

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 10, 2019 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Bernard Stewart, DDS; William Nicholson, MD; Jacob Eapen, MD
Absent: Jeannie Yee; Michael Wallace

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Shakir Hyder MD, Chief of Staff Elect; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Chris Henry, Tina Nunez, Stephanie Williams, Jeff Stuart MD, Kristin Ferguson, Mary Bowron, John Zubieta, David Hayne, Nick Legge, Kel Kanady, Gisela Hernandez, Donald Pipkin, Dan Nardoni, Dwight Williams; Paul Kozachenko

Kimberly Hartz introduced Jahneen Zayad, President of the Washington Hospital Employees Association (WHEA). After giving a brief history of past board member, Don Pickinpaugh, for whom the scholarship is named, Ms. Zayad introduced Harsimrat Kaeley, graduate of John F. Kennedy High School who will be attending UC Irvine in the Fall to study Computer Science and Engineering. Mr. Kaeley is the son of WHHS employee, Kiranjit Kaeley.

*EDUCATION
WHEA: Don Pickinpaugh
Scholarship Award*

Kimberly Hartz introduced Dr. Jack Rose, Co-Director of the Stroke Program, and Elaina Gunn, American Heart Association. Dr. Rose began his presentation with a review of the Stroke Program for the Calendar Year 2018. He talked about Patient Centered Stroke Care and the cross-functional teamwork focused on a target stroke goal of Door to Drug , 30-45 minutes. He noted that Washington Hospital achieved certification as a Primary Stroke Center in July 2007. He discussed the Stroke Program’s performance as benchmarked against the Get With the Guidelines Measures. He reviewed the education given to staff, patients, and the community.

*EDUCATION
American Heart
Association Stroke
Awards and Presentation*

Following Dr. Rose’s discussion, Elaina Gunn presented Washington Hospital with an award from the American Heart Association.

Director Nicholson moved for approval of the minutes of June 4, 12, 17, 24, and 26, 2019.

*APPROVAL OF
MINUTES OF June 4, 12,
17, 24, and 26, 2019*

Director Eapen seconded the motion.
Roll call was taken:

- Bernard Stewart, DDS – aye
- William Nicholson, MD – aye
- Michael Wallace – absent
- Jacob Eapen, MD - aye
- Jeannie Yee - absent

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Shakir Hyder, MD, Chief of Staff-Elect, dated June 24, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments

Beali, Bryan DO; Datta, Gaurav MD; Dhillon, Jatinder NP; Jamali, Mehmaz MD; Ikpatt, Efe NP; McAndrew, Matthew MD; Nordstrom, Matthew MD; Tran, Thuy Nhu CCP; Wayand, Zarlakhta MD

Temporary Privileges

Datta, Gaurav MD; Jamali, Mehmaz MD; Ikpatt, Efe NP; McAndrew, Matthew MD; Nordstrom, Matthew MD; Tran, Thuy Nhu CCP

Reappointments – Two Year

Alpert, Marjorie MD; Alsofrom, Jessica MD; Brun, Francisco MD; Cheng, Paul MD; Chu, Jason MD; Deck, Joseph MD; Dobbs, Sara MD; Dupler, Suzanne DO; Elias, Christine MD; Ghimire, Shankar MD; Gregori, Jeffrey DPM; Kopelnik, Alexander MD; Lada, Samuel MD; Lee, Yukfung PA-C; Puplampu, Ouanza MD; Shafi, Nabil MD; Tafti, Mona MD; Van Gompel, Joshua DPM; Velkuru, Vani MD; Wong, Candy MD; Wouden, Jacob MD; Zee, Daniel MD

Reappointments – One Year

Herscu, Gabriel MD; Kunwar, Sandeep MD; Meyer, Edward MD; Sandhu, Sukhwinder MD; Van Tassel, Jason MD

Transfer in Staff Category

Ambati, Sreekanth MD; Dyal, Harleen MD; Fan, Wei MD; Gandhir, Garima MD; Htet, Natalie MD; Huynh, Tracy Ngoc MD; Lee, Yukfung PA-C; Meyer, Edward MD; Myint, Kyaw MD; Phillips, Nicholas MD; Ross, Michael MD; Smith, Kelsey MD; Tran, Hanh Thi DO; Yanga, Almario MD

Completion of Proctoring and Advancement in Staff Category

Ambati, Sreekanth MD; Dyal, Harleen MD; Fan, Wei MD; Gandhir, Garima MD; Htet, Natalie MD; Huynh, Tracy Ngoc MD; Lee, Yukfung PA-C; Myint, Kyaw MD; Phillips, Nicholas MD; Smith, Kelsey MD; Tran, Hanh Thi DO; Yanga, Almario MD

New Privilege Requests

Van Gompel, Joshua DPM

Delete Privilege Requests

Kopelnik, Alexander MD; Lee, Yukfung PA-C; Shafi, Nabil MD; Tran, Hanh Thi DO

Conflict of Interest

Herscu, Gabriel MD; Kunwar, Sandeep MD; Sandhu, Sukhwinder MD; Van Gompel, Joshua DPM; Van Tassel, Jason MD

Leave of Absence

Best, Amanda CCP

Resignations

Beissner, Irene MD; Loh, John MD; Ro, Jamie PA-C; Zigman, Jessica MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Hyder.

Director Eapen seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – absent
Jacob Eapen, MD - aye
Jeannie Yee - absent

The motion carried.

Ruth McGautha, Service League, reported on the Service League activities, noting that the new volunteer training process has started for nearly one hundred students and adults for services in the areas of Front Lobby, Morris Hyman Lobby, Nursing Unit Assistance and Gift Shop.

*SERVICE LEAGUE
REPORT*

Dr. Shakir Hyder reported there are 599 Medical Staff members which includes 359 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

Outreach Events included:

- June 13th – Vitamins and Supplements: How Useful Are They?
- June 21st – 2019 Music at the Grove Summer Concert Series, Newark
- June 27th – Bone Density Screenings for Osteoporosis for the Afghan Coalition

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- July 11th – 2019 Central Park Summer Concert Series, Fremont
- July 30th-August 1st – Sports Physical Clinics for high school students @ Irvington High School, Fremont
- August 1st – Dining Out Around the World (a Diabetes Matters program)
- August 6th – Stroke Prevention
- August 10th – Special health fair at Nakamura Clinic in Union City
- August 13th – Life After a Stroke

Bay Area Healthier Together

In the month of June, Bay Area Healthier Together's topic was Pediatric Asthma Management.

*HOSPITAL CALENDAR:
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

*HOSPITAL CALENDAR:
Washington Hospital*

- The Foundation will host the 33rd annual Top Hat dinner dance on Saturday, October 12th. The proceeds will go towards the support of the Washington Hospital Women's Center with the purchase of 3D mammography equipment.

Foundation Report

Board of Directors Report

WTHCD Board Members attended the State of the County address on June 14th, the Future of Fremont breakfast on June 18th, the Newark Chamber Business Awards Luncheon on June 27th, the Farewell Celebration of Fremont Bank's Main Branch Building reception on June 30th, and the City of Fremont Fourth of July Parade.

*WASHINGTON
TOWNSHIP BOARD OF
DIRECTORS REPORT*

Washington on Wheels

The WOW Mobile Clinic provided quality health care services at the TCV Food Bank and Thrift Store, Bay Area Community Services, the Family Resource Center and the Irvington Presbyterian Church in Fremont; Ruggieri Senior Center, Union City Family Center, Alvarado Resource Center, and Our Lady of the Rosary Church in Union City; and the Viola Blythe Community Services Center and the Salvation Army in Newark. The total number of community members receiving health care from the WOW van during the month of June was 105.

*WASHINGTON ON
WHEELS (W.O.W.)
MOBILE HEALTH
CLINIC*

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 39,006 views.

*HOSPITAL CALENDAR:
Internet and Social Media
Marketing*

InHealth - Channel 78

During the month of June, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Diabetes Conversations
- Endometriosis: Causes, Symptoms, Diagnosis, and Treatment
- Gastrointestinal Disorders
- Wildfire Smoke and Your Lungs: Do You Need to Worry?
- June Board of Directors Meeting

*HOSPITAL CALENDAR:
InHealth*

Awards and Recognition

- On June 27th, the Newark Chamber of Commerce honored Nancy Farber with an Outstanding Leadership award.

*HOSPITAL CALENDAR:
Awards and Recognition*

Employee of the Month

Heather Heath, Registered Respiratory Care Practitioner III was the July Employee of the Month.

*HOSPITAL CALENDAR:
Employee of the Month –
Heather Heath*

Kimberly Hartz introduced Galen Hamilton, Chief Operating Officer of WTMF who gave a presentation on the system-wide 5S roll-out of a Lean Management Culture for the Washington Township Medical Foundation. Forty-eight physician champions, mid-level providers, managers, leaders, and support staff participated in this exercise. The focus was to develop clinic-specific standard exam room set up and to sort, set in order, and shine the clinic supply rooms. Outcomes included a

*LEAN UPDATE
Washington Township
Medical Foundation –
Building a Lean
Management Culture*

45% reduction in medical supplies shelf inventory and \$45,000 anticipated annual savings in addition to a continuous improvement culture.

Kimberly Hartz introduced Dr. James McGuire, Medical Director of the Special Care Nursery at Washington Hospital and Professor of Pediatrics at UCSF. Dr. McGuire reported on the SCN Program over the past calendar year. He talked about the initiative to standardize equipment, specifically radiant warmers, education, and process and, therefore, standardize the care for patients. A standardized workflow has been established. He noted that the Birthing Center and the SCN collaborate and mutually support each other. Dr. McGuire also talked about the higher incidence of opioid withdrawal babies nationwide, the implementation of the Eat Sleep Console Approach (ESC), and the institution of the SCN Cuddler Program supported by the Service League.

*QUALITY REPORT:
Special Care Nursery
(SCN) Program Update*

Chris Henry, Chief Financial Officer, presented the Finance Report for May 2019. The average daily census was 182.1 with admissions of 1,061 resulting in 5,645 patient days. Outpatient observation equivalent days were 182. The average length of stay was 5.24 days. The case mix index was 1.462. Deliveries were 135. Surgical cases were 411. Joint Replacement cases were 166. Neurosurgical cases were 32. Cardiac Surgical cases were 9. The Outpatient visits were 8,168 and Emergency visits were 4,587. Total productive FTEs were 1,360.6. FTEs per adjusted occupied bed were 5.86.

FINANCE REPORT

Nancy Farber presented the Hospital Operations Report for June 2019. Preliminary information indicated gross revenue for the month at approximately \$183,542,000. The Average Length of Stay of 5.08 and there were 5,220 patient days. There were 375 Surgical Cases and 341 Cath Lab procedures at the Hospital. Deliveries were 118. Non-Emergency Outpatient visits were 7,294. Total FTEs per Adjusted Occupied Bed were 6.18. The Washington Outpatient Surgery Center had 493 cases and the clinics saw approximately 3,211 patients. Total Government Sponsored Preliminary Payor Mix was 74.2%, above the budget of 72.0%. Homeless Patient Total Encounters were 189 with an estimated unreimbursed cost of homeless care of \$269,000.

*HOSPITAL
OPERATIONS REPORT*

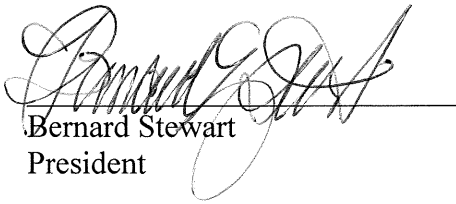
In accordance with Health & Safety Code Section 32106 and Government Sections 54957 and 54956.9(d)(2), Director Stewart adjourned the meeting to closed session at 7:45 pm, as the discussion pertained to Hospital trade secrets, personnel matters, and Risk Management.

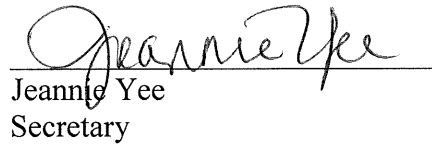
*ADJOURN TO CLOSED
SESSION*

Director Stewart reconvened the meeting to open session at 8:58 pm and reported no action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 8:58 pm. *ADJOURNMENT*


Bernard Stewart
President


Jeannie Yee
Secretary