertise for firms to pre-qualify to bid on this project.

*ADOPTION OF
RESOLUTION NO. 1149,
TRAFFIC SIGNAL AND
CIVIC CENTER DRIVE
IMPROVEMENTS*

Director Nicholson seconded the motion.

Roll call was taken:

- Bernard Stewart, DDS - aye
- William Nicholson, MD - aye
- Patricia Danielson, RHIT - aye
- Jacob Eapen, MD - aye
- Michael Wallace - aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Stewart adjourned the meeting to closed section at 8:00p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.

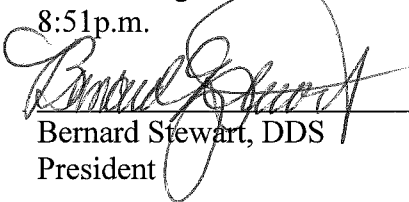
*ADJOURN TO
CLOSED SESSION*

Director Stewart reconvened the meeting to open session at 8:50p.m. and reported no action was taken in closed session.

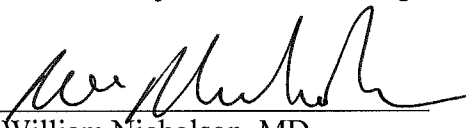
*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 8:51p.m.

ADJOURNMENT



Bernard Stewart, DDS
President



William Nicholson, MD
Secretary