A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 8, 2019 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Bernard Stewart, DDS; William Nicholson, MD, Jacob Eapen, MD; Michael Wallace

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Timothy Tsoi MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Kimberly Hartz, Chris Henry, Tina Nunez, Stephanie Williams, Robert Alfieri, Jeff Stuart MD, John Lee, Kristin Ferguson, Mary Bowron, John Zubiena, David Hayne, Rob Lanci, Nick Legge, Paul Kozachenko

Also present: Jeannie Yee, Judge Thomas Nixon, Members of the WHHS Service League

Nancy Farber introduced the Honorable Thomas Nixon who administered the Oath of Office to Jeannie Yee. There was a brief 10-minute recess and the meeting resumed at 6:15 pm.

OATH OF OFFICE Jeannie Yee

Nancy Farber introduced Dr. Gabriel Herscu and Lynda Antes, RN, BS, MHA, CCRN who gave a presentation on Hybrid Vascular Surgery at Washington Hospital. Dr. Herscu talked about the various diseases that are treated by vascular surgery and explained the evolution of vascular surgery. He then demonstrated via diagram and video the surgical procedure for treating an aortic aneurysm by EVAR (endo vascular aneurysm repair) and TEVAR (thoracic endo vascular aneurysm repair). Lynda Antes then talked about the formation of a Hybrid OR steering committee, the benefits of these types of surgical interventions and the future vision of building an Aortic Center of Excellence.

EDUCATION Hybrid Vascular Surgery at Washington Hospital

Director Nicholson moved for approval of the minutes of April 8, 9, 10, 15, 22, and 24, 2019.

APPROVAL OF MINUTES OF April 8, 9, 10, 15, 22 and 24, 2019

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jeannie Yee - abstained Jacob Eapen, MD - aye Michael Wallace – aye

The motion carried.

Director Stewart announced that on May 1, 2019, the Board received a Notice from Chief Executive Officer, Nancy Farber, stating that she has elected to retire by October 28, 2019. Following receipt of this notice, the Board met and decided to name Kimberly Hartz as successor.

COMMUNICATIONS: WRITTEN

The following written communication received from Timothy Tsoi, MD, Chief of Staff, dated April 22, 2019 requesting approval of Medical Staff Credentialing

Action Items as follows:

Appointments

Seshadri, Sheshashree MD; Soe, Kyaw MD

Temporary Privileges

Soe, Kyaw MD

Reappointments - Two Year

Ahn, Jeanie MD; Barrie, Stacey MD; Bezdikian, Vatche MD; Bryan, Goerge PA-C; Calhoun, Siobhan MD; Gersten, Kevin MD PhD; Hirai, Thomas MD; Kale, Ashay MD; Khatibi, Nina PA-C; Nguyen, Meagan PA-C; Sahai, Anjali MD; Sharif, Yasar MD; Valencia, Benito MD; Wilkins, Christopher PA-C; Wong, Jonathan MD

Reappointments – One Year

Baig, Khalid MD; Kapila, Yagra MD; Sandhu, Ajot MD; Yu, Gloria MD

Transfer in Staff Category

Deaton, Benjamin MD; Kale, Ashay MD; Manchineni, Lakshmi MD; Phillips, Andres MD; Voscopoulos, Christopher MD

<u>Completion of Proctoring Prior to Eligibility for Advancement in Staff Category</u> Chantachote, Soelot MD; Ross, Michael MD

Completion of Proctoring and Advancement in Staff Category
Deaton, Benjamin MD; Manchineni, Lakshmi MD; Phillips, Andrew MD;

Voscopoulos, Christopher MD

Extension of Proctoring and Provisional Category 1-year

Moon-Grady, Anita MD

New Privilege Requests

Ahn, Jeanie MD

Delete Privilege Requests

Barrie, Stacey MD; Calhoun, Siobhan MD; Tran, Hanh Thi DO; Voscopoulos, Christpher MD; Wilkins, Christopher PA-C

Conflict of Interest

Ahn, Jeanie MD; Gersten, Kevin MD PhD; Kale, Ashay MD

Resignations

Bhargava, Aditya MD; McBeth, Brian MD; Nallamothu, Ravindra MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Tsoi.

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye

> Jeannie Yee - aye Jacob Eapen, MD – aye Michael Wallace – aye

The motion unanimously carried.

Ruth McGautha, Service League, reported on the Service League activities, including Masquerade Jewelry Sales, Gift Shop point-of-sales Counterpoint system, and the Dog Therapy Visitation program.

SERVICE LEAGUE REPORT

Dr. Timothy Tsoi reported there are 599 Medical Staff members which includes 358 active members.

MEDICAL STAFF REPORT

The Hospital Calendar video highlighted the following events:

HOSPITAL CALENDAR: Community Outreach

Past Health Promotions & Outreach Events

Outreach Events included:

- April 11th Nutrition Myths
- April 17th Early Detection and Prevention of Female Cancers
- April 20th Go Green
- April 28th Leaf Earth Day event in Niles
- May 2nd Endometriosis: Causes, Symptoms, Diagnosis and Treatment
- May 3rd Washington Sports Medicine First Aid Booth at Special Olympics track and field event at James Logan High School, Union City
- Participation in the 4-mile March of Dimes Walk for East Bay Babies
- May 7th Gastrointestinal Disorders

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- May 9th Celebration of Life
- May 16th Bad to the Bone: Understanding Osteoporosis
- June 4th Wildfire Smoke and Your Lungs: Do You Need to Worry?
- June 6th Diabetes and Foot Health

Bay Area Healthier Together

In the month of April, Bay Area Healthier Together's topic was nutrition health.

HOSPITAL CALENDAR: Bay Area Healthier Together

Washington Hospital Healthcare Foundation

• The Foundation hosted the 34th Annual Golf Tournament at Castlewood Country Club on Thursday, May 2, 2019 for more than 180 golfers.

HOSPITAL CALENDAR: Washington Hospital Foundation Report

Board of Directors Report

WTHCD Board Members attended the Fremont Leadership Prayer Breakfast and the Music at the Mission's Masquerade Ball on April 12th; Newark Chamber of Commerce's State of the City Address on April 25th; Citizens for Better Community Spring Celebration gala on April 27th; and the HERS Breast Cancer Foundation's People with Purpose gala on May 4th.

WASHINGTON TOWNSHIP BOARD OF DIRECTORS REPORT

Washington on Wheels

The WOW Mobile Clinic provided quality health care services at the TCV Food Bank and Thrift Store, Sunrise Village, the Family Resource Center and the Irvington Presbyterian Church in Fremont; Ruggieri Senior Center, Union City Family Center, and Our Lady of the Rosary Church in Union City; and the Viola Blythe Community Services Center and the Salvation Army in Newark. The total number of community members receiving health care from the WOW van during the month of April was 91.

WASHINGTON ON WHEELS (W.O.W.) MOBILE HEALTH CLINIC

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 34,602 views.

HOSPITAL CALENDAR: Internet and Social Media Marketing

HOSPITAL CALENDAR:

InHealth

InHealth - Channel 78

During the month of April, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Metabolic Disorders
- Early Detection and Prevention of Female Cancers
- Diabetes and Kidneys
- Colorectal Cancer
- Food Pharmacy: Prescription for Colon Health
- Advance Care Planning: 5 Wishes
- April Board of Directors Meeting

HOSPITAL CALENDAR: Awards and Recognition

Awards and Recognition

- LEED 2.2 certification for green building design of new construction. (LEED stands for Leadership in Energy and Environmental Design.)
- Daisy Award presented to Rinku Grewal RN. (Daisy is an acronym for Diseases Attacking the Immune System.)
- Washington Hospital and members of the Medical Staff were recipients of the Best of Fremont 2019 Awards and Honors.

Employee of the Month

Kevin Angulo, Washer Operator, joined Washington Hospital three years ago. He is responsible for linen delivery to more than twenty locations.

Mary Bowron, Chief of Quality and Resource Management presented the Quality Dashboard for the quarter ending March 31, 2019 comparing WHHS statistics to State and National benchmarks. Venous Thromboembolism: VT Prevention dropped to 94%% and ICU VT Prevention remained even at 99%. Stroke: Our performance was perfect for Stroke Education. Discharge Meds to Prevent Clots increased to 100% and Rehab Assessment was at benchmark this quarter. Central Line Associated Bloodstream Infections: Our infection rate was lower than predicted. C-Difficile: We were higher than predicted this quarter. We had no MRSA Bloodstream Infections this past quarter. Five out of the last six quarters we

HOSPITAL CALENDAR: Employee of the Month – Kevin Angulo

QUALITY REPORT: Quality Dashboard: Quarter Ending March 31, 2019

had no VRE infections, which was better than our internal benchmark. We had no infections following colon surgery which was below the predicted number of infections. We had one infection following abdominal hysterectomy which was equal to the predicted number of infections. Our moderate fall with injury rate was slightly above the national rate for the quarter.

The National Patient Safety Goals were reviewed. The Hand Off Communication was 100%, better than the Joint Commission Goal of 90% for the last quarter, as well as over the past two years. Patient Identification was at 100% compliance in the last quarter. The Procedure Time Out was at 100% compliance. Hand Hygiene was at 83.9%.

We had a higher percent of 30-day medicare pneumonia readmissions compared to the CMS national benchmark (24.8% versus 16.7%). 30-day CHF readmissions were higher (25.0% versus 21.7%). Our 30-day readmission rate for AMI discharges was higher than the CMS benchmark (30% versus 16.0%).

Chris Henry, Chief Financial Officer, presented the Finance Report for March 2019. The average daily census was 211.6 with admissions of 1,123 resulting in 6,560 patient days. Outpatient observation equivalent days were 220. The average length of stay was 5.48 days. The case mix index was 1.440. Deliveries were 139. Surgical cases were 405. Joint Replacement cases were 141. Neurosurgical cases were 26. Cardiac Surgical cases were 11. The Outpatient visits were 8,114 and Emergency visits were 4,840. Total productive FTEs were 1,465.9. FTEs per adjusted occupied bed were 5.41.

FINANCE REPORT

Nancy Farber presented the Hospital Operations Report for April 2019. Preliminary information indicated gross revenue for the month at approximately \$147,847,000. The Average Length of Stay of 5.43 and there were 4,956 patient days. There were 388 Surgical Cases and 322 Cath Lab procedures at the Hospital. Deliveries were 121. Non-Emergency Outpatient visits were 7,880. Total FTEs per Adjusted Occupied Bed were 6.35. The Washington Outpatient Surgery Center had 498 cases and the clinics saw approximately 3,693 patients. Total Government Sponsored Preliminary Payor Mix was 75.2%, below the budget of 71.9%. Homeless Patient Total Encounters were 182 with an estimated unreimbursed cost of homeless care of \$378,000.

HOSPITAL OPERATIONS REPORT

In accordance with District Law, Policies and Procedures, Director Wallace moved that the Board of Directors authorize the Chief Executive Officer to execute the appropriate documents to proceed with the purchase of two Verathon Glidescopes in an amount not to exceed \$31,890.00.

CONSIDERATION OF GLIDESCOPES

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jeannie Yee - aye

> Jacob Eapen, MD – aye Michael Wallace – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Wallace moved that the Board of Directors appoint Steven Chan, D.D.S. to fill the vacant position on the Washington Township Hospital Development Corporation Board of Directors for the remainder of the 2019 calendar year.

CONSIDERATION OF APPOINTMENT TO DEVCO BOARD: STEVEN CHAN, D.D.S.

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jeannie Yee - aye Jacob Eapen, MD – aye Michael Wallace – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Wallace moved that the Board of Directors approve the Contrast Media Usage, GFR, and Hydration Protocol for use in the Medical Imaging Department as presented by the Medical Executive Committee.

CONSIDERATION OF CONTRAST MEDIA USAGE, GFR, and HYDRATION PROTOCOL

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jeannie Yee - aye Jacob Eapen, MD – aye Michael Wallace – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Wallace moved that the Board of Directors approve the privileges for Endovascular Abdominal Aortic Aneurysm Stent Graft Placement (EVAR) and Thoracic Endovascular Aortic Aneurysm Stent Graft Placement (TEVAR) as presented by the Medical Executive Committee.

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jeannie Yee - aye Jacob Eapen, MD – aye CONSIDERATION OF PRIVILEGES FOR ENDOVASCULAR ABDOMINAL AORTIC ANEURYSM STENT GRAFT PLACEMENT (EVAR) AND THORACIC ENDOVASCULAR AORTIC ANEURYSM STENT GRAFT PLACEMENT (TEVAR)

Michael Wallace – aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Stewart adjourned the meeting to closed session at 7:53 pm, as the discussion pertained to Hospital trade secrets, Human Resources matters, and Risk Management.

ADJOURN TO CLOSED SESSION

Director Stewart reconvened the meeting to open session at 8:00 pm and reported no action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Stewart adjourned the meeting at 8:00 pm.

ADJOURNMENT

Bernard Stewart

President

Michael J. Wallace

Secretary